

Amster	100.00	Italy	100.00	Spain	100.00
Belgium	100.00	Japan	100.00	Sweden	100.00
Cyprus	100.00	Poland	100.00	Switzerland	100.00
Denmark	100.00	Portugal	100.00	UK	100.00
France	100.00	West Germany	100.00		
Germany	100.00	Yugoslavia	100.00		
Greece	100.00				
Hungary	100.00				
India	100.00				
Indonesia	100.00				
Iran	100.00				
Israel	100.00				
Italy	100.00				
Japan	100.00				
South Korea	100.00				
Spain	100.00				
Sweden	100.00				
Switzerland	100.00				
UK	100.00				
USA	100.00				
West Germany	100.00				
Yugoslavia	100.00				

EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

Wednesday October 31 1990

US BUDGET

Farewell to the federal deficit

Page 6

φ D 8523A

World News Business Summary

## Hindus storm mosque after battle with Indian police

Hindu militants stormed and damaged a mosque at Ayodhya, in Uttar Pradesh, after repeated clashes between police and scores of injured. The attackers then threw phantoms of saffron flags on the mosque's three domes. Page 18

### US sailors killed

Eight US sailors died in a boiler room accident on board the amphibious assault ship USS Jima off Bahrain. A marine, also serving in the Gulf, was killed during night manoeuvres in the desert. Page 18

### Nuclear mishap

Technicians at Bulgaria's sole nuclear plant shut down two of its five reactors because of an unspecified breakdown outside the plant's nuclear reactor core. Page 18

### Marinkus quits

The Papal service lost its most colourful and controversial character with the retirement of Archbishop Paul Marinkus, 68, Vatican financier during the crash of Banco Ambrosiano in 1982. Page 2

### Soviet trains looted

Gangs of thieves are looting cargo trains at an unprecedented rate, the Soviet interior ministry said, stealing everything from fruit and vegetables to farm machinery and video equipment. Page 18

### Mandela's rebuke

South African anti-apartheid leader Nelson Mandela said in Tokyo that Japan was reluctant to fight racism and its help for the anti-apartheid struggle had been "absolutely insignificant". Page 2

### Haughy crisis

Irish prime minister Charles Haughy held crisis talks with his deputy, presidential candidate Brian Lenihan, about a political scandal over a telephone call. The row could topple the government. Page 2

### Johannesburg blast

An explosion believed caused by a bomb attack on a Johannesburg shopping centre, causing extensive damage but no injuries. Police sealed off the area, which was littered with broken glass. Page 2

### Channel link nearer

French and British tunnellers made contact with each other beneath the Channel as a thin steel probe was pushed through the last 100 metres of chalk marl which divide them. Page 18

### Mir repair fails

Two Soviet cosmonauts failed to repair an entry hatch on the Mir space station after a space walk of almost four hours. Page 2

### Beirut out of bread

Bakery shops ran out of bread when bakeries, locked in a price row with the government, closed for the second day running. Page 2

### Friends again

China and Vietnam have signed their first bilateral agreement since they were broken over a decade ago when they fought a brief border war. Page 2

### Iran executes 41

Iran hanged 41 people for armed robbery and drug offences in two series of executions. Page 2

### Helicopter deaths

Two US soldiers died when their army helicopter crashed after hitting a power line near the northern German city of Bayreuth. Page 2

### Saint Michael

Marble mosaic images of Michael and Rakes Gorbachev, smiling serenely, have been installed alongside those of patron saints at a church in Terni, just north of Rome. Page 2

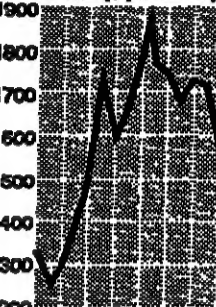
## IRI considers merger to form Italy's largest bank

IRI, Italy's giant state-owned holding company, is considering whether to merge Banca Commerciale Italiana and Credito Italiano, two of the three "banks of national interest" it owns. BCI has assets of \$58.6bn, the third biggest in Italy, while Credito Italiano has assets of \$75.2bn, the fifth biggest. A merger would make IRI's biggest bank. Page 19

ZINC prices fell sharply on the LME yesterday, cash metal shedding \$42 to close at \$1,299 a tonne. Commodities, Page 28

### Zinc

Cash metal (\$ per tonne)



SOVIET parliament is expected today to begin examining long-awaited legislation to protect foreign investment in the Soviet Union. Page 18

FORD MOTOR, second largest US automobile group, reported a 79 per cent drop in third quarter profits. Page 19

ADIDAS, German sports equipment company, has appointed Sir Hans Frickel, former West German Economics Minister, as the new supervisory board chairman. Page 20

BOEING, world's largest commercial aircraft manufacturer, has announced a 56 per cent leap in third-quarter earnings. Page 23

PHILIPPINE officials have acknowledged that the country will be unable to meet economic targets set in its current three-year programme laid down by the International Monetary Fund. Page 4

VOLEKSWAGEN has offered to invest a total of DM5bn (\$3.2bn) in Skoda in an attempt to gain a substantial stake in the Czechoslovak car-maker. Page 2

BUSH administration expects the federal deficit to be eliminated in four years, the result of budget measures and a sharp improvement in the economic outlook from late next year. US Budget, Page 8

OYO, Japanese maker of geological instruments, is planning a joint venture in the Soviet Union, in what would be the first high-technology investment by a Japanese company. Page 4

JAPAN's pulp and paper manufacturers have reported gloomy interim results. Page 23

TNT, Sydney-based international transport group, has declared a 48 per cent surge in operating profits to \$22.2m (\$17.5m) from \$15.0m for the quarter to end September, a 7 per cent rise in revenue to \$51.15bn from \$47.07bn. Page 20

DU PONT, biggest US chemicals company, said it would form a joint venture with Teijin of Japan to make and sell polyester film for audio and video uses. Page 23

BANCO de la Provincia de Buenos Aires, Argentina's second largest commercial bank, has put forward a debt restructuring plan to reduce substantially service payments on about \$550m of foreign commercial bank debt. Page 24

EL SALVADOR will today unveil plans to privatise the country's banking and finance system after 10 years of state control. Page 25

## Baker to visit Gulf, Europe as Saddam steps up alert

By Lionel Barber in Washington and Lami Andoni in Baghdad

THE Bush administration yesterday said details for a seven-day trip to Europe and the Middle East by Mr James Baker, secretary of state, in an attempt to wrest back diplomatic leadership of the alliance against Iraq.

His mission, which begins on Saturday, will embrace at least five nations and will include talks with Mr Eduard Shevardnadze, his Soviet counterpart. It comes amid concern in Washington and London that the US risked losing the initiative in the Gulf crisis.

In Baghdad yesterday, President Saddam Hussein held an emergency meeting with military commanders and later put the armed forces on a heightened state of alert. Iraqi officials said they feared the US might wish to carry out a pre-emptive strike before the anti-war movement in the US gained momentum and before the alliance started fraying.

Washington's decision to send Mr Baker on his most ambitious diplomatic tour since September follows disquiet in the administration over signs that the credibility of the military option against Iraq may have been weakening.

Growing US fears over the past few days have been highlighted by Baghdad's positive reaction to statements from Soviet President Mikhail Gorbachev in Paris on Monday. The Soviet leader hinted at a

change in Mr Saddam's hard-line stance and placed emphasis on diplomatic means to secure Iraq's withdrawal from Kuwait.

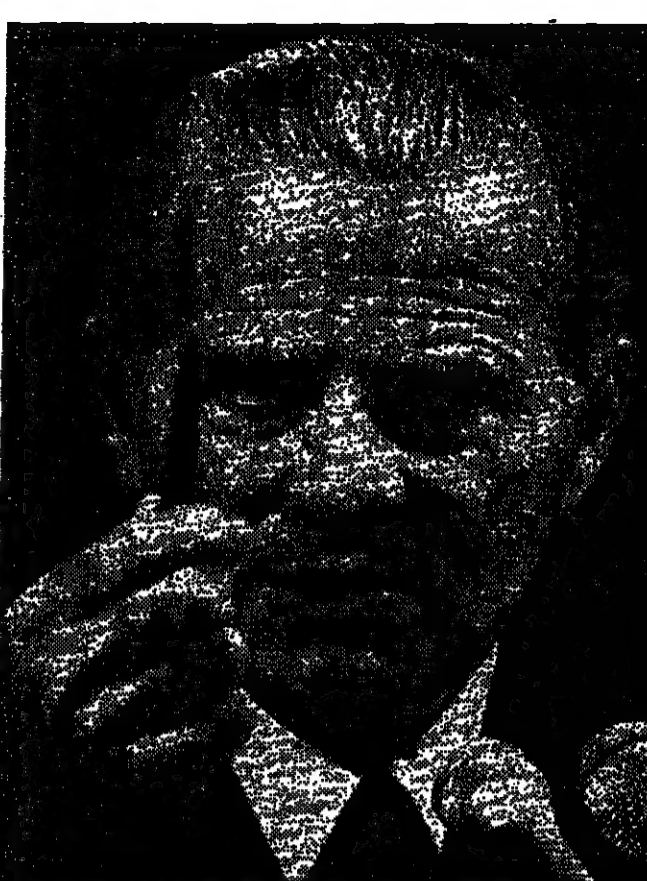
Details of the Baker mission emerged as President Bush met his national security advisers to discuss a substantial increase in US forces in the Gulf, beyond the 210,000 deployed under Operation Desert Shield.

In recent days, Mr Baker, along with President Bush and Mr Dick Cheney, US defence secretary, has constantly raised the possibility that force may be needed against Iraq to resolve the crisis. However, demands for additional US troops from field commanders may delay the point at which the US is ready to take action.

During his trip, Mr Baker will hold talks with the exiled Emir of Kuwait in Taif, Saudi Arabia, as well as the Saudi ruling family, in Jeddah. He will also visit Egypt, Turkey, France and Britain before meeting Mr Shevardnadze at a so far undisclosed location in Europe.

If, as expected, President Bush agrees to increase US forces by up to 100,000 more troops, Mr Baker is expected to outline in general terms how this could affect the outlook for possible future military action against Iraq.

Moscow takes centre stage, other reports, Page 4; UK Budget, Page 4



US secretary of state James Baker: his mission follows signs that the military option's credibility is weakening

## Thatcher pledges to defend pound

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher, Britain's prime minister, yesterday raised the political stakes in the dispute with her European Community partners by condemning plans for a single currency as an assault on the UK's national identity.

In a passionate parliamentary performance which included attacks on Germany, France and the European Commission, Mrs Thatcher pledged repeatedly to defend the pound.

She declared: "If you hand over your sterling, you hand over the powers of this parliament to Europe."

She characterised the Delors plan for monetary union as "federalism by the back door", said that the Commission was out to "extinguish democracy" and described Mr Neil Kinnock, the opposition Labour Party leader, as "little Sir Echo".

The move by France and Germany at the Rome summit to block an agreement on farm subsidies as part of the GATT (General Agreement on Tariffs and Trade) talks was lambasted as "disgraceful".

Mrs Thatcher underlined also the government's alternative plan for closer integration.

She said that the "hard Euro" proposed by Mr John Major, Chancellor of the Exchequer, could over generations lead to a single currency. She then added her own judgment that "in my view it would not become widely used."

Her stance left many MPs speculating that she was not preparing to fight the general election on an uncompromising platform of defending Britain's sovereignty - if necessary by opting for the "slow lane" of a two-speed Europe.

It prompted dismay among pro-Europe MPs who still hope for a compromise with Britain's partners on greater integration. They judged it would greatly complicate the efforts of Mr Major and of Mr Douglas Hurd, the foreign secretary, to rebuild alliances with British partners following its isolation at the Rome summit.

Ministers acknowledged later that the tone of the comments had been unhelpful. They insisted, however, that there was still a realistic possibility of a compromise. They referred to previous occasions when Mrs Thatcher had lambasted plans for closer integration only to accept them

later. Her performance, however, brought cheers from many Tory MPs who believe that by draping itself in the union flag the government will greatly enhance its appeal to voters.

Mrs Thatcher's statement on the Rome summit began in measured tones. In a prepared text which bore the hallmarks of preparation by the Foreign Office and Treasury, she said that she still believed agreement could be reached among the 12.

An attack by Mr Kinnock and strongly anti-federalist comments by Mr Norman Tebbit and Mr Nicholas Ridley, Conservative party MPs, then prompted a series of tirades against the plans for a single currency and central bank.

Referring repeatedly to Britain's long-standing parliamentary and democratic traditions, Mrs Thatcher offered the unequivocal pledge that "this government has no intention of abolishing the pound sterling."

She then linked the existence of a national currency directly to Britain's control over its own destiny.

## Air France merger deal hailed as 'competition breakthrough'

By Lucy Kellaway in Brussels and Paul Betts in Geneva

THE MERGER of Air France and two other French airlines to create one of the biggest carriers in the world was approved yesterday by the European Commission.

The merged airline, formed between Air France, UTA and Air Inter, will have annual sales of about \$5.5bn and will operate 200 aircraft.

In return for the Commission's approval, the French government agreed to open its air market to competition for the first time.

Mr Bernard Attali, the Air France chairman, described the EC deal as a "balanced agreement" which would enable his airline "to move ahead with our merger."

Sir Leon Brittan, the competition commissioner, hailed the deal as a "great breakthrough in competition policy" that would provide a "real bonus for the travelling public."

The deal will mean that Air France will gradually give up its monopoly over 50 international routes as well as eight domestic air routes which account for more than half of

France's domestic air traffic. Sir Leon said that under the agreement the route restrictions on Air France will apply for four years. The arrangement will involve France introducing competition that did not exist before the merger of the three airlines took place in January.

The deal means that France will open its market before it is obliged to do so by EC legislation in 1992, and also requires it to take further competitive steps that go beyond the EC's liberalisation package.

As part of the arrangement, Air France will dispose of its 36 per cent stake in TAT, the largest of the French regional airlines, in stages ending in June 1992. The commission hopes this will provide at least one competitor that will be able to take advantage of the new route opportunities.

However, Mr Attali said in Geneva yesterday that his airline would be able to maintain its commercial and technical ties with TAT.

Air France had originally invested in a stake in TAT to

guarantee itself a presence in the domestic French market. This was before it took control of Air Inter, the main domestic carrier. Control was achieved this year by its acquisition of UTA, the former independent long-haul carrier.

The commission will now close legal proceedings started against Air France in February following the merger which gave the national carrier a 97 per cent share of the French market.

EC officials said yesterday that the agreement would make France one of the more open EC civil aviation countries. However, there are fears that the deal will do little to dent Air France's dominant position in the French market because of the lack of French competitors.

The deal closely resembles the 1988 decision on the takeover of British Caledonian by British Airways, and is likely to set a precedent for the long-awaited decision on the three-way link-up between BA, KLM Royal Dutch Airlines and Sabena of Belgium.

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### Political history returns to haunt the Irish government

Events that took place nearly nine years ago have returned to threaten the survival of the Irish government and the switch-back career of its leader, Charles Haughey. Page 2

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### MARKETS

<b>STERLING</b>	<b>DOLLAR</b>	<b>STOCK INDICES</b>
New York: \$1.9555 (1.948)	New York close: DM1.515 (1.52225)	FT-SE 100: 2,033.9 (-28.2)
London: \$1.945 (1.9335)	Frankfurt: FF5.0555 (5.0555)	FT Ordinary: 1,575.3 (24.7)
Paris: DM2.9575 (2.9525)	Paris: FF1.2827 (1.2825)	FT-Air Share: 985.57 (-1.2%)
Frankfurt: FF9.9 (9.9175)	London: Y128.65 (128.7)	DJ Ind. Av: 2,448.02 (+17.82)
Geneva: FF2.51 (2.5125)	London: DM1.5185 (1.5165)	S&P Comp: 334.08 (+2.18)
Y25.15 (25.75)	Frankfurt: FF5.0525 (5.0775)	Tokyo Nikkei: 25,242.40 (-88.91)
£ index 94.8 (94.7)	Sfr1.289 (1.2885)	Tokyo Nikkei: 25,242.40 (-88.91)
<b>GOLD</b>	Tokyo close: Y129.0	
New York: Comex Dec: \$351.70 (375.8)	US closing rates: Fed Funds 7 1/8% (7 1/8%)	
London: \$375.0 (372.75)	3-mo Treasury Bill: yield: 7.35% (7.37)	
£ SEA OIL (Argus)	Long Bond: 99 1/8% (99 1/8%)	
Brent 15-day Dec: \$34.75 (33.55)	yield: 8.51% (8.58)	
Chief price changes yesterday: Page 19		

JPM 10150







## WORLD TRADE NEWS

## Soviet oil supply deal averts trade row with Prague

By Leslie Collin in Prague

MR Marian Calfa, the Czechoslovak prime minister and his economics minister, Mr Vladimir Dlouhy, yesterday averted a major trade dispute with the Soviet Union after agreeing to supply Czechoslovakia with adequate oil supplies for 1991.

Following six hours of talks with Mr Nikolai Ryzhkov, the Soviet prime minister, it was agreed that the Soviet Union would deliver 13m tonnes of oil to Czechoslovakia in 1991. Although this is 3.5m tonnes less than the normal annual quota, it is understood that the shortfall will be met by imports from Iran and Venezuela.

The talks took place against a background of growing criticism in the Czechoslovak media about the Soviet Union's failure to meet this year's supply which should have totalled 16.5m. Since August, monthly supplies were sharply reduced leaving the country with an annual shortfall of over 2.6m tonnes.

The energy shortages prompted a wave of panic buying, as well as speculation that Czechoslovakia would not have enough oil to see it through the winter. As a result, the fed-

eral government was forced to raise the price of petrol and gas by over 30 per cent.

Under the new terms of the agreement, Czechoslovakia will pay for the oil with oil drilling equipment and consumer goods, while a percentage of the oil supplies will be paid for in hard currency. All trade between the Soviet Union and the other countries of eastern Europe switches over from the transferable rouble accounting system to the dollar clearing system on January 1.

In addition, the Czechoslovak ministers fought to get Moscow's approval for an unusual \$125m oil contract signed recently by Prague with an independent-minded oil producer in Siberia.

The Soviet authorities challenged the legality of such contracts by individual republics or regions, insisting they must be approved by the central government.

The oil deal, signed in Prague with the director of the Tyumen oilfield, provided for nearly 500,000 tonnes to be delivered to Czechoslovakia. In exchange, the Tyumen region would receive badly-needed machinery, trucks, medicine, shoes and clothing.

## Caracas opens opportunities for oil industry suppliers

By Joe Mann in Caracas

IMPORTANT opportunities for international suppliers of oil industry equipment and spare parts are being opened up under the 1990-95 investment plan of Venezuela's National Oil Company (PDVSA) which calls for outlays of \$25bn (\$11.5bn)-\$24bn.

The programme is the largest in the history of the Venezuelan petroleum industry and will require increased volumes of equipment for production, refining, transportation and storage, as well as for other PDVSA operations in petrochemicals and coal.

The equipment and materials required cover a vast range, from leased drilling rigs for exploration and development wells to purchases of drilling pipes, valves, specialised chemical products, electric generators, gas-compression equipment, computer hardware and software, communications systems and spare parts.

In crude oil production alone, Venezuela plans to spend \$2bn between now and 1995 to raise output potential

to over 3.5m barrels a day. In the past, US suppliers have traditionally obtained the lion's share of equipment and material sales to PDVSA.

But PDVSA is constantly evaluating offers from other international suppliers, and is ready to diversify its supply sources.

Some countries have recently increased their market share. Last year, US suppliers accounted for 55.1 per cent of PDVSA's overseas equipment and materials procurement, which totalled \$58m. This was down slightly from a US share of 58.7 per cent of 1988 purchases, which totalled \$61m.

In the same period, PDVSA purchases from Latin America countries grew from \$7.4m to \$23m. The leading individual supplier after the US was the UK, which took 8.4 per cent of PDVSA's total purchases in 1989, down from 9.2 per cent in 1988. Other suppliers are the Netherlands, West Germany, Belgium, Mexico, Japan, Switzerland and Canada.

## Guinness chief urges shake-up for Seoul alcohol taxes

By John Ridding in Seoul

MR ANTHONY Tennant, chairman of Guinness, the UK wines and spirits company, yesterday urged a fundamental restructuring of South Korea's system of alcohol taxes and duties.

Mr Tennant, who is holding meetings with South Korean trade officials and the national tax administration, called government proposals to cut tax and tariff levels "wholly inadequate". A bottle of Scotch whisky in Korea would still cost more than four times its landed cost, he said.

Under the measures, to be submitted to the National Assembly this session, the liquor tax is to be cut from 200 per cent to 150 per cent and the customs duty tax elimi-

nated. Soju, the local Korean spirit, is subject to a 35 per cent liquor tax.

The proposals failed to address the central problem of discriminatory taxes against imported liquor and Korea remained one of only two industrialised countries levying alcohol taxes on an ad valorem basis, Mr Tennant said.

Gatt regulations required identical tax treatment for imported and domestic liquor, and Korea had no way of avoiding Gatt rules if it wanted to stay in the system.

The level of taxes and duties on imported whisky is one of the main irritants in trade relations between the UK and South Korea.

## Airline unhappy over routes

ASIANA Airlines, South Korea's second airline, has expressed strong dissatisfaction with the government's decision on the allocation of international air routes, John Ridding reports from Seoul.

The transport ministry has granted Asiana permission to begin services to the US, south-east Asia, and south-west Asian destinations. The policy is an attempt to stop what the ministry described as "unpro-

ductive" competition between Asiana and Korean Air (KAL), the principal national carrier.

A spokesman for Asiana said: "We are very unhappy with the decision. We cannot be expected to grow with this route allocation, and we are going to submit a proposal to the ministry that they totally reconsider."

KAL declined to comment but is also believed to be unhappy with the new system.

## Unlikely leader for a European drive

CLERICAL Medical and General Life Assurance, the sixth biggest UK mutual life insurer, is an unlikely pioneer for the European life insurance drive into South Korea.

Mr Douglas Claiborne, Clerical's sales and marketing director, said yesterday mutual life offices had long seemed "stuffy and old-fashioned", but creating an international division, CMI Group, in 1987 "added a new dimension to our strategic thinking and product development".

CMI Group had earlier set up a sales marketing office in Hong Kong and recently an office in Taiwan. It was strengthening Far East and European expansion, with a fund management operation in Luxembourg. "Only US and Canadian companies were permitted to trade (in Korea) before. We had to break that barrier," Mr Douglas Morpeth, chairman, said.

Initially, Clerical's venture with Coryo Securities will involve its investing \$2m (\$1m). Clerical is to buy a 50 per cent stake in Coryo CMI Life, currently held by Clerical Mutual Life Insurance.

The venture will be run mainly by Coryo staff, with a UK vice-president in Seoul. It will begin by selling annuities, whole life endowments, term assurances and group severance policies. The market was "screaming out" for more quality and value, Mr Ian Phillips, market development director, said.

## A policies breakthrough in S Korea

John Ridding on a further prising open of the insurance market

THE South Korean life insurance market, penetrated to date only by North American companies, has been prised open a little further.

Clerical Medical International, the Bristol-based insurance group, yesterday sealed a 50-50 joint venture with Coryo, a Korean group. It became the first European company to gain access to the world's seventh-largest life insurance market which last year alone saw premium revenues of Won11.8 trillion (\$16.48bn).

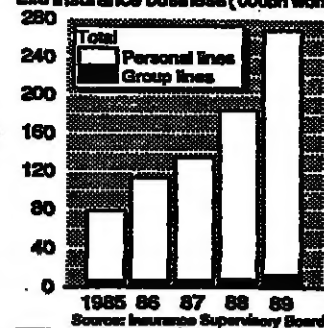
Entering Korea's substantial market was not easy. Strong lobbying by the British embassy was needed before CMI was allowed to take over the joint venture equity stake of Connecticut Mutual, a US insurance group which dropped plans to enter the Korean market because of problems at home.

CMI's success does not herald an invasion by other European companies. "CMI's case, and the fact that they took over a licence that had already been approved, is rather unusual," says another European group. "The Korean Government is concerned about too rapid an expansion in the industry and it remains difficult to get a business licence."

The ongoing moves to liberalise international trade in services, conducted as part of the Uruguay Round of negotiations under the General Agreement on Tariffs and Trade, may bring improvement. Pressure from trading partners for greater access to Korea's protected financial services industries could widen the crack

## S. Korea Insurance

Life insurance business (000m won)



Source: Insurance Supervisory Board

prised open in the late 1980s by the US and encourage deregulation in the market.

US companies account for all but one of the four foreign branch offices, five joint ventures and two wholly-owned subsidiaries operating in Korea. Their access, allowed from 1987, followed a trade dispute which included two actions by the US Government under Section 301 of its Trade Act.

"In Korea, being first is important," says Mr Marvin Winship, chairman of Dongbu Aetna, one of the first US joint ventures. "It gives companies time to establish their operations, hire agents and get their name known."

For some of the American companies, starting up was far from easy. Aetna, part of the AIG group, was forced to cancel health and accident policies and suffered from a protracted strike by its sales force.

The market has also become much more competitive. In addition to the foreign ones, 14

## SOUTH KOREA: Insurance business (bn won)

Policy type	85	86	87	88	89
Pure endowment	18,552	18,141	44,313	125,445	202,342
Against death	30,210	41,054	36,312	9,254	9,955
Endowment	23,957	36,786	46,543	36,975	43,686
Group	7,134	7,739	8,014	9,339	14,026
Total	79,844	113,767	135,182	180,022	269,999

Source: Insurance Supervisory Board

new domestic companies have been granted licences over the last three years. All are competing to win market share from the six original companies which continue to dominate the industry.

The foreign companies have gained less than 2 per cent of total annual premiums. But all are optimistic, justified in part by the fact that only 34.5 per cent of Korean families hold life insurance policies. In the US the figure is more than 70 per cent. Moreover, the rate of new premium growth averaged more than 30 per cent a year throughout the 1980s.

Social patterns are changing too. "The Confucian practice under which the eldest son cares for his parents in their old age, is weakening," says the Korean partner in one of the joint venture companies.

"Nowadays, with more of a nuclear family system, the children just say 'goodbye dad' and that's it."

Also, Koreans are now living on average to 72 years and the country has a savings rate of 38 per cent of personal income. The economy continues to expand at well above the international average.

Until now the six major incumbents have enjoyed a rel-

atively easy and extremely profitable business. The cash flow generated by their sales forces, usually short-term employees such as housewives, was easily transformed into profits through investment in booming real estate and stock markets.

But the increased number of companies has increased demand for skilled sales personnel, putting upward pressure on distribution costs. At the same time, the cooling off in the real estate market and the near collapse in the local stock market has depressed investment income.

Much of the challenge lies in developing better trained and educated sales forces. "We are trying to build a career agents path," says Mr Guy Bisailon, regional vice-president of Aetna.

The main message will be to promote the idea of insurance as opposed to savings. Currently, life insurance companies are competing directly with banks for the funds of the Korean saver, and the concept of insurance for protection is relatively underdeveloped.

They will also introduce western insurance products as the deregulation of Korea's tightly controlled market proceeds.

## Estonians and Finns link for insurance venture

POHJOLA, Finland's biggest insurance company, has signed a letter of intent to form the first Finnish-Estonian insurance joint venture company, Enriquo Tessieri reports from Helsinki.

The venture is due to come into operation early next year, when the Finnish-Estonian insurance company has been granted a licence, according to Pohjola.

Initially, it is planned to offer non-life insurance services to enterprises and individuals.

Pohjola also plans to help develop a computer system for the new insurance company, and train Estonian personnel in risk management and insurance coverage. Of the existing 192 Finnish-Soviet joint ventures, 56 are located in Estonia.

The Finnish and Estonian partners have not yet decided on the size of the equity stake or how it will be partitioned.

The Estonian partners will be: Eesti Majandusjuhtide Instituut, an Estonian management institute; Baltic Union Bank; Eesti Tööajate Koostööliit; Vabariiklik Liit, a consumer federation; and the following banks: Eeva Pank, Eesti Hoiupank, Eesti Maaspik and Tallinn, an Estonian enterprise.

Pohjola, which has a Triple A rating from Standard and Poor's, became the first western European insurance company to sign last autumn a co-operation agreement with Ingostrakh, the Soviet state insurance company.

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## INTERNATIONAL NEWS

## Philippines finds itself unable to meet IMF targets

By Greg Hutchinson in Manila

PHILIPPINE officials yesterday acknowledged that the country would be unable to meet economic targets set in its current three-year programme laid down by the International Monetary Fund.

The failure - blamed on the effects of the Gulf crisis - is likely to delay inflows from foreign creditors, which had been expected for the remainder of this year to have totalled about \$700m (\$255.2m). These include \$110m in new money from commercial banks.

The government is now contemplating the replacement of the present IMF package, a stringent, growth-oriented extended fund facility (EFF), with a shorter-term loan programme emphasising stabilisation.

Mr Jose Cuisia, central bank governor, told a news conference yesterday that support for the new programme recently gained ground "when it became very evident that the budget deficit was way above target, [that] we can take measures to reduce it but perhaps not to the level programmed."

Chances were becoming "more remote" that the country would be able to continue the nearly \$900m three-year EFF, an economic adjustment facility which requires meeting programmed targets to obtain satisfactory approval of the country's economic health, he said.

The world oil price rise has caused the Philippines' oil import bill nearly to double, expected to increase from \$1.2bn on into a higher budget deficit as the government subsidises the pump price through its oil price stabilisation fund.

Partly because of the Gulf crisis, but also as a result of the July earthquake and political trouble, the government has halved its economic growth targets to some 3 per cent this year and next.

The total budget deficit has been estimated by Mr Jose Estanislao, the finance secretary, to be heading towards levels exceeding the programmed targets by pesos 30m (\$1.2m).

Mr Cuisia said that given current levels of deficits - both budgetary and balance of payments - the Philippines would not be able to press ahead with the third IMF review, originally scheduled for October, or get the fund's stamp of approval.

## Japanese plan high-tech venture in Soviet Union

By Stefan Wagstyl in Tokyo

OYO, a Japanese maker of geological instruments, is planning a joint venture in the Soviet Union, in what would be that country's first high-tech investment by a Japanese company.

If it goes ahead, the venture would enable the Soviet Union to acquire technology useful for exploring for oil and gas.

Oyo is taking advantage of the recent relaxation of the rules of Cocum, the Paris-based company which controls high-technology trade with communist countries, including trade in products used in the strategically important oil industry.

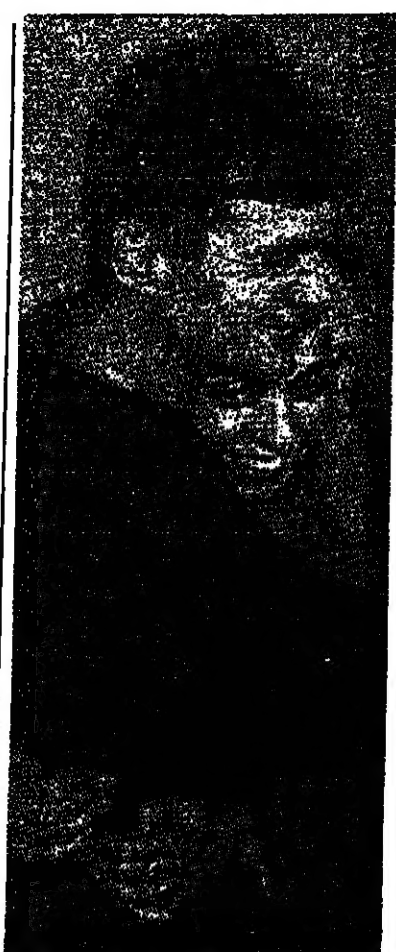
Japan has been ultra-sensitive about observing Cocum rules since Toshiba Machine, a machine tools maker, was found in 1989 to have exported banned items to the Soviet Union.

Under an agreement made public in Tokyo yesterday, Oyo Geospace, a Houston-based

subsidiary which specialises in the oil and gas industries, will take a 40 per cent stake in a venture to manufacture seismometers at Ufa in the Bashkir Autonomous Republic, in Soviet Central Asia. Chori, a Moscow-based Japanese trading company which brokered the deal, will take 5 per cent, and Soviet partners will own the remaining 55 per cent.

The venture, to be called Oyo Geo Impulse, will be capitalised at 15m roubles (\$4.5m) at the start of next summer. It will start operating next summer and is intended to produce 100,000 instruments a year, rising to 1.1m in three years. Most of the output is destined for use in the Soviet Union, to boost oil and gas output, but some will be exported to eastern Europe and Vietnam.

Industry analysts in Tokyo were cautious about whether it would start operating in time.



Delighted relatives and friends greeted the 262 French hostages and 19 other foreigners liberated by Iraq as they arrived yesterday at Paris' Charles de Gaulle airport from Baghdad, Our Foreign Staff writes.

The Frenchmen, including Pierre Sanchez above with his wife, freed after nearly three months, said the worst part was the isolation and lack of news. For US hostages, they said, life was tougher. None of the refugees reported any physical mistreatment. "Baghdad was a prison without bars," said one of the released Frenchmen. "It was a part of my life I won't forget."

## THE MIDDLE EAST

## Moscow takes diplomatic centre-stage

By Robert Graham

OVER THE past month the Soviet Union has set itself up as principal diplomatic actor in moves to unblock the three-month Gulf crisis.

President Mikhail Gorbachev seems determined to show that despite profound domestic problems Moscow can play a decisive role in the Middle East, an area of long-standing rivalry with the US and where it has built up important long-term alliances - not least with Iraq.

This is seen as the key to the shuttle diplomacy of Mr Yevgeny Primakov, Mr Gorbachev's special envoy, who has just ended a second round of talks with all the principal regional players. The policy risks splitting the broad alliance ranged against Iraqi President Saddam Hussein and has found little favour in Washington even though President George Bush has been kept fully informed.

In a situation where nuances are telling, Mr Gorbachev concluded a two-day visit to Paris on Monday by

making his most forthright commitment to obtain an Iraqi withdrawal from Kuwait by peaceful means.

Although French President Francois Mitterrand was notably silent about the Gulf in public with the Soviet leader, France remains the one western government with which Iraq believes it can establish a dialogue. The view cannot therefore be discarded that Mr Gorbachev is seeking to develop a Moscow-Paris axis for diplomatic manoeuvring over the Gulf.

Mr Primakov is to brief the Soviet leader this week in Moscow, and all the indications point to his quick return to the Middle East. After his latest round of talks in Cairo, Damascus, Baghdad and Jeddah, the broad lines of Soviet strategy have begun to emerge.

The Soviet Union is throwing its full diplomatic weight behind efforts to persuade Iraq to make a goodwill gesture to demonstrate seriousness

about complying with the United Nations resolutions calling for a withdrawal from Kuwait. Moscow has told the Iraqi leadership the most positive gesture would be to release all remaining western hostages.

Only then would substantive discussion be possible on the fundamental question of an Iraqi withdrawal from Kuwait - the stated objective not only of the Soviet Union but of internationally backed sanctions against Iraq at the UN.

Public accounts of Mr Primakov's meeting with Mr Saddam in Baghdad over the weekend are confusing. Mr Primakov, who had previously shown remarkable optimism throughout his travels, came away from Iraq pessimistic. He said he had found Mr Saddam immovable.

However, Mr Gorbachev on Monday said Saddam's position "is not the same as before" and could "lend an ear" to UN pressure. The same day the Soviet Union was co-

sponsor of a new Security Council resolution demanding Iraq pay compensation to states for losses arising from the August 2 invasion of Kuwait.

According to well-informed reports in Baghdad, during his conversations over the weekend with Mr Saddam, the Soviet envoy is understood to have presented this view bluntly. Indeed, Mr Saddam was reportedly surprised by the extent to which Mr Primakov was relaying to him the hardline position of the US and trying to mediate.

The one concession offered by Mr Saddam was to agree the release of all western hostages - provided both the Soviet Union and France went public stating they were committed to a peaceful resolution of the crisis.

It seems that on the basis of this offer, Mr Gorbachev was willing to take the initiative and make his statement in Paris. In Baghdad, official reaction to his statement was positive.

## Syrian anger rises against US Mideast policy

By Lara Marlowe in Damascus

SYRIA's relations with the US have deteriorated seriously over the past week, officials in Damascus say, endangering the unity of the Arab and western forces confronting Iraq in the Gulf.

Officials trace the cooling of relations to US Senate approval earlier this month for \$700m (\$255.2m) in emergency military aid to Israel, but they also cite other factors behind an apparent shift away from the US.

"The US and Syria still agree that Iraq should withdraw from Kuwait," a senior Syrian official said yesterday. "But we disagree on everything else now. We believe the Americans and their western allies want to attack Iraq soon, but we will not fight the Iraqis. Syrian-American relations have reached their limit."

The Syrian government has com-

mitted 4,000 troops to the US-led military force in Saudi Arabia, and has benefited both economically, through financial aid from Gulf countries worth upwards of \$1bn, and politically, through tacit US approval for the assault in Lebanon on the Christian forces of Gen Michel Aoun.

However, the government is now making it clear to Washington that it cannot be counted on to support US policy in the Gulf. "Just as Syria was the vital factor in tipping the Arab balance in support of the US deployment in Saudi Arabia, we can tip it back again," a Syrian journalist said.

Among the factors behind the Syrian government's cooler view towards Washington were angry remarks made during the recent Damascus visit by Mr James Baker, the US secretary of state, that Syria and the US

did not share the same values. Relations have also been hurt by what Syrians perceive to have been US condemnation of the recent Sami Mount shootings in Jerusalem and State Department criticism of Syrian "excesses" in the defeat earlier this month of Gen Aoun.

In the light of these factors, the government has opened fresh contacts with Amman, and Syrian newspapers have launched their severest anti-American campaign since the US sought to improve links with Damascus two years ago.

"The contacts with Amman are a result of America's gift to Israel," said an official in Damascus, "because the US has brought Israel into the Gulf crisis and destabilised the region by giving the Israelis new military aid."

Syria was particularly angered by

US provision of Patriot missiles to Israel. They fear the weapon would neutralise Syria's Soviet-made Sami missiles, which they regard as their main defence against Israel.

Government officials say that such is the fear of Israeli aggression that Mr Hafez al-Assad, the Syrian president, told Mr Yevgeny Primakov, the Soviet special envoy, during the Damascus legation visit that Syria could not countenance the destruction of Iraqi military power since it was a necessary deterrent to Israel.

The central command of the National Progressive Front, Syria's highest governing body chaired by Mr Assad, meets this week and is expected to issue an important policy statement. Such meetings have never before been announced in advance.

## Congress urges Bush to delay military action

By Lionel Barber in Washington

REPUBLICAN and Democrat congressional leaders yesterday urged President George Bush to delay military action against Iraq until sanctions have been given a fair chance to press Baghdad into ending its occupation of Kuwait.

During an 80-minute meeting at the White House, Democrats told Mr Bush that the use of force should be a "last resort" and that the president, however, continued to insist that "all options are open".

The Bush administration has turned up the rhetorical heat against President Saddam Hus-

sein, raising fears in Congress that the US might take offensive action while the House and Senate are adjourned until the New Year.

These fears have stimulated the growth of a "peace party" numbering up to 80 Democrats, many of whom argue Mr Bush cannot go to war without prior congressional approval.

Although Mr Bush promised to consult Congress in the coming two months, he vigorously resisted the notion that Congress must authorise military action. At yesterday's meeting, he left lawmakers in no doubt

he intends to retain maximum flexibility as commander-in-chief of US forces.

None of the congressional leaders who attended the meeting came away with the impression that war was imminent, though Senator William Cohen, a Maine Republican, said Mr Bush's patience was "wearing thin".

Senator Claiborne Pell, Democrat chairman of the Senate foreign relations committee, expressed concern that a peremptory move toward offensive military action - without any clear Iraqi provocation -

would risk losing the support of the American public.

Congressman Dante Fascell, chairman of the House foreign affairs committee, indicated the main difference turned on when Mr Bush would have to go to a full session of Congress in support of military force.

"Let's take a clear scenario. If your forces are attacked by the enemy, then you have the right to respond."

The new rhetorical offensive follows concern in Washington - and London - that the credibility of the military option is eroding.

## Kaifu faces defeat on sending troops overseas

By Ian Rogers in Tokyo

PROSPECTS for passage of a controversial bill to enable the Japanese government to send troops overseas on peacekeeping missions have virtually disappeared following open criticism of it this week by two influential senior politicians.

Defeat of the bill would be a severe, but probably not lethal, setback for the administration of Mr Toshiki Kaifu, the prime minister. It might also lead to renewed criticism abroad of Japan's apparent unwillingness to share the human as well as the financial risks of trying to resolve the crisis in the Gulf.

Opposition to the bill, which many fear violates Japan's pacifist constitution, has grown since it was introduced more than two weeks ago.

Yesterday, Mr Shin Kanemaru, leader of the largest faction in the ruling Liberal Democratic Party (LDP) and widely acknowledged to be one of the most influential behind-the-scenes figures in the government, declared his opposition.

Mr Kanemaru said the government should not send members of the Self Defence Forces overseas, because that troubled

many people in Japan and in neighbouring Asian countries.

Mr Kanemaru doubted that the bill could be passed in the current session of the Diet which ends on November 10, and urged the government to study what Japan and the ruling party could do for the Gulf effort under existing laws.

On Monday, Mr Kiichi Miyazawa, the former finance minister, damned the bill with faint praise, saying that the idea of sending troops abroad was just within the bounds of the constitution, and suggesting that the bill should be passed, even if many of the revisions proposed by the opposition have to be incorporated.

The chances of the bill passing in its present form were considered low even before Mr Kanemaru's intervention. The LDP lacks a clear majority in the upper house of the Diet. Even if the bill is defeated, many observers believe that the debate has revealed broad agreement among Japanese that their country has to contribute more than money to international peacekeeping activities. What remains unclear is how soon a more acceptable bill could be brought to the Diet.

## Investment up in China

By John Elliott in Hong Kong

THE interest of foreign companies in investing in southern China began to pick up in the middle of this year after a slump that started with the Tiananmen Square crisis in Peking 16 months ago when virtually all foreign investment decisions were deferred.

The value of newly signed foreign investment contracts in Guangdong, China's most capital-rich and advanced province, totalled \$535m (\$271.5m) in May and June, which was 44 per cent higher than the level a

year earlier. There is, however, no guarantee that the projects will go ahead. Investment contracts totalling \$9m remained dormant at the end of last year, representing 66 per cent of the total signed since 1979.

Despite the improvement, based on Peking statistics, Hongkong Bank has warned that capital inflow is still suffering from last year's unrest and that statistics for the rest of this year will be inflated because of low base figures in the second half of last year.

## Israeli TV and radio hit by strike

By Hugh Carnegie in Jerusalem

THOUSANDS of Israeli engineers, technicians and academics went on indefinite strike yesterday in a dispute with the government over wage agreements, shutting down most radio and television broadcasts and disrupting some other services.

Engineering unions affiliated to the Histadrut trade union federation called their workers out over the government's refusal to extend to 10 loss-making state-owned companies a two-year national wage

agreement reached last week. The two-year overall deal, granting a 9 per cent rise above separately agreed inflation compensation, has been criticised by the Bank of Israel as dangerously high at a time when a flood of immigration by Soviet Jews is adding to the strains of already high unemployment and rising inflation.

Although the proposed government exemption from the agreement only directly affects about 1,500 workers, the strike call covered about 120,000. Officials said little more than half had stayed away from work.

Anglo American of South Africa says it will fund high-tech firms in Israel and develop their technology in South Africa. Reuters reports from Johannesburg. It did not name its associates in the venture capital fund, AATKS Ventures Ltd, and gave no details of the fund's size.

Various South African firms are already benefiting from Israeli technology, notably in the arms industry.

Germany to give Egypt crisis aid

GERMANY is providing around DM1bn (\$200m) in aid to help Egypt deal with effects of the Gulf crisis, the Development Ministry in Bonn said yesterday. The package consists of DM500m of credit-related aid, DM235m under the regular development programme for 1991, and a sum of DM540m previously blocked because Egypt is at least DM700m in arrears in debt service payments to Bonn.

## Germany to give Egypt crisis aid

By Katharine Campbell in Frankfurt

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## Malaysians doff their hats to ethnic traditions

Paul Taylor and Lim Siong Hoon on an election that rattled the old order until the chips were down

PERHAPS anywhere else it would seem odd that the outcome of a general election may have hung on the wearing of a "hat".

But in Malaysia many believe that a Kadazan headcloth - with what was mistakenly portrayed as a Christian cross on it - donned by opposition leader Tengku Razaleigh Hamzah in the last few days of the campaign played a decisive role in the landslide victory of his arch-rival, Dr Mahathir Mohamad, and the National Front coalition in this predominantly muslim country.

Few believed that Dr Mahathir and his United Malays National Organisation-led ruling coalition would lose the country's eighth general elections. But for the first time since independence Umno and the National Front faced an opposition coalition which included peninsular Malays in the opposition - the move which led Tengku Razaleigh, a former cabinet minister, to go to Umno where he was photographed wearing the headgear - clearly rattled Dr Mahathir and Umno.

The day after the Sabah visit the Umno-controlled Utusan Malaysia newspaper, which circulates mainly among rural Malay readers, and other newspapers carried the photograph. By the time the opposition retaliated - pointing to a photograph of Dr Mahathir himself wearing a similar hat - it was too late.

Umno had played its trump card - an appeal to the ethnic origins and religious beliefs of the Malay majority who make up about 55 per cent of the country's 16.5m population. Since the ethnic riots of 1969 in the Malaysian



A voter points to the cross on the hat of Dr Mahathir in an opposition poster too late to undo the damage

capital, Kuala Lumpur, until these last elections there has been an unwritten acceptance that Malays will be the dominant political force while the ethnic Chinese, comprising about 33 per cent and the Indians about 10 per cent have been forced to accept positive economic discrimination in favour of the Malay majority.

That Umno felt the need to hint at the spectre of ethnic unrest in the last few days of the election campaign seems to attest to the real threat it felt from the opposition. In the event Umno and its National Front allies won a crushing victory capturing 127 of the 190 parliamentary seats.

The election itself is likely to be given a lightly qualified seal of approval by the team of Commonwealth observers sent to watch it.

This despite allegations of abuse by members of the locally-based Election Watch group and other human rights activists who allege irregularities.

But even if there were abuses Malaysia still stands out in the region, if not as a model of post-colonial democracy, then with a substantially better record than many of its neighbours. now Dr Mahathir having routed the opposition might feel confident enough to relax his firm grip on the wheels of government. But most observers think this unlikely. For one thing the National Front's actual share of the vote fell to 53 per cent, its lowest in three general elections.

In the past Dr Mahathir has sought to close any channel through which his authority might be challenged. The casualties have included judicial

independence, media and individual freedom and parliamentary rights. Many of those who sided with, or worked for the opposition coalition, fear they too will now pay the price.

Such pressure might hasten what observers think would happen anyway: the disintegration of the opposition coalition now the elections are over.

But Dr Mahathir still faces challenges. The elections focused attention on growing regional discontent. In the predominantly Chinese state of Penang the DAP almost realised its ambition to rest power from the National Front.

Elsewhere the ruling coalition government now faces hostile state legislatures in both oil-rich Sabah - which shows increasing restlessness within

the federation - and in Kelantan, Tengku Razaleigh's home base where the opposition coalition including the Islamic fundamentalist Parti Islam (PAS) won every state seat.

Dr Mahathir also needs to keep Malaysia's economy on course and growing. In the immediate aftermath of the elections Kuala Lumpur's stock exchange jumped, led by Umno-controlled companies such as United Engineers and Kinta Kelas.

The fundamentals of the economy are indeed impressive. Spurred by an influx of foreign investment the economy is expected to grow by around 10 per cent in real terms this year and by more than 8 per cent next, according to Mr Tong Kooi Ong, of Morgan Grenfell Asia Securities.

But there are signs that inflationary pressures are building and, because the economy is so export-oriented, the country is vulnerable to any global downturn, despite its oil revenues.

Those allied to Dr Mahathir say the election results were an endorsement of his "vision" of a new Malaysia. Through industrial reforms and a diversification away from agriculture, he wants to build a society within the next decade that would be equal to South Korea's standing today in the world. He wants to inculcate new social habits, the East Asian culture of thrift, hard work, team spirit, and acquiescence to authority.

Malaysia's election did not produce what many of the country's small but growing professional middle class had privately hoped for, the emergence of a solid multi-ethnic two-party political system.

What they did do was rattle the structure of ethnic-based politics which for two decades has been a way of life in the country. But as the Kadazan headgear affair demonstrated, ethnic politics, when exploited with force, can still determine an election outcome.

## NEWS IN BRIEF

## Gabon poll leaves ruling party in power

THE ruling Gabonese Democratic Party won 62 seats in the 130-member national assembly after a final round of elections. Re-elected President Omar Bongo's ruling party took three seats in Sunday's vote, giving the government a 10-seat majority. Opposition parties held 55 seats after the third and final round of voting. The poll was part of Gabon's first multi-party election since independence in 1960.

## Bhutto 'rigging' claim backed

The Paris-based International Federation of Human Rights human rights group yesterday alleged that sophisticated vote-rigging wiped out Ms Benazir Bhutto's party in last week's Pakistan elections. AP reports from Islamabad. The US said it had found no reason to question the results.

## Tokyo fails to please Mandela

Mr Nelson Mandela, the South African black leader, yesterday called Japan's financial contribution to the movement against apartheid "absolutely insignificant" compared with other countries. AP reports from Tokyo. According to Mr Toshiki Kaifu, the prime minister, Japan's policy is not to give assistance to political parties in other nations.

## Pretoria resumes Polish ties

South Africa yesterday announced an agreement with Poland to set up "offices of interests" in each other's countries. AP reports from Johannesburg. The country recently signed trade and diplomatic agreements with Hungary and Romania, and South African trade officials visited the Soviet Union earlier this year.

## China and Vietnam sign pact

China and Vietnam have signed their first bilateral agreement since ties were broken more than a decade ago, according to a Vietnamese official. Reuters reports from Peking. The agreement will allow tour groups to visit each other's countries.

## Sub-Sahara aid pledge

The 25 donors to the Special Programme for Assistance for the poorest, most indebted sub-Saharan African countries yesterday announced a new commitment of \$7.5bn-\$8bn for 1991-1993 to help them continue economic reform programmes. Nancy Dunne writes from Washington.

JPL/10/150



# "Progress is the realization of Utopias."

Oscar Wilde



Making dreams come true is both a poetic and an accurate definition of progress.

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## US BUDGET DETAILS

PETER RIDDELL, US EDITOR, ANALYSES THE DEFICIT REDUCTION PACKAGE

## Flexible targets undermine Gramm-Rudman law

THE Bush administration expects the federal deficit to be eliminated in four years, the result of budget measures and a sharp improvement in the economic outlook from late next year.

The statutory Gramm-Rudman targets for ending the deficit, introduced in 1985, have already been revised once - in 1987 - and they have now been changed again substantially.

Not only have the targets been relaxed and put back again but their basis has been changed to remove some of the big fluctuating variables. Indeed, the targets are now so flexible, particularly in response to economic changes, that they have lost whatever precision they had in the past.

While the targets might now be more achievable, this may only be because they have become more adjustable. All this undermines the spirit as well as the letter of the original Gramm-Rudman law.

For instance, the costs of the savings and loan rescue and bank deposit insurance and the surplus on the social security fund, to finance retirement pensions, have been excluded.

In fiscal 1991, for example, the social security operating surplus is estimated at nearly \$49bn (\$25bn)

Changing Deficit Targets - in billions of dollars				
Fiscal Year	1985 Version	Gramm-Rudman deficit targets	1990 Version*	Actual Deficit
1986	171.9			221.2
1987	144.0			155.1
1988	72.0	144.0		153.3
1989	36.0	136.0		153.3
1990	0	100.0		222.4
1991		64.0	205.0 (253.6)	
1992		28.0	197.1 (229.4)	
1993		0	168.8 (129.4)	
1994			111.6 (#-18.7)	
1995			63.5 (#-68.3)	

\*1990 version excludes cost of savings and loan rescue and bank deposit insurance and surplus on social security fund (figures in brackets on old basis) # minus sign means surplus

Source: Office of Management and Budget

while the deficit on the deposit insurance category is put at \$97bn. However, by fiscal 1995 the social security surplus is estimated at \$87bn, and deposit insurance is projected to show a surplus of nearly \$45bn.

Consequently, if the old definitions had been continued the deficit would have been projected to disappear by fiscal 1994, while on the new basis there will not be a balanced budget until fiscal 1995.

The budget documents, only slightly amended by the month's wrangling since the original summit

agreement, show the extent of deterioration in the budget outlook. Last January the administration was projecting a deficit for fiscal 1991 of just over \$100bn on current policies, falling to just below the then Gramm-Rudman target of \$64bn after \$35bn of budget measures.

Now the 1991 deficit on current policies is estimated at nearly \$294bn with about half the increase being explained by the soaring cost of the S&L rescue and increased costs of the bank insurance fund. Most of the remaining rise reflects a deterioration in the economic outlook this

year or, rather, a more realistic official view of short-term prospects. The roughly \$41bn of first-year tax and spending measures takes the total down to \$254bn - before taking account of the redefined targets. Indeed, the 1991 package is less than the \$36bn deficit cuts proposed last January once an adjustment is made for the expected net costs of the Desert Shield military operation in the Gulf. This is estimated at \$3.7bn after deducting contributions from other countries.

The five-year \$422bn package - down \$35bn from the original agreement - is composed of about 28 per cent from additional tax revenues and 72 per cent from savings on spending below previously assumed levels. The main changes since the original summit agreement involve about \$20bn less savings on federal benefit programmes, notably Medicare health provision for the elderly, and an extra \$12bn in taxes and user fees, mainly raised from the better-off.

Higher income taxes paid by those earning more than \$100,000 a year alone account for a quarter of the additional gross revenue.

Critics have argued that the deficit projections are still on the optimistic side. For instance, real growth in gross national product is

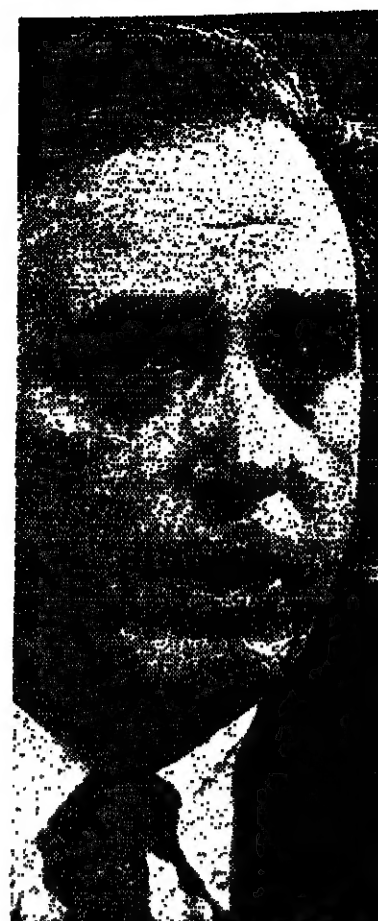
projected to accelerate from 1.3 per cent during the course of next year to 3.8 per cent during 1992 and 4.1 per cent in 1993.

Similarly, the interest rate on three-month Treasury bills is projected to decline from an average 7.7 per cent this year to 5.7 per cent in 1992 and 4.9 per cent a year later.

Moreover, the revised targets include a number of loopholes apart from the exclusion of the Desert Shield operation and items such as Egyptian debt forgiveness.

Mr Stan Collender, director of federal budget policy at accountants Price Waterhouse, has noted that the budget director will be allowed to adjust the Gramm-Rudman deficit maximums and spending and revenue limits to account for changes in the economy. Consequently, "even a new and higher deficit forecast will not force Congress and the White House to attempt to develop another deficit reduction package."

Yet, while Mr Richard Darman, the budget director, has provided some safety outlets to cushion possibly higher estimates of the cost of the savings and loan rescue, or any further economic downturn ahead of the 1992 presidential election, the new targets suggest this is far from being the last budget package of the early 1990s.



Richard Darman: safety outlets

CORPORATE SECTOR  
Insurance industry will pay extra \$8.5bn

THE corporate sector will receive a number of benefits from the budget package, but the basic tax structure will not be altered.

Overall, higher corporate taxes account for only about 11 per cent of the nearly \$160bn (\$84.7bn) in gross revenue in the budget. The biggest contributor is the insurance industry, which will pay an additional \$8.5bn over five years as a result of a limit on deductions on losses on property and casualty business by reducing deductions on the cost of soliciting business.

The excise tax on the use of excess pension assets for other business purposes by a corporation is raised from 18 to 20 per cent.

Further restrictions are imposed on the ability of corporations to reorganise without paying tax.

Others will limit the flexibility of financially troubled corporations to restructure their debt.

The proposal would change the tax treatment of debt exchanges, in which a company issues new debt securities in exchange for existing debt securities.

Under current law, if the new securities have the same face amount as the old ones, a company can usually avoid a taxable gain on the exchange, even though it is creating a profit by retiring debt at a lower cost than its face amount.

The new proposal would force companies to book the loss on the old debt as a taxable gain. The only exceptions would be companies that are insolvent or in bankruptcy proceedings, and the new law might encourage such actions.

The package also includes a number of tax breaks. These include accelerated depreciation for plant and equipment, and relief for employer-provided legal services and education reimbursement, health insurance for the self-employed and subsidies for low-income housing development.

Continuing existing relief will cost \$5.5bn over five years. The legislation also includes nearly \$2.5bn in new energy tax incentives over five years for independent oil and gas drillers as well as a \$221m tax preference for production of ethanol used in alternative car fuels.

Small businesses received well over \$1bn in breaks - much smaller than the original \$12bn package of "growth incentives".

The proposals now include aid to estates including small business assets and to smaller companies having new equipment for productive purposes or to help disabled people.

A modification of the estate freeze rules would make it easier for retired business owners to maintain some financial ties to their company even after they have given most of it over to their heirs.

## FOREIGN INVESTORS

## Reporting requirements tightened

FOREIGN investors operating in the US will face tighter reporting requirements and consequently should pay an additional \$300m (\$152.2m) in taxes over the next five years.

However, more far-reaching proposals made by leading congressmen, including withholding tax on foreign capital gains, were dropped from both the original summit agreement and the final package.

Foreign-owned companies will have to keep records for review by the Internal Revenue Service on all tax matters, not just on transactions with related foreign parties as required under a 1989 law.

The new law also gives the IRS powers to seek information from branches of subsidiaries of foreign-owned groups.

Revenue would be generated from collection of taxes previously lost because of the expiry of the Statute of Limitations and from the imposition of penalties for non-payment of taxes. This is reinforced by the proposal to raise by two percentage points the interest rate on corporate tax underpayments over \$100,000 following notification by the IRS. There is also a surtax on under declarations of income over \$10m.

The new measures result from increased IRS and congressional concern about under-payment of taxes by foreign-owned companies as a result of manipulation of US declared profits caused by internal transfer pricing transactions.

While foreign investors and governments have been worried about the possible extension of extra-territorial authority, there is relief that the provisions are not as onerous as originally feared. However, further congressional inquiries are under way and new proposals aimed at foreign investors are possible next year.

## MAIN POINTS OF BUDGET

- Income tax - top marginal rate increased from 28 to 31 per cent
- Excise tax on petrol raised by 5 cents to 14 cents a gallon; beer, cigarette and wine taxes up
- New luxury tax of 10 per cent on aircraft, boats, cars, furs and jewellery
- Tax rate on fuel-heavy cars doubled
- Social security programme extended to all state and local workers; employees can earn \$125,000 (up from \$51,300) before they pay 1.45 per cent Medicare tax
- Foreign investors made more accountable to Internal Revenue Service
- Five-year federal entitlement programmes cut by 2.5 per cent and rules tightened to prevent overspending
- Corporate taxes raised to contribute 11 per cent of budget revenue; small businesses receive over \$1bn in tax breaks

## TAX SYSTEM

## Package fine tunes Reagan administration's radical overhaul

THE BUDGET package is the first significant change to the US tax system since the radical overhaul somewhat unexpectedly pushed through four years ago by the Reagan administration and Congress.

Despite raised eyebrows, architects of the 1986 reform, such as Democrat Senator Bill Bradley, believe the structure they so laboriously created is still largely intact. Writing good law, he has said, has always been a matter of "balancing competing goals of simplicity, efficiency and equity".

However, in view of all the elaborate compromises over tax breaks and income tax, Mr Dan Rostenkowski, chairman of the House ways and means committee, has conceded that "our quest for simplicity and clarity will have to be postponed for another day".

The aim of the 1986 changes was to broaden the definition of income in order to lower tax rates as far as possible. This involved eliminating various tax breaks and loopholes to equalise the burden on households with similar incomes and to produce the least possible discrimination between incentives to work, save and invest.

Like any product of the US



Dan Rostenkowski: 'quest for simplicity postponed'

political system, the 1986 changes were imperfect, leaving a number of loopholes and large scope for deductions for mortgage-financed housing and employee fringe benefits. Nevertheless, the maximum marginal income tax rate was cut from 50 to 33 per cent and capital gains were treated as income.

The latest package amends but does not basically undermine that reform. While the old bubble - under which the very wealthy (those earning more than \$150,000 a year) paid a marginal tax rate

## FEDERAL SPENDING

## Few cuts planned for federal spending

THE budget package makes little impact on federal spending programmes, though new enforcement rules are intended to produce a tighter discipline against overspending.

Of the overall \$492bn (\$248.7bn) five-year package, some \$99bn comes from reductions in benefit or entitlement programmes, or only about 2 per cent of the total expected spending in these categories over the period. Some \$34.4bn is expected from reduced retirement payments to doctors

and to hospitals and nearly \$15bn from reductions in farm subsidies.

Around \$182bn of the cuts come from discretionary programmes, mostly from defence. While, as Republicans are loudly complaining, this hardly represents a willingness by congressional Democrats to cut much-liked programmes, the new rules offer the hope that these figures may be more realistic than in the past.

For the next three years, ceilings have been set for the

separate categories of defence, foreign aid and discretionary domestic (thus excluding social security and health provision). If these ceilings are exceeded, the administration is required to make automatic spending cuts within each category.

Moreover, all new government benefit programmes enacted by legislation may be offset by spending cuts. The same point applies to proposed tax cuts. But this will not apply to increases in social security spending caused by

changes in the economy.

In addition, tighter controls are being applied to various federally guaranteed bodies to ensure a clearer definition and congressional authorisation of the subsidy component of direct and guaranteed loans.

Further, the Treasury and the Congressional Budget Office have been directed to prepare studies on the financial soundness of such guaranteed enterprises, which are involved in home mortgage, student and agricultural loans.

## New Taxes - change in tax burden including income taxes, earned income tax credit and excise taxes

Income Group	Per cent of total returns	Per cent change in taxes	Per cent share of total tax burden	Average projected tax rate
\$10,000 and less*	30.5	-2.0	1.6	13.1
\$10,000 to \$20,000*	23.1	-3.2	7.2	15.1
\$20,000 to \$30,000	18.2	+1.8	11.8	18.8
\$30,000 to \$40,000	10.9	+2.0	12.4	20.4
\$40,000 to \$50,000	7.5	+2.6	12.2	21.9
\$50,000 to \$75,000	2.1	+1.5	10.9	28.1
\$75,000 to \$100,000	2.3	+2.1	7.7	28.4
\$100,000 to \$200,000	1.6	+2.3	12.1	28.6
\$200,000 and above	0.7	+6.3	10.1	28.6

\*Excludes other earned income tax credit

Source: Internal Revenue Service and Joint Committee on Taxation

tives. While this is regarded as a virtue by supporters of the 1986 reforms, it is seen as a drawback by the Bush administration and others who favour a large cut in capital gains tax to, say, 15 per cent. They believe that such a differential will be a spur to investment activity and enterprise. This battle will be rejoined next year.

Several other tax breaks are either continued or introduced. Income Tax. Increase in top marginal rate from 28 to 31 per cent. Elimination of current bubble under which income for joint filing couples from \$78,400 to \$188,700 is taxed at 33 per cent - this group will pay a top rate of 31 per cent. Raising alternative minimum rate from 21 to 24 per cent and setting a top capital gains rate of 28 per cent. Reducing itemised tax deductions by 3 per cent of adjusted gross income over \$100,000 and phasing out exemptions, starting at \$100,000 and ending at \$250,000 for single filers, and from \$150,000 to \$275,000 for joint filers.

Excise taxes. An increase of five cents to 14 cents a gallon in federal petrol tax. A rise of eight cents to 24 cents a pack in cigarette tax by 1993. Doubling of tax to 23 cents on a six-pack of beer and a rise of 18 cents to 21 cents on a bottle of table wine, with an exemption for small producers.

Fuel guzzlers. Tax rate on cars that get less than 12.5 miles/gallon will be doubled. User fees. Extend 3 per cent excise tax due to expire this year and increase passenger ticket tax from 8 to 10 per cent. Social security. Extend programme to all state and local workers. Increase cap on employee wages subject to 1.45 per cent Medicare tax from \$51,300 to \$125,000.

on amount over sales price of \$250,000 for aircraft, \$100,000 for boats, \$30,000 for cars and \$10,000 for furs and jewellery, including watches. Taxes do not apply to aircraft, cars and boats used exclusively for business or trade, or to leather and artificial fur. Fuel guzzlers. Tax rate on cars that get less than 12.5 miles/gallon will be doubled. User fees. Extend 3 per cent excise tax due to expire this year and increase passenger ticket tax from 8 to 10 per cent.

Social security. Extend programme to all state and local workers. Increase cap on employee wages subject to 1.45 per cent Medicare tax from \$51,300 to \$125,000.

## OTHER AMERICAN NEWS

## Leningrad mayor meets Baker as US broadens contacts

By Lionel Barber in Washington

MR James Baker, US secretary of state, yesterday held talks in Washington with Mr Anatoly Sobchak, the reformist mayor of Leningrad, a further sign that the US intends to broaden contacts with the Soviet Union beyond President Mikhail Gorbachev.

Mr Sobchak, who left the Communist party earlier this year and ranks second only to Mr Boris Yeltsin in Soviet opinion polls, also met Gen Brent Scowcroft, President George Bush's national security adviser.

The welcome extended to Mr Sobchak contrasted with the arms-length treatment given to Mr Yeltsin and to leaders of the secessionist Baltic republics on their visits to Washington over the past 12 months.

But the rapid decline of Communist hegemony over the Soviet Union - coupled with US fears of a future break-up - has forced the Bush administration to re-evaluate its 45-year-old policy of dealing only with Moscow.

The administration has no desire to undermine Mr Gorbachev, who remains a vital interlocutor on arms control, regional conflicts and the Gulf. Instead, the new policy seeks

## Scramble on for Colombia assembly

Everyone has joined constitutional bandwagon, writes Sarita Kendall

FOUR weeks away from elections for a 70-seat constitutional assembly which is to bring Colombia's institutions up to date and pave the way for new political parties, guerrilla groups, trades unions and drug traffickers' front men are scrambling for places.

Even the national liberation army (ELN), a hard-line movement specialising in dynamiting oil infrastructure and kidnapping, has joined the bandwagon and signed a constitutional communiqué put out by the guerrillas' national co-ordinating body.

The communiqué, which calls for immediate peace talks and guerrilla representation in the assembly, is also signed by Colombia's biggest and oldest rebel organisation, the unregenerate Marxist group Farc.

Until now, the Government had insisted on demobilisation as a condition for participation, as well as the release of all kidnapped victims. Two seats in the assembly have been set aside for guerrillas already negotiating peace terms, such as the DPL, with the understanding that there could be more.

If the Farc and the ELN were to surrender their arms, it would be an extraordinary victory for President Cesar Gaviria, but past failures advise scepticism. Both groups have been extremely combative

recently and neither has the popular appeal which gave M-19 guerrillas third place in the presidential election last May, within weeks of demobilisation.

With the Liberal and Conservative parties in squabbling disarray, M-19 and other political forces are expected to win a good share of the assembly. Thirty-six seats will be enough to control it, though the Government will be putting strong, well-thought-out reforms to the assembly based on hundreds of working groups set up to collate opinions around the country.

Extradition - which had been left out of the agreed list of themes - will now certainly be raised, and almost certainly buried for good. The extradition of nationals has become increasingly unpopular in Colombia, partly because the traffickers have succeeded in linking it with retaliatory bombs and partly because of the loss of sovereignty implied.

The kidnapping of Francisco Santos, news editor of the Bogotá daily, El Tiempo, and six other journalists appears to be the traffickers' main bargaining card in their bid for recognition as a "political" organisation. If given this status, they would, in the same way as guerrilla fighters, be able to negotiate for a pardon.

A range of political figures and newspaper columnists now



Gaviria: welcoming all

argue for political treatment for traffickers - the Liberal Party congressional block came close to agreeing on this line, and M-19 has always been in favour of a drug dialogue. Other constitutional proposals, such as a clause making it impossible for the authorities to confiscate any Colombian's property, would also benefit the cocaine cartels.

The constitutional assembly originally arose as a way to bypass congress and guarantee sweeping reforms. Some of the targets will be congressional privileges, such as free trips abroad. Increasingly, the assembly has come to represent a panacea for Colombia's problems, despite reminders that the violence has deeper

and more complex roots. People working in defence of human rights are anxious to see clear definitions of, for example, military responsibility in the constitution.

A recent America's Watch report on The Drug War in Colombia says "paramilitary activity in Colombia has become the most important element of political violence", and that the military and security forces "continue to commit violent abuses themselves, and to condone and support killings by paramilitary groups".

The Government argues that the report essentially refers to the last year of the old regime, and things are changing.

An average of three people are kidnapped every day, according to police and human rights organisations' statistics. In the first half of 1990, there were 1,590 "political and possible political" murders.

While drug trafficking and guerrillas seem likely to occupy the limelight in the constitutional assembly, the justice system, natural resources, labour legislation and education will all be important themes. So, too, will be the use of the state of emergency - in force continuously since 1984 - to extend the President's power, and greater participation for the establishment political elements.

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## UK NEWS

## Thatcher defends stance on closer ties to Europe

By Ivor Owen, Parliamentary Correspondent

A DEFIANT Mrs Margaret Thatcher, the prime minister, assured the House of Commons yesterday she would maintain her stance against the surrender of further powers to the Westminster Parliament and the adoption of a single European currency.

In a strong defence of the views which led to her isolation at the Rome EC summit, Mrs Thatcher accused Mr Jacques Delors, president of the EC Commission, of seeking to expand the powers of unelected officials and of trying to "re-engineer" democracy.

Mrs Thatcher branded the Delors proposals for economic and monetary union as the "backdoor" to a federal Europe.

The prime minister labelled Mr Neil Kinnock, the Labour leader, "little Sir Echo" after he had argued that had she adopted a different approach the other EC heads of government would have been more susceptible to Britain's case.

In more conciliatory tones the prime minister forecast that the forthcoming inter-governmental conference would see the abandonment of the "grandiose" concepts which dominated the Rome summit and a return to rational discussion which would result in an outcome acceptable to Britain.

Britain, she said, would not be alone in opposing a single currency when the full implications - including the transfer of money and the massive movement of people in search of jobs in new locations - were realised by other EC members.

Mrs Thatcher also made it clear that fundamental changes needing amendment to the Rome treaty would not be possible without Britain's agreement. "You can only have a new treaty if all (12) Parli-



Mrs Thatcher leaving Downing Street last night before making her Commons speech attacking the Delors plan

ments ratify it," she stressed.

Dismissing suggestions from the Labour benches that her firm stand would eventually be replaced by a "cave-in" the prime minister refused to accept that the "hard Ecu" proposed by Mr John Major, the Chancellor, as an alternative to Mr Delors' proposals would lead "inevitably" to economic and monetary union.

She insisted that the "hard Ecu" would not require a European central bank, and added, in my view it would not become widely used throughout the EC.

The issue at stake was not whether the British were good Europeans, she said - "we are" - but whether there should be a democratic Europe of

nation states freely co-operating together.

Mrs Thatcher stressed that she was opposed to strengthening the European Commission or transferring new powers to the European Parliament.

Acknowledging that some powers had already been surrendered by Parliament, she declared: "In my view we have surrendered enough."

She maintained that when Britain joined the EC it had been made clear that its national identity would not be surrendered and it would be contrary to that understanding if the Government were to agree to a single currency, a central European bank and the Delors definition of economic and monetary union.

## Foreign language plan threatened by teacher shortage

By Norma Cohen, Education Correspondent

PROPOSALS under which secondary school pupils would study at least one modern foreign language are threatened by a severe shortage of teachers, the government's Working Group on Modern Languages said.

The proposals, endorsed by Mr John MacGregor, education secretary, are intended to ensure that school leavers unable to speak a foreign language "become an increasingly rare species".

About half of all pupils give

up foreign language study at 14.

Schools will be required to offer students the chance to study at least one European language with a choice of other languages including Japanese, Arabic and Chinese.

However, the working party concluded: "Above all we are certain that our proposals will have a very limited effect unless an adequate supply of teachers can be recruited and retained within the profession and provided with the

resources, in the form of both teaching materials and of time, to do the job well."

The group estimated that simply to put the proposals in effect, an additional 1,750 to 3,000 teachers are needed. The proposals are intended to be phased in over the next five years.

Teacher training methods will also have to be improved, the group said. Among other things, provision must be made for a greater variety of specialists in language tuition, the

working group said.

The proposals set four attainment targets for pupils studying foreign languages. At level one, they will be expected to understand spoken language of various kinds and respond appropriately.

At level two, pupils will be required to express themselves verbally, while at level three they will be expected to be able to read, understand and respond appropriately to written language. At level four, achieved at 16, pupils should

be able to formulate, record and convey meaning in written language.

The working group said it had not endorsed foreign language instruction in primary schools, not because children at this age cannot learn successfully, but because it did not believe sufficient teachers are available to do the job.

However, it hoped that the introduction of the national curriculum would result in a larger pool of qualified language teachers.

## Liverpool determined to clean up its image

Ian Hamilton Fazey on the public response to an inquiry into alleged city corruption

LIVERPOOL, the city which last week lit the headlines amid allegations of local government corruption, is keen to clean up its image, according to the police in north west England.

Officers on Merseyside, who arrested 22 people last Friday over contracts and land sales involving Liverpool City Council, have been surprised by the public response to their investigation.

The welcome given to the police operation is being seen in many quarters as indicative of a general anxiety by many people to help clean up Liverpool's poor image.

Merseyside Police said yesterday, however, that it may be "well into next year" before a decision can be taken on whether or not to charge any of those arrested, including Mr Derek Hatton, the council's former deputy leader; Mr Alan Worthington, north-west regional director of Wimpey; and Mr John Gidman, the former Everton and England soccer player.

A number of current and former city councillors were also detained but all have been given police bail.



Police sweep: Derek Hatton (left) last week as he was led away for questioning

Police say that the inquiries will take months. This is not only because of the large volume of documents, ledgers, sets of accounts and computerised records seized in dawn raids on homes and offices, but also because of "hundreds" of phone calls from the public offering information.

The calls have got to be sorted and statements taken by the 30 fraud squad detectives now working full-time on the inquiry.

Business leaders are trying to put the best face on things. "At last something has happened where there was only rumour before," Mr Keith Robinson, director of Merseyside

chamber of commerce and industry, said yesterday.

"It is going to clear the air one way or another. I don't think the arrests will affect the economic health of the city," he added.

The city's image will face another test today however, when thousands of council workers demonstrate at Liver-

pool Pier Head against the prospect of job cuts to balance the city's budget.

The demonstration has been timed one hour ahead of a city council meeting, but will have no effect on any outcome because the council's finance and strategy committee yesterday took delegated powers to resolve the budget crisis without having to report to today's council.

This followed another warning from the district auditor, the government's spending watchdog, that without urgent action to cut spending and raise revenues councillors faced surcharges and disqualification from office. This will help reduce a £10.1m deficit on Liverpool's budget of £98.4m. About £2m has already been saved by transferring spending into 1991-92.

The budget crisis, which recurs every year, is because the city is saddled with interest payments from 1984-87, when left-wing councillors borrowed from Japanese and Swiss banks to bridge deficits and fund council house building.

## British businesses face a 10% increase in local tax

By Alison Smith

THE government will announce today that most businesses face an increase in their rates - local taxes - of at least 10 per cent next year.

Mr Chris Patten, the environment secretary, will also tell the House of Commons the amount the government will give each authority in grants as well as what it expects each local council to spend.

Mr Michael Portillo, the local government minister, revealed yesterday in a written statement that just over one in three businesses will face an inflation-adjusted, or real, terms, increase in the business rate next year.

He emphasised that 20 per cent of businesses next year, particularly in the north, would still gain from the reval-

uation and introduction of the uniform business rate (UBR), while a further 45 per cent would face no further real terms increases.

However, he also made it clear that the business rate bills for 35 per cent of businesses would rise by up to 20 per cent above the rate of inflation.

A further 100,000 or so small businesses where the owner lives on the premises will see their real terms increase limited to 10 per cent.

The current UBR level is \$4.8 pence in the pound. Today's announcement by Mr Patten is expected to set the rise in the UBR close to a maximum of 10.9 per cent which corresponds to September's inflation figure.

## Treasury prepared 'to fund' Gulf forces

By John Mason

MR TOM King, the defence secretary, yesterday gave a clear indication that the Treasury is prepared to fund Britain's military involvement in the Gulf from a budget on top of that for normal defence spending.

Speaking in the House of Commons, he said the cost of maintaining British forces in the Gulf was expected to exceed £500m by the end of this financial year.

Mr King avoided going into details of the settlement of next year's defence budget reached with Treasury ministers, but said he was grateful for the support he had received from Mr John Major, the chancellor of the exchequer and Mr Norman Lamont, the chief secretary.

Although defence ministers did not know what additional costs might be incurred, they had made it clear that efforts would be made to cover them from the normal defence budget.

Mr King, however, went on to say Treasury ministers had given him an assurance of "sympathetic consideration" of any extra costs incurred.

Mr King told Mr Alan Rogers, a Labour defence spokesman, that he expected to have to bring a supplementary budget to the Commons for approval to cover the additional costs of the operation.

Mr King also repeated his insistence that the threat of military action against Iraq had to be maintained because such pressure remained the best hope of a peaceful solution.

He stressed that Britain still wanted a peaceful end to the crisis, but the message had to be sent to Saddam Hussein that, whatever happened, he would lose.

Mr Tony Benn, a former Labour minister, said that if Britain and the US rejected growing international demands for a peaceful settlement and launched a pre-emptive strike against Iraqi forces, then they would be responsible for the loss of life that would result.

It was estimated that about 100,000 people would be killed, he said.

In a separate statement, Mr King underlined the government's opposition to developing a common European defence strategy which might undermine the transatlantic character of NATO.

Mr King said the key elements of the NATO alliance should remain an integrated military structure, a mixture of conventional and nuclear forces, the inclusion of a unified Germany and the maintenance of nuclear weapons in Europe.

The development of a European defence strategy is due to be discussed at the inter-governmental conference to be held in December.

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## UK NEWS

## ECONOMIC SURVEY

## Employers predict full-scale recession in UK

By Peter Marsh, Economics Staff

THE STRONGEST evidence so far that the UK is moving into a full-scale recession came yesterday with a survey from the Confederation of British Industry, the employers' organisation, which said manufacturers were in their worst difficulties for 10 years.

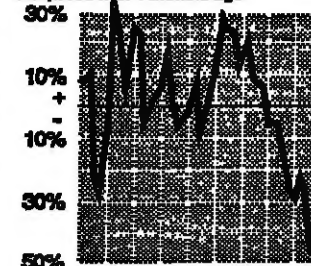
Mr David Wigglesworth, chairman of the CBI's economic situation committee, called for a further cut in UK interest rates "sooner rather than later" to halt the fall in manufacturing output. By the end of the year, according to CBI figures, this is likely to have declined for three successive quarters.

The CBI said there was no immediate prospect of an improvement. Over the next three months up to 30,000 jobs could be lost out of a manufacturing labour force of 5.1m. The survey, based on replies from more than 1,000 companies, will increase pressure on the government to react to gathering signs of economic recession. These have become more visible since Mr John Major, the chancellor of the exchequer, reduced interest rates from 15 per cent to 14 per cent on October 5. At the same time he announced Britain's entry into the European exchange rate mechanism.

Yesterday's survey, which was much grimmer than expected, was based on soundings from industry mostly taken after the announcement of the base rate cut and ERM entry. It showed that confidence among

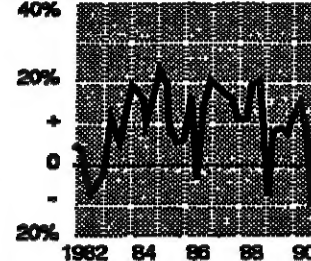
## Business confidence

compared with 4 months ago



## Export volume

next 4 months



## Output

(volume) next 4 months



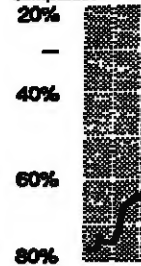
## Prices &amp; costs

past 4 months



## Capacity

companies working below capacity



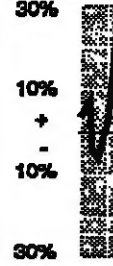
## Capital Spending

next 12 months



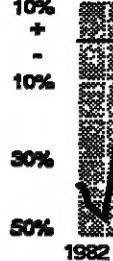
## Orders

prospects for next 4 months



## Numbers employed

next 4 months



manufacturers was at its lowest level for 10 years, while production was falling at its fastest rate since 1981. UK manufacturing industry accounts for about a quarter of total output. Many other areas of the economy, services for example, are highly dependent on it. The CBI's best guess was that total UK output was static or showed a slight decline between the second and third quarters of this year. Confirmation of this trend will not be possible until government statistics are released next month.

Last week Mr Major said for the first time that the UK might be moving into a recession, which is normally defined as two successive quarters of negative growth.

The Treasury said yesterday that the survey, while gloomy, "was not unexpected given the other indicators in the economy". It said the government

was unlikely to cut interest rates in the immediate future while inflation was high.

For the opposition Labour party, Mr Gordon Brown, the trade and industry spokesman, said he feared "a winter of closures, bankruptcies and redundancies". He called for action in the government's autumn statement next month to boost investment in training and technology.

The CBI survey showed that

business confidence had dropped sharply since its last quarterly report in July, when companies were relatively optimistic as a result of reasonably strong UK demand and healthy export markets. The London stock market reacted nervously to the survey, with the FT-SE index showing a fall of 32.2 to close at 2,033.9. Sterling fell by about half a cent and half a penny respectively. *See Page 18*

## Government puts £3bn price tag on Social Charter

John Gapper, Labour Editor

EMPLOYERS will have to bear additional employment costs of about £3bn if the first draft directives on working conditions produced by the European Commission are implemented in full, the British government claimed yesterday.

Mr Michael Howard, employment secretary, said the draft directives on part-time and temporary work, working time, and maternity leave would together add immensely to employment costs and lead to a rise in unemployment.

His estimate is the first time the government has tried to cost the damage to employment prospects which it says the EC's directives under the Social Charter initiative would represent.

The statement marks an escalation in British opposition.

Mr Howard, however, emphasised that Britain would accept many of the social action programme directives following negotiation.

These directives included measures on health and safety and equal opportunities for workers.

He signalled that the government was preparing to challenge in the European Court proposals put forward under articles of the Treaty of Rome. These require only majority voting, and so will not need British support.

"In its determination to push its proposals through, the Commission has abused the Treaty of Rome itself.

A number of these directives have

been put forward by the Commission under what are clearly inappropriate articles," he said.

Mr Howard told a conference on social Europe organised by the Confederation of British Industry, the employers' organisation, that the Department of Employment had estimated the cost of implementing directives on part-time and temporary work at £1bn.

Among responses from employers, he said, a trade association of about 170 companies employing 300,000 people had said the directives would make it uneconomic to employ part-time workers, and lead to 40 per cent drop in the number of jobs.

He said the draft directive on working time which seeks to limit some

night shifts and require minimum levels of paid leave could mean changing 10 per cent of working patterns in Britain.

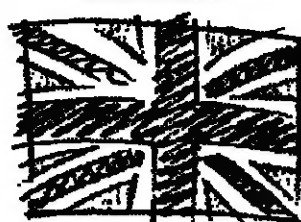
Department of Employment economists had estimated the extra costs to employers at £2bn.

"The long-term costs to industry of losing the flexibility to adapt working patterns to changing market needs are simply incalculable," he said.

Finally, the department estimated the proposed right to paid maternity leave of 14 weeks for all women employees would cost employers and workers more than £400m a year.

The inevitable result would be a loss of jobs.

## BRITAIN IN BRIEF



## EC to lend £150m for new bridge

The European Community is to lend £150m towards construction of a second bridge linking England and Wales across the Severn river.

The 19-year loan is for Severn River Crossing due to open in 1996, according to a statement by the European Investment Bank, the EC's investment arm.

Severn River Crossing, a company jointly owned by the engineering firm John Laing and GTM Entreprenes of France, will be the toll operator for the first 30 years. The bridge is expected to carry 93,000 vehicles a day.

The EIB said the bridge would improve access to the regional development area of south Wales, improve communications for existing and new industries as well as tourism and "enhance the European road network".

## Acer in venture with US firm

American Capital and Research Corporation, a US engineering consultant, has acquired a 30 per cent stake in Acer Group, one of Britain's biggest firms of consulting engineers.

The two have established a joint venture company to market their services worldwide.

## Tube finance director goes

London Underground and its finance director have abruptly parted company just two weeks after it emerged that a £40m budget shortfall had plunged the Underground system into a cash crisis.

Mr John Hargreaves, 47, cleared his desk in London Underground's headquarters on Tuesday lunchtime and is not expected to return. His place will be filled temporarily by his predecessor, 57-year-old Mr Jeff Allen, who is returning from early retirement until a permanent replacement can be found.

## Train driver's sentence reduced

The train driver who was convicted of manslaughter after last year's rail crash at Purley, Surrey, in which five people died, has had his jail sentence reduced from six to four months by the Court of Appeal.

The decision means Mr Robert Morgan, who ignored warning signals, should be released from Ford open prison in Sussex on Friday.

## Minister defends inner city policy

The government is making an effort to keep up the spirits of developers in Britain's inner cities in the face of the growing economic downturn.

In a speech that amounted to a defence of government policy Mr Michael Portillo, the inner cities minister, declared: "The government's commitment to the inner cities



Michael Portillo: remains committed to inner cities

remains strong." The government had never said inner city development could "stand alone at the same pace whatever the state of the world or the British economy". A few projects had been postponed, a very few cancelled and castles in the air scattered by the economic breeze.

## UK spending likely to slow

UK consumer spending growth, which outpaced all other European Community countries over the past decade, will slow markedly over the next four years, according to an Economist Intelligence Unit report.

Spending, adjusted for inflation, will grow by only 12.1 per cent over the period 1980-1994. This compares with a growth rate of 20.2 per cent over the previous five years.

## Household debt up in London

Household debt is an increasing problem for Londoners and is likely to remain so despite the recent cut in base rates, according to the Money Advice Support Unit.

The unit said that enquiries concerning mortgage arrears had more than doubled, while those about repossession rose by 60 per cent in the first six months of 1990 against the same period in 1989.

## Marchioness appeal rejected

An attempt to compel the Director of Public Prosecutions to bring manslaughter charges over the Marchioness tragedy on the Thames last year has failed.

The High Court's Mr Justice Nolan refused an application by a survivor of the collision between the pleasure boat and the dredger *Bowbelle*, in which 51 people died, for leave to seek a judicial review of the DPP's decision not to charge anyone with manslaughter.

## Brussels urged to set meat rules

Mr John Gummer, the agriculture minister, has supported a call from Britain's meat product manufacturers that Brussels spell out the standards it intends to set across Europe. Manufacturers also want to know when the standards will take effect.

"I am desperate for the European Community to get down to telling us when and where and what," Mr Gummer told the British Meat Manufacturers Association.

## SOLAR SYSTEM

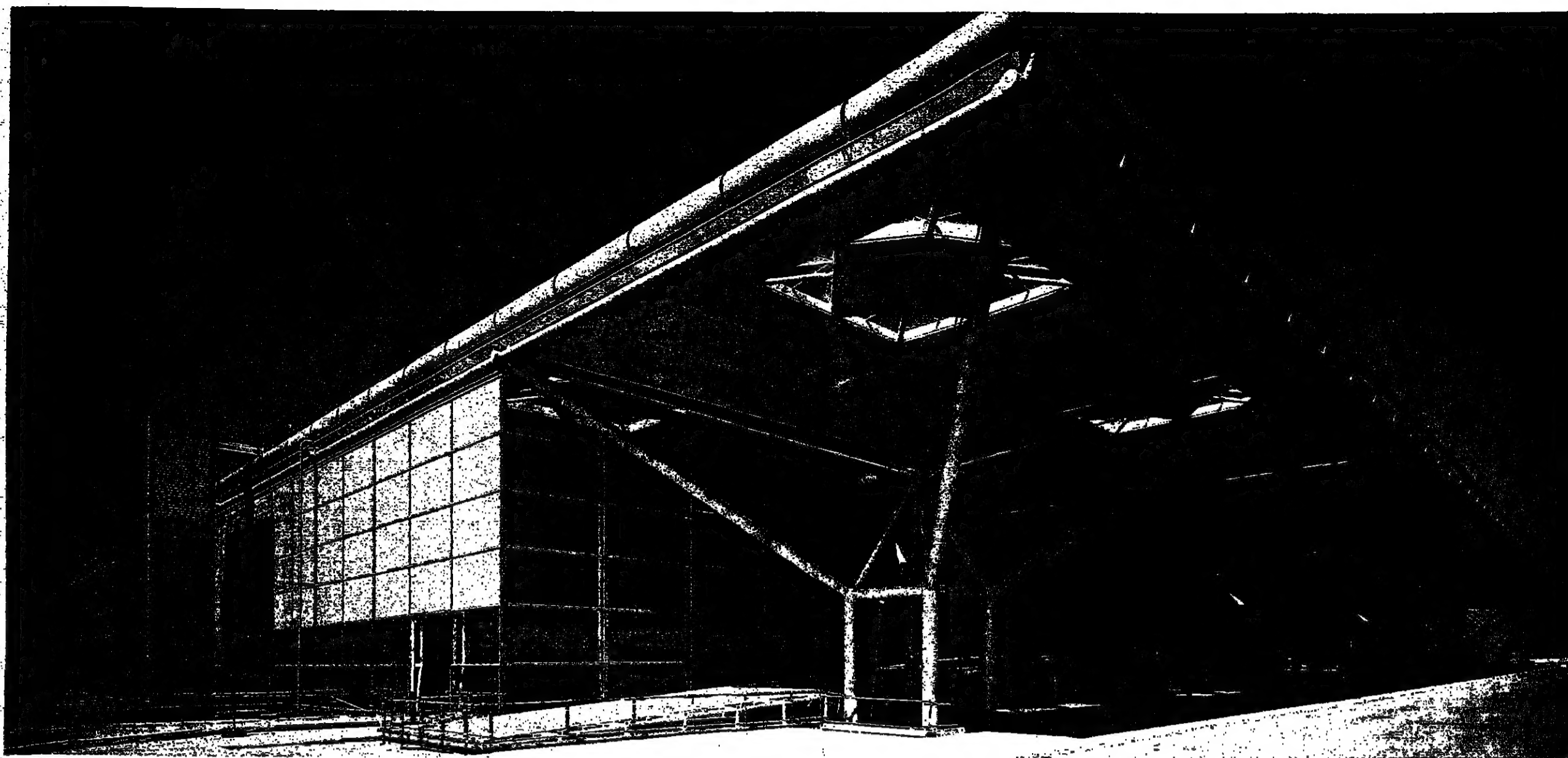
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## FT LAW REPORTS

## Tax regulations are invalid

REGINA v INLAND REVENUE COMMISSIONERS, EX PARTE WOOLWICH EQUITABLE BUILDING SOCIETY  
House of Lords (Lord Keith of Kinkel, Lord Brightman, Lord Oliver of Aylmerton, Lord Goff of Chieveley, and Lord Lowry):  
October 25 1990

THE INLAND Revenue has power to make retrospective regulations to prevent building societies from escaping liability to pay sums representing investors' income tax during the changeover period from when income to be taken into account ceased to be taken shown in a society's accounts for accounting years ending during the year of assessment, and became that received in the year of assessment, starting with April 6 1986. But the power extends only to the imposition of liability for sums calculated at rates applicable to the year of assessment concerned, and regulations are invalid insofar as they provide that sums shall be calculated at rates applicable to a previous year of assessment or not to a single year of assessment, but to quarterly periods falling in different years.

The House of Lords so held when allowing in part an appeal by the Woolwich Equitable Building Society from a Court of Appeal decision (FT, April 21 1989) that Inland Revenue transitional regulations for the payment of sums representing investors' tax were valid. It dismissed that part of the appeal relating to the Court of Appeal's decision that the Revenue had power to make regulations, Lord Lowry dissenting.

LORD OLIVER said by annual voluntary arrangement with the Revenue the Woolwich, whose accounting year ended on September 30, discharged liability for payment of sums representing investors' tax by reference to dividends and interest in its accounts in the accounting year ending in the current year of assessment. From 1970 until the end of tax years 1985-86, the arrangements were regulated by section 343 of the Income and Corporation Taxes Act 1970.

Payment under a section 343 arrangement in any year of assessment discharged investors' liability for basic rate tax on income received in "the year of assessment", though the "amount representing income tax" was calculated, not on income received in that

year, but on sums shown in the accounts for the accounting period ending in that year.

So long as successive arrangements were made on the same basis, interest paid between the end of the accounting year and the beginning of the next year of assessment would be brought into account for computation of liability in that year of assessment. If the arrangement was discontinued, there would be a "gap period" which would never be brought into account.

Section 40 of the Finance Act 1985 ended the system of annual voluntary arrangements and added a new subsection (1A) to 343, providing that the Revenue might make Regulations for 1986-87 and any subsequent year of assessment, requiring societies to pay the amount representing tax calculated at rates determined "for the year of assessment".

By the Income Tax (Building Societies) Regulations 1986, the Revenue imposed a compulsory system from April 6 1986, of quarterly collection of tax on sums actually paid in the quarter concerned.

In the absence of further provision the effect of the changeover was that payments made between the end of the accounting year and April 6 1986 would never be brought into account, for they related to 1985-86 liability which had already been discharged.

The Revenue introduced transitional provisions into the Regulations, to bring those sums into account.

Regulation 2 defined "payment quarter" as three months ending the last day of February, May, August or November. Regulation 3 provided that societies should pay for each payment quarter, at rates "for that payment quarter". Thus, Regulation 3 charged to tax in 1986-87 income paid between February 28 1986 and April 6 1986 - ie during year of assessment 1985-86.

Regulation 11 charged to tax dividends and interest paid during 1985-86 between the end of the accounting year and February 28 1986. Regulation 11(4) charged tax at the reduced and basic rate for 1985-86.

So far as Woolwich was concerned, the effect of the Regulations was to subject it over 24 months to tax on 29 months' income, with the result that the Revenue received for fiscal years 1986-87 and 1987-88 some £76m more than it would other-

wise have received for dividends and interest paid in those years.

Woolwich applied for judicial review seeking a declaration that the 1986 Regulations were unlawful. As the legislation stood when the Regulations were made, it would have succeeded. Income tax was an annual tax assessed in respect of a particular year of assessment. No precedent existed for charging tax for a particular year on the income of a period of more than a year.

Section 343(1A) enabled the Revenue only to make provision "with respect to the year 1986-87 and any subsequent year of assessment".

However, section 47(1) of the Finance Act 1985 introduced a deliberately retrospective amendment. It provided that in section 343, subsection (1A) "shall have effect and be deemed always to have effect" as if it required societies to account for sums "including sums paid or credited before the beginning of the year but not previously brought into account".

On the application for judicial review Mr Justice Nolan made the declaration sought by Woolwich. The Court of Appeal reversed his decision on the ground that the words introduced by section 47 covered interest paid between September 30 1985 and April 6 1986.

That conclusion was right. Read in its ordinary natural meaning section 343(1A) as amended authorised the Revenue to make Regulations requiring payment of an amount representing tax on sums paid before an identified year of assessment, not previously brought into account.

However, the Revenue rightly conceded that regulation 11(4) was *ultra vires*. The Woolwich argued it had the effect of invalidating regulation 11 in toto. The Court of Appeal held regulation 11 to be valid save to the extent that paragraph (4) purported to fix a rate.

If, on a fair reading shorn of the offensive part, the provision was in substance and effect different from that which the legislator intended, then none of it could stand.

It was apparent from the introduction of paragraph (4) that the one thing the draftsman did not intend was that sums artificially deemed to be paid in specified payment quar-

ters in 1987 and 1988, should be taxed at the rate applicable for those years of assessment.

Yet if paragraph (4) were deleted that was exactly what regulation 11 achieved. Regulation 11 without paragraph (4) was in substance quite different from the regulation which the draftsman actually produced and intended.

The same erroneous assumption which produced paragraph (4) appeared in a slightly different form in regulation 3.

Regulation 3 required payment on the relevant date for each quarter of "a sum made up of the reduced rate amount and the basic rate amount for that payment quarter".

The regulation applied expressly to payments made after February 1986 and therefore covered March 1 1986 to April 6 1986 (falling in year of assessment 1985-86), and April 7 1986 to May 31 1986 (falling in year of assessment 1986-87).

Those payments therefore fell between two stools. There was no single "reduced rate amount" or "basic rate amount" for that quarter.

The regulation was *ultra vires* to that extent because the section under which it was made did not authorise the application of any rate other than that "for the year of assessment concerned", and that had to be either 1986-87, or some subsequent year.

That was not a defect which could be cured by deletion. The whole regulation would have to be rewritten.

The appeal was dismissed with regard to the power to make regulations imposing tax on sums paid during the gap period. The appeal was allowed with regard to the invalidity of regulation 11, and of regulation 3 so far as it related to the period after February and before April 6 1986.

Lord Keith and Lord Brightman agreed. Lord Goff gave a concurring judgment. Lord Lowry allowed the appeal on the ground that section 343(1A), originally or as amended, did not authorise the collection of additional tax referable to the period from October 1 1985 to April 5 1986. For the Woolwich: John Gardner QC, Nicholas Underhill and Jonathan Peacock (Clifford Chance).

For the Revenue: Samuel Stammer QC and Alan Moses QC (Inland Revenue Solicitor).

Rachel Davies  
Barrister

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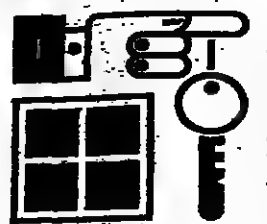
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## ARCHITECTURE

Wednesday October 31 1990



With orders falling and staff being laid off, things look bleak for the profession.

However, as Colin Amery finds, the competitive climate emerging from the recent surge in building and new markets in the Pacific Basin and eastern Europe are giving cause for hope

## Figures point to grim future

THE ARCHITECTURAL profession is having a tough time. A recent telephone survey carried out by Architects' Journal discovered that some 75 practices expected to have laid off almost two hundred staff before the end of the year. If these numbers are projected to cover all practices the worst scenario suggests redundancy for nearly 10,000 architects. This is almost half the profession. Recently the chairman of the Association of Consultant Architects, Mr Ray Mayday said that the coming year could be the worst for the profession since the Second World War.

Workload figures recently issued by the Royal Institute of British Architects show a sharp fall, and Department of the Environment figures showed an 18 per cent fall in total construction orders in the second quarter of the year, which was described as the most serious decline for a quarter of a century.

There has been a fall of some 25 per cent in inquiries to the RIBA's clients advisory service and when it comes to small works, which are the services' bread and butter, the decline has been as much as 35 per cent during the last six months of 1990.

There is also the added difficulty for architects caused by the relatively recent introduction of the bidding in a competitive market. When market forces really bite, there is the danger of architect seating architect as rivals allow bids on jobs to fall below RIBA recommended scales in the anxiety to secure work.

The RIBA and Carmarthen Communications now publish quarterly figures called "RIBA Leads" which show that pri-

vate sector non-housing commissions fell by 23 per cent during the second quarter of 1990 and housing commissions fell by the same amount.

Forecasts show that the office market is likely to fall an additional 20 per cent in the next twelve months and a 15 per cent drop is anticipated in the retail market and a 10 per cent drop in the industrial sector. Demand for new houses is expected to drop by some 15 per cent in the same period.

Geographically the recession appears to be spreading from the South East to the Midlands and the North although Scotland continues to be healthy with an increase in workloads of 22 per cent in the second quarter.

This is probably due to a more mixed approach to business in Scotland where partnerships between the public and private sector seem to be more common and successful than in other regions.

The architectural profession is always the first to suffer when recession hits the property and construction industry and current fears about the future seem justified. Barclays Bank forecast in September that by the end of the year some 30,000 building firms will file for bankruptcy.

The decline in speculative property development is clearly serious. The inability of County Hall Development Group to raise the finance for the redevelopment of London's County Hall on a prominent Thames-side site is only one highly visible sign of the loss of confidence in the over-supplied London office market.

The high cost of building labour costs (annual growth some 9.5 per cent according to Barclays) and increasing costs of overheads affects architects

as well as the developers. The recent lowering of interest rates is expected to be of modest help to developers but is unlikely to lift the clouds of gloom descending over architects' offices.

Although times are changing rapidly for the worse, the combination of a competitive climate and a rapidly growing workload which emerged during the recent property explosion made architects more aware of the need to absorb up to date business and management techniques.

New markets for skilled architects are opening up. The architectural market has become global and the potential for designers in the recovery and redevelopment of eastern Europe is enormous.

The best British architectural firms have a good competitive edge in Europe. Design skills and originality have exported well to Europe and Japan. Sir Norman Foster, famous for his Hongkong & Shanghai Banking Corporation Headquarters in Hong Kong and soon to be more famous in the UK for his splendid new Stansted Airport, is busy in Japan and Europe.

As his "Mediatheque" - new kind of media centre - nears completion in Nimes he has been invited to make a new master plan for the whole city. In Bilbao he has designed the new underground railway system and in Bordeaux he is planning a Business Centre.

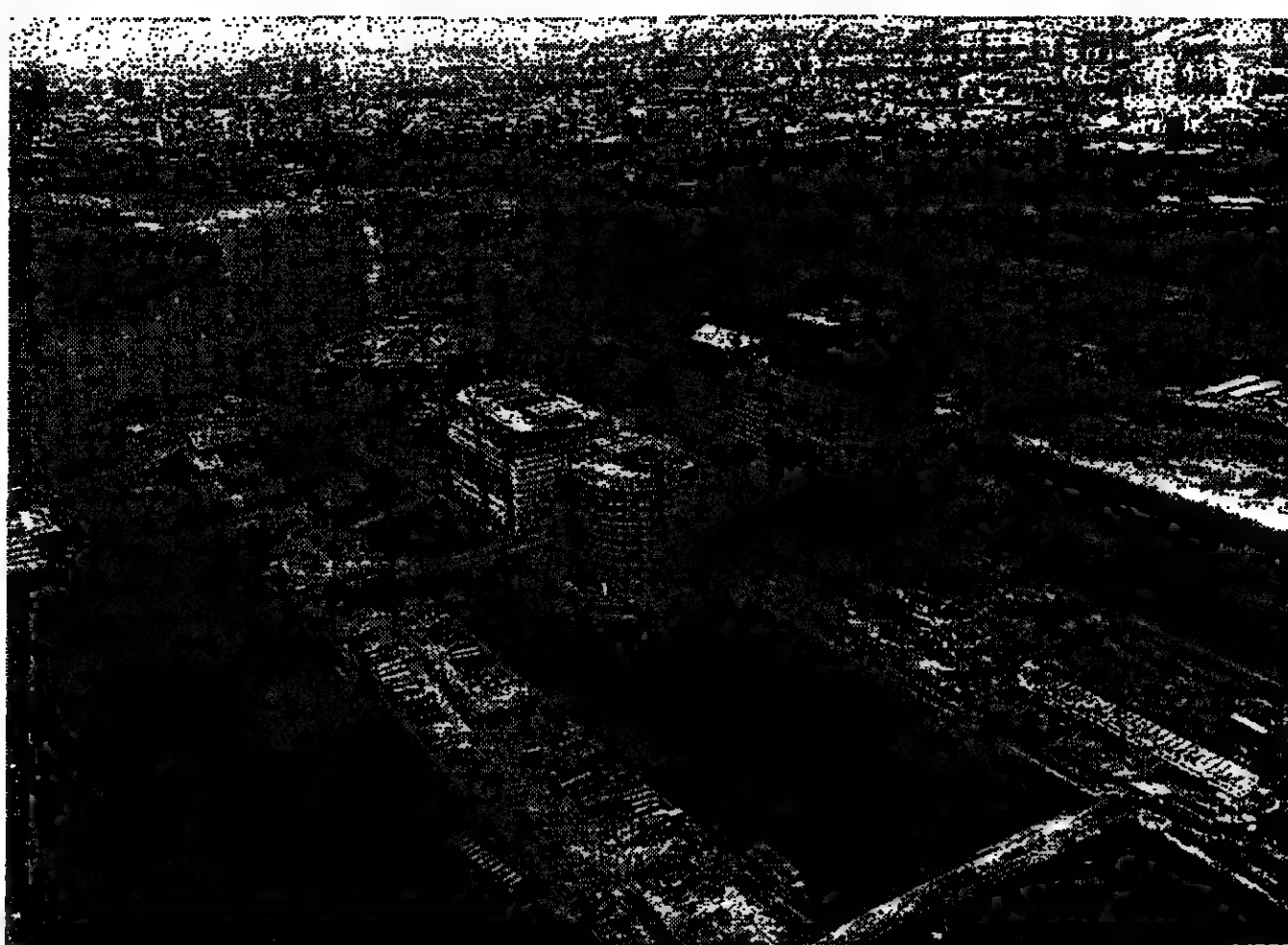
Mr James Stirling has plenty of work in Germany and is extending the Brexart art gallery in Milan. In Lyons there are plans drawn up by Fairhurst of London and Manchester for a 200m business park, in collaboration with French architects Agence.

One of Britain's best younger architects, Mr Ian Ritchie, has just completed a beautiful small pharmacy near Amiens. Even the French government approves of British architects. Mr Jack Townsend and Mr Robert Macdonald were singled out in a recent French housing ministry competition to design an area of Paris public housing.

In Frankfurt British developers MEPC are planning a major office development using British architects Sidell Gibson. Spain offers enormous opportunities for large scale residential schemes as the pipeline. At Seville's Expo '92 the British pavilion by Mr Nicholas Grimshaw looks as though it will be the most exciting on the site.

Eastern Europe has its problems for British firms - language, bureaucracy and funding to name but three - but many architectural practices are approaching the challenge in highly enterprising ways, realising the long term potential of the large market.

In the eastern sector of Berlin a prominent British firm, Thorpe Trent is working on a 300,000sqm business park.



Canary Wharf in the Isle of Dogs: a slow down in development may produce better quality results in the future

Teams of British architects are now visiting Prague helped by the Czech architect Mr Jan Kaplicky of Future Systems who has long been based in the UK. In the next few months Mr Richard Rogers, Mr Terry Farrell, Mr Nicholas Grimshaw and Mr James Stirling will have the chance to see one of Europe's finest surviving Baroque cities.

The Seifert Group is working on two hotels, The English Court and the Rossiya in Moscow and on two large commercial developments in Budapest and the eastern sector of unified Berlin. The hotel project in Moscow is in an historic building overlooking Red Square and will provide visiting businessmen with a club-like atmosphere and residential accommodation.

It is in the area of the rescue and repair of historic buildings in eastern Europe that the British can offer a real lead. Recently, an official British delegation led by Mr John Harris visited Czechoslovakia to advise on the future of the great heritage of country houses and castles in that country. There is scope for considerable business applying some of the lessons that have been learned in the struggle to

keep and repair historic buildings in Britain.

Hotels and tourism will offer enormous opportunities. An important British architectural practice, RMJM, is demonstrating the end of the cold war by designing a large golf and country club on the river in Moscow.

Another British firm Jestic Architects has taken the imaginative step of exchanging staff with a Hungarian practice to learn the ropes in their respective countries.

But it is not just the prospect of eastern Europe that should gladden the hearts of work-starved architects in the UK. There is enormous interest and

enthusiasm for younger British design talents in Japan. One architect, Mr David Chipperfield, has just completed three important projects in Japan: the Gotoh Museum in the Chiba Prefecture of Tokyo, the headquarters in Okayama of the Matsumoto Group, and a design store in Tokyo. Mr Nigel Coates, an amusing and radical designer, has found an outlet for his design fantasies in night clubs and restaurants in Tokyo. The high regard which British architects and designers receive abroad makes architecture and design a potential export leader.

There is another area where architects have a great deal to offer: some members of the profession have been in the vanguard when it comes to green issues and the design of "sustainable" environments. Research and development of architectural ideas concerned with energy saving and production are well advanced. The work of a body such as the National Energy Foundation or the Milton Keynes Development Corporation deserves to be broadcast more widely.

For the time being it looks as though the best of British architectural thinking is for export, but it is to be hoped that recent important decisions about infrastructure in London will involve the design profes-

### IN THIS SURVEY

■ New practices: one of the ways of becoming well known is to enter competitions

■ Design guidelines: are the attitudes of planning officers and the department of the environment turning against innovative architects?

■ Leisure: the sector is currently receiving massive investment but will this be accompanied by any serious input in terms of design? .....Page 2

■ Going public: Flotation on the stock market has been a traumatic experience for many firms

■ New villages: despite the official blessing that has been given to this area of development, planning hurdles have prevented many projects from getting off the ground

■ The Pacific Basin: The wealth generated in this part of the world has provided a rich ground for architects in search of commissions, but pickings are not easy those without an internationally known name .....Page 3

■ Related surveys: Page 3

### Competitors in eastern Europe must make long-term plans

## Cash shortage limits potential

AS POLITICAL change has unlocked the repressed economies of the former communist regimes in eastern Europe, so British architects and developers have stepped forward as contenders to play a central role in reconstruction.

But even the most optimistic participants concede that building in eastern Europe is going to be a long-term game. "This is not a situation like the Gulf states in the 1970s when architects rushed to meet the needs of cash-rich Arabs," says Mr Gerry Deighton, chief executive of UK architectural practice Aukett, which is working in Hungary. "The situation is almost the reverse. Eastern Europe has enormous needs but is strapped for cash."

The lack of hard currency is the largest single obstacle to western architects gaining a foothold behind what was once the Iron Curtain. According to leading Bulgarian architect Mr Georgi Stoulov, who is president of the International Academy of Architecture, "our economy is in a bad state because the old mechanisms have gone and the new ones aren't yet in place. I recommended an Austrian colleague for a project in the USSR but it didn't go ahead because they weren't able to pay in dollars."

British architects are not unaware of the problem. Many are developing ingenious ways around it. One route has been to open up the new markets in alliance with western developers who are able to pay architectural fees in hard currency. That is how Aukett is proceeding in Hungary, where it has been active since making a first exploratory trip in April last year.

Mr Deighton of Aukett explains that a series of fast-track tenders to meet Hungarian officials has now paid off in the shape of three projects. One is a scheme for a large shopping centre in Budapest, which includes a nine-screen cinema, ice rink, hotel



Budapest: British architects are active in Hungary

and drive-in McDonalds. Aukett has lined up a French developer to build it.

"This developer has worked in Germany," explains Mr Deighton, "and regards building in Hungary as just going a few more miles down the road. Psychologically, it's not the problem it might be for a British developer." Aukett's second Hungarian scheme is a hotel-leisure centre on a 400-acre site at Lake Balaton, a former exclusive retreat for favoured Communist Party members 120km south-west of Budapest. Again, the hotelier involved in the development is French.

The third scheme is in many ways the most intriguing: a masterplan for a UK Centre for Management Excellence, to be sited in Obuda, an area rich in old Hungarian architecture which is six times the size of Covent Garden.

A trust is establishing the centre, which will enable British businessmen to explore the potential of eastern Europe. Accountants Price Waterhouse and law firm McKenna's are working alongside Aukett to attract finance for the scheme.

Deighton's message is clear: "We're not relying on the Hun-

garian economy to support our work. We're relying on our own ability to put people and organisations together, to find the European developers interested in investing."

Aware of French and German investment, UK developers are upping the pace. Trusthouse Forte, for instance, has formed a joint venture in a Warsaw hotel with Poland's state-owned tourist organisation Orbis, and has set its sights on opening a Moscow hotel on a prime island site close to the Kremlin. Meanwhile some British architects are putting a workable infrastructure in place by another route - by forming alliances of their own with eastern European architectural practices.

DY Davies, which signed a co-operation agreement in July with the state-owned Prague Project Institute (Praský Projektový Ústav) of Czechoslovakia, demonstrates this thinking. PPU has 800 staff, specialises in urban design, housing, industrial and leisure schemes, and is able to provide a service at local level.

DY Davies director Mr Tim Forsyth explains how his firm will train Prague architects in western design and management techniques. "They're technically not too bad but they've never had the opportunity or experience of designing projects to make a profit," says Mr Forsyth, who regards the Czech tie-up as a springboard for DY Davies to win work throughout eastern Europe.

A co-operation agreement between London-based architects Jestic & Whiles and Hungary's largest architectural practice Kosti is based on a similar philosophy. Comparison between the two firms is revealing. Jestic & Whiles has 50 staff, Kosti has 500. Yet each has the same turnover - £2m.

Mr Tim Jestic reports that monthly wages for Kosti architects are £150 to £180. In his own practice they are 10 times higher. The mismatch is not

just in salaries. "Kosti is chronically under-capitalised and inefficient," says Mr Jestic.

This particular Anglo-Hungarian alliance has no work yet but is already talking to a Swiss hotel chain about sites in Budapest. "You can't expect miracles overnight," says Mr Jestic, "but if the 1995 World Expo scheduled for Budapest goes ahead, it could be a springboard."

It is no surprise that most activity by UK architects is centred on either Czechoslovakia or Hungary. According to Mr Adrian Leaman, managing director of consulting group Building Use Studies, these countries rank alongside Yugoslavia as the eastern Europe states with the most potential for UK architects. At the other end of the spectrum are Bulgaria, Poland and Albania.

Mr Leaman has been conducting a United Nations project on energy-efficient building. Several eastern European countries are involved in the study, which seeks to integrate French and British expertise into local architectural practices.

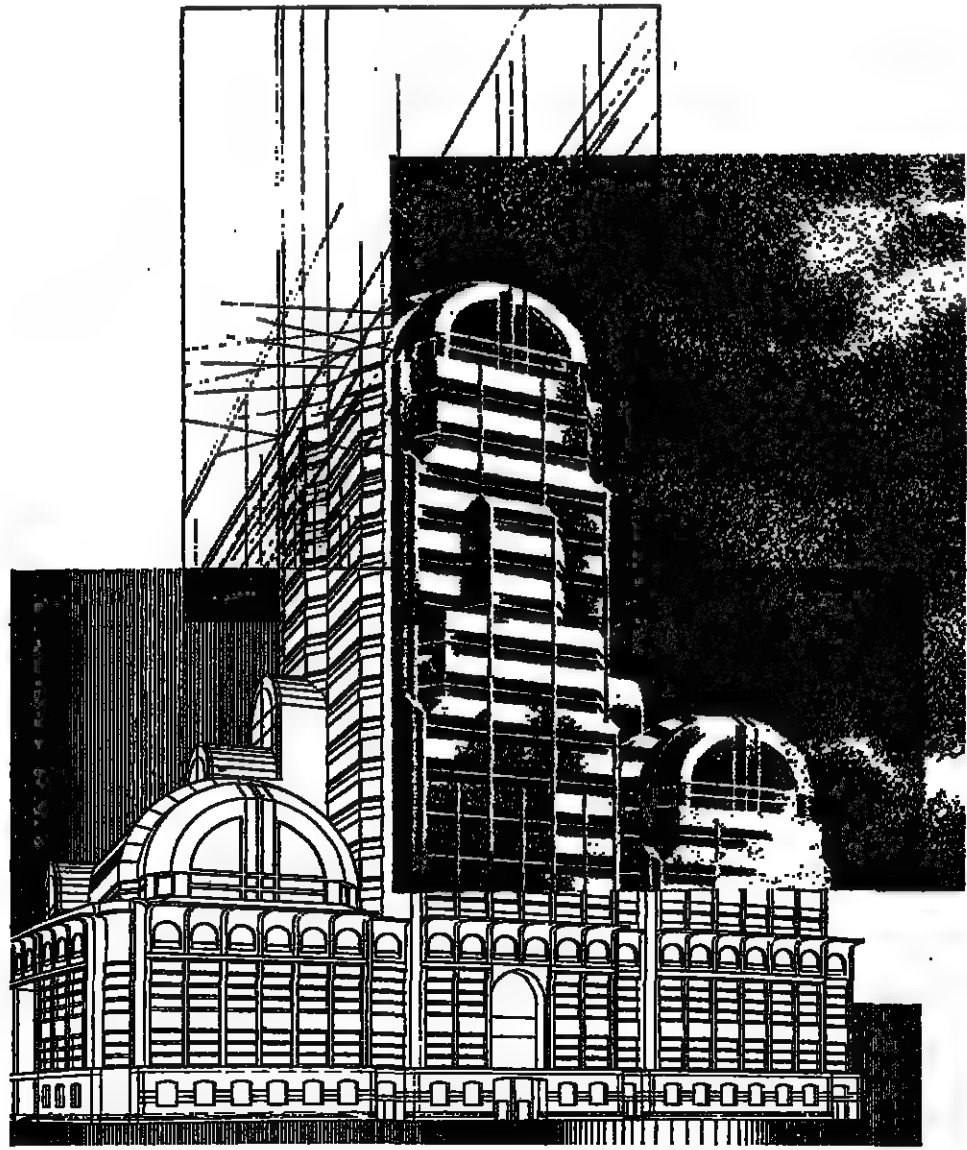
Mr Leaman has found eastern Europe to be full of architectural theoreticians who are hampered and discouraged by impoverished budgets, low technology, and poor building and maintenance techniques. Such is the scale of the social, economic and political problems that there is not much room for design.

While western architects and developers eagerly eye up hotel and leisure opportunities, Mr Leaman claims that most locals are more concerned with cheap, basic schemes such as re-insulating inadequate 1960s panel-cladding apartment blocks. He says: "If British architects regard eastern Europe as a new Nirvana, then they are hopelessly naive."

Jeremy Myerson

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## ARCHITECTURE 2

## NEW NAMES

## Young talent is going it alone

FOR CENTURIES architectural competitions have been the life-blood of any young architect desperate to carve name, fame and fortune in brick, marble and mortar.

From the time when Brunelleschi was appointed in Florence to design the dome of Santa Maria del Fiore to Gilbert Scott's winning design for the Anglican Cathedral in Liverpool at the turn of this century, competitions have provided a mechanism for new talent to make its presence felt.

Many young architects would agree that both the number of competitions and volume of entries they attract have increased in recent years. This year's Dulwich Picture Gallery competition to design a new pavilion alongside Sir John Soane's masterpiece attracted a record number of 377 entries.

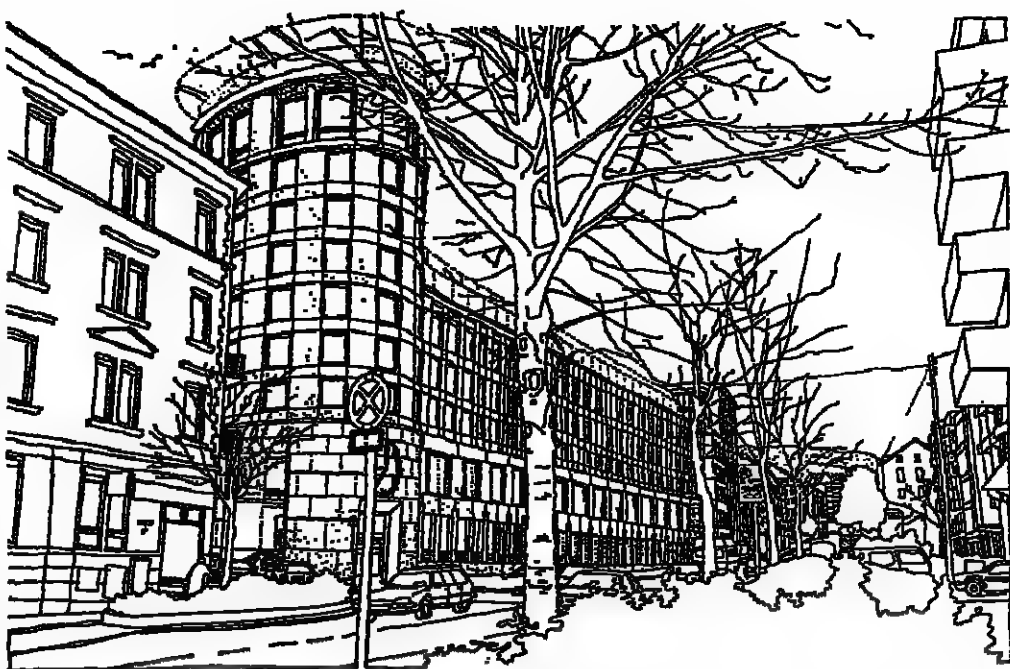
It is not just the amount of competitions and entrants that are increasing. According to the Royal Institute of British Architects (RIBA), so too is the number of young architectural practices coming on to its books.

This is because of, rather than in spite of, the recession in the construction industry. The trend is for the larger architectural practices to trim running costs by laying off architects, who then set up on their own. The RIBA reckons that over the past three or four years around 500 new practices have joined the Institute.

"We have a large number of young practices as members," explains RIBA spokesman Mr Alan Melkic. "Even before the downturn, many of these set up when the property boom was at its height. They may well have been working for top name architects and once they had the experience, saw the opportunity to fly off."

The RIBA regards young as under 40, so London-based architects Mr Nick Sampson and Mr Stephen Archer, who were both 29 when they set up their practice Archer Sampson in January this year, must register as positive babes.

As Mr Melkic suggests, both followed the format of working



Stuttgart West, a competition entry by Harper Mackay: "We see it as a morale booster"

with named architects and designers before going it alone. Mr Sampson with Derek Walker Associates and Fitch RS, Mr Archer with Mr Rick Maiber.

They recognise the fact that work in the current economic climate is difficult to secure and regard entering competitions as one of the ways to solve this problem and raise their profile. This they have done with limited results. "We

develop," says Mr Sampson. Although Mr Ken Mackay of architectural practice Harper Mackay, which was established over three years ago, was weaned on competitions in his early working life, he waited until his own practice was established before going down that route himself.

But a recent move by Harper Mackay into competitions has not been for the potential glory, maintains Mr Mackay. "We see it as a morale booster and a cohesive point for the team. Also it's a chance to state your company's architectural philosophy and add a touch of escapism to everyday working life."

The practice entered an invited competition for Tonbridge School's new theatre, for which they were paid £2,000. The project did not result in a building commission and the cost to the young team was five times more than the fee, but Mr Mackay felt it was a worthwhile experience.

"It gave us a useful introduction to the City Guilds which we wouldn't get under normal circumstances," he says. There are also benefits for the practice portfolio. Harper Mackay recently competed alongside architect Doug Cleland against three local German architects for a development in Stuttgart described by Mr Mackay as about half the size of Broadgate. "We didn't expect to win but at least the scheme gave us the golden opportunity to work on a city scale."

But despite highlighting the advantages of certain competitions on a limited level to his own practice, Mr Mackay has misgivings about the concept of competitions generally. "Winning a competition doesn't automatically spring you to the top of the pile," he says. "What does is consistency - you need to be out there doing work and building up your experience."

Architect Mr Tom Pike has run his own practice for three years since leaving the design consultancy Tilney Pike Shand. He maintains a strict no-competition policy, declaring, "They are a complete lottery. Mostly you have no chance of winning and you don't get any money for entering."

Mr Pike says that he has seen colleagues enter competitions with great enthusiasm and present new and exciting architectural solutions - only to witness the winning scheme chosen as a replica of the existing building. "If a brilliant scheme results from the competition then the entrants can at least feel stretched, but otherwise they feel cheated - and exhausted," says Mr Pike.

According to the RIBA's Mr Alan Melkic, competitions are fine if the young architect keeps a sense of proportion about them. "They are a bit like winning the pools. Hard-earned architects will tell you that it is silly attitude to think you are going to win, but it is a way of keeping your creative hand in and practising your skills."

Planning limits are again being debated, writes Brian Hanson

## Improved guidance needed

DESIGN GUIDANCE - Limits set by planners on such matters as the height, bulk and materials of building - is once again a subject of energetic debate. There is clearly no lack of public support for such guidance, and there are encouraging noises on the subject coming from professional bodies.

It is now firmly on the agenda of the Royal Town Planning Institute (RTPI), the Royal Fine Arts Commission (RFAC), which includes a number of leading architects, recently dealt with it in a report.

The need for improved guidance is central to the widespread debate about the building of new villages. And the Department of the Environment under the present secretary of state has been keeping more of an open mind on the matter than in the past.

On the whole it seems a propitious time to ask what we hope to achieve with improved guidelines, and how we might obtain them.

The history of town planning in this country has been punctuated by arguments about controls, arguments which on the whole professional architects have tended to win. Their view is that architects, being "visually educated", should not be told what to do by other professionals who are not, and that design controls prevent them from making an appropriate response to the demands of the age, reducing them to the level of "window dressers". The tighter the controls, the assumption goes, the blander the architecture.

Much ingenuity has been expended by architects over the years in unifying their cause with prevailing political attitudes. Following the First World War there were those who interpreted efforts to stem the "Octopus" of ribbon development as a nostalgic longing

for a lost England of great estates.

Just after the Second World War architect Lionel Brett (later Lord Esher) dismissed attempts to censor buildings as a relic of "the golden age of private enterprise", having nothing to do with socialism.

Architects are now more likely to argue that private enterprise demands as little control as possible, despite the fact that Urban Development Corporations now seem to favour them. Few would deny that there is a great deal to be gained by both private enter-

sensitivity - as Mr Tony Hall argues in the current issue of the RTPI's journal - and all that would be needed from central government to sanction this would be a slight retraining of its Planning Guidance, to emphasise that good design is an interest of acknowledged importance. Something similar was one of the six recommendations of the RFAC's recent report.

So it seems at least that design guidance can now be discussed freely. There will, however, always be taboos, and the control of aesthetics remains the great unmentionable.

The RFAC's report with its rather alluring title - "Planning for Beauty" - contains a brave assault on the old chestnut that aesthetics is too "subjective" to be dealt with through guidance.

However, by the end of the report we discover that "Beauty" has been supplanted by the hardly more objective "good design", and the notion of pattern books has been roundly dismissed.

How then do we plan "for Beauty" according to the report? Ah yes, of course, we set up local panels of professional architects to advise the planners.

There are useful measures to be taken which are not at all dependent upon the acceptance of aesthetic control. But it would be a mistake entirely to remove discussion of aesthetic issues from the public arena, and thereby continue to perpetuate the myth that only professionals can have anything useful to say about them.

A pattern-book is a prescriptive document, taking its authority from the pattern of building which predominates in a particular area. Historically, the best of them have also been a reflection of wider patterns within the building industry itself.

The Countryside Commission for Scotland has been involved over many years in a study of the vernacular buildings of Scotland, and this is now being translated into design guidance.

In London's Spitalfields a pilot project is under way to compile a computerised inventory of each property in the area, so as to offer objective facts about the place to planners and developers. The ability of the judgement of development to respond to context, however, has not yet shown comparable advances.

If we once again become seriously concerned to produce buildings which authentically respect the patterns of our urban and rural areas, and which give satisfaction to those who look at them, and use them, the logical conclusion would be that a great deal of our present approach to land assembly, finance, and the allocation of resources in building would have to change.

Rather than providing us with bland coverings for buildings which are quite different underneath - a recurrent criticism of Quinlan Terry's Richmond scheme - we might then see the full significance of pattern-books, which is that they provide us with templates for an improved way of building.

This is not a new idea. Thirteen years ago the US architect Christopher Alexander said in his book *A Pattern Language* that "when you build a thing you cannot merely build that thing in isolation, but must also regard the world around it, and within it."

If we wait for this realisation to take effect, however, nothing will happen in the foreseeable future. There is still a lot we can do now, without changing very much at all, and there could surely not be a better time to act.

## The control of aesthetics remains the great unmentionable

prise and public bodies from a more extensive and clearer system of design guidance.

The chief reward would be a reduction of the uncertainty which attends development at present, and which leads to considerable resources being spent by developers in divining the wishes of planning authorities. In addition the public would feel that it was at last participating in setting positive goals for development, and not merely grumbling about the horrors that slip through the net.

Planners at local level could enjoy a wider public mandate for their detailed decisions. Officials in the DoE could consequently rest easier in the knowledge that clear decisions were being made at local level, easing the flood of appeals. And it would therefore assist in obtaining the "faster decisions" called for in the recent Environment White Paper.

The existing local planning machinery is capable of being tuned to a higher degree of

Wendy Smith asks whether quality will accompany quantity

## Leisure attracts investment

WHILE OTHER industries suffer in the economic downturn, Britain's burgeoning leisure business is attracting the attention of developers who previously favoured investing in retailing, housing or office schemes.

Leisure analyst Mr Rory Malcolm of County NatWest says this is because leisure has shown a steady growth pattern for the past 10 years. Mr Malcolm claims that demographic factors have contributed especially the expansion of the "grey" market, older, affluent people seeking second holidays and weekend breaks. Meanwhile, older parents are also demanding better quality child-oriented holidays.

The figures support the notion of a leisure surge. According to the English Tourist Board report, investment in Tourism, we are now seeing the highest level of investment in hotels (more than £1.6m) for 15 years.

Meanwhile a survey produced by economic forecasting group Staniland Hall Associates has predicted that the increase in consumer spending on leisure will be 8.7 per cent and outstrip the 6.6 per cent rise in overall consumer expenditure over the next five years.

The Henley Centre for Forecasting puts the total 1993 leisure spend at £75.5bn with an increase of £2bn in 1990. But Rory Malcolm believes that the figure of £2bn may well be optimistic. "Leisure in general is slowing down, showing that the discretionary spend has been hit by the current economic climate," he says.

Downturn or not, leisure continues to pull the punters and also attract both British architects and US practices, which regard a London office as a springboard into Europe.

Some US firms who have moved into Britain have considerable leisure experience. Californian practice WAT & G, for example, has worked in hotel resort and leisure since 1966. WAT & G principal Mr Ron Van Pelt sees a great opportunity in European leisure. "European, like Americans, are expecting better value for their money."

Many American architects are, of course, involved in the much publicised Euro Disney, which will open on a 37 hectare site at Marne la Vallée, 30km east of Paris, in 1992.

In British leisure schemes are also growing larger and more sophisticated. The UK already has 15 theme parks, according to a Mintel report, and last year 8.4 million people visited them and spent £106m. There are more to come. Woburnworld, an £800m theme park at Corby which has been in the planning stage for more than 10 years, should, if it ever opens, be one of the biggest of its kind in the world attracting more than 4m visitors.

Other schemes on the drawing boards include the Spielberg-inspired £2bn movie theme park for Rainham Marshes in Essex. There are plans to add a theme park to Woburn Abbey and Building Design Partnership has designed a film theme park at

Humcote in Lancashire. But as Britain and the rest of Europe is swamped with themed "phantasy", hotels and resorts, will there be any room for architectural excellence, or will the leisure industry be epitomised by minimal creativity and giant sheds?

Mr John Casky, director of leisure at designers and architects Fitch RS, feels that it is dangerous to assume that the lower end of the leisure market

five star end. Quality has risen as the holidaymaker becomes more sophisticated.

Ms Wilson has recently worked with architect Mr Gunter Kolberg on a £50m hotel in the Canary Islands where the side of the mountain was blasted to create an environmentally sympathetic structure with rooms landscaped into the mountain side.

But leisure is not all about contrived themes, parks or exclusive hotels for the rich. Leisure is also a part of the pocket of the public and this is one area in which many architects feel they can excel creatively.

Mr Ken Moth, architect associate in Building Design Partnership's Manchester office, which worked on the Greater Manchester Museum of Science and Technology, is dismissive of much large scale "fun" leisure. "Too often the high design input is simply seen as a glossy veneer," he says.

Mr Moth believes that a discerning public exists along with discerning clients who, despite relatively low budgets, expect high quality architectural design. BDP has recently completed a children's museum in Manchester sited in former British Rail goods yard. Although its form and detail are contemporary, the design respects neighbouring buildings, claims BDP.

"I am a committed conservationist but I believe that it is a dead end architecturally to try and make new buildings look old," says Moth.

## Too often the high design input is simply seen as a glossy veneer

is representative of all architectural standards. The image for leisure has been of low quality with a low budget aimed at that low level vulnerable market," he says.

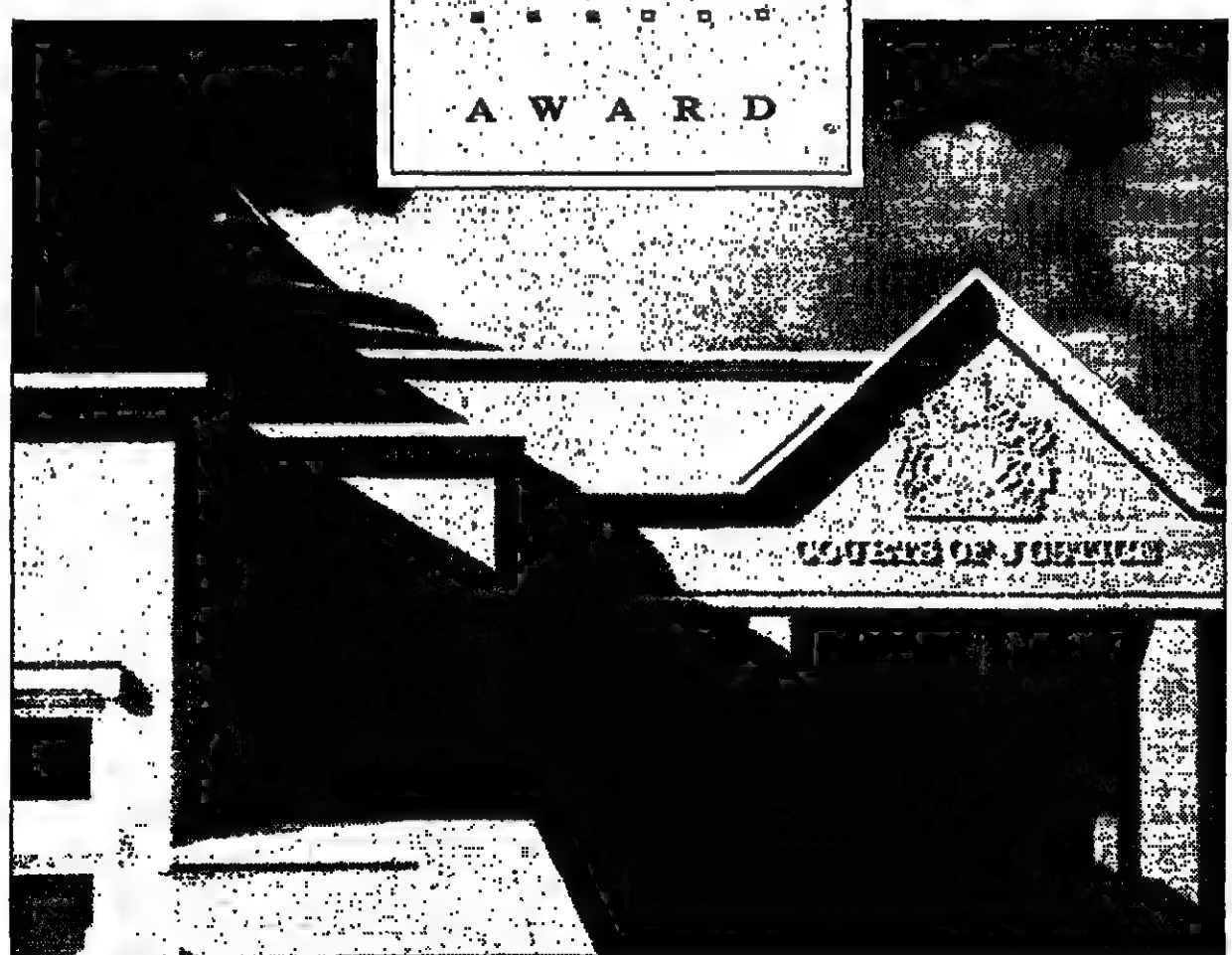
Fitch RS is working on a series of five holiday villages for the Granada Leisure joint venture Lakewood, due for completion by 1993. Says Mr Casky, will show the leisure sector in a more mature light. "It has already been three years since the project's inception and there has been design input right from the outset."

Ms Lynn Wilson, principal of Anglo American leisure design specialist McColl Wilson, admits there has been resistance to decent design standards at the lower budget end of the spectrum due to both economy and taste. But at the

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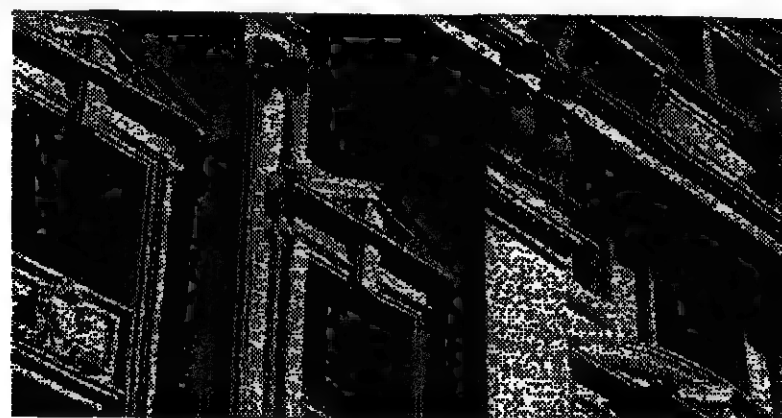


Applications are now invited for the 1991 Financial Times award for an outstanding work of industrial or commercial architecture. The award which seeks to encourage the improvement of industrial architecture includes a wide range of places where people work. Entries are not restricted to architects but are open to all professional categories within the building industry. Owners and contractors are also invited to nominate such designs for consideration. Conditions: Nominated buildings must have been erected in the UK and completed within the two years ending August 31, 1990. Nomination Forms together with Conditions of Entry can be obtained directly from: Architecture at Work Award, Financial Times, Number One Southwark Bridge, London SE1 9HL. Closing Date for Entries: 16th November 1990.

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## ARCHITECTURE 3

## GOING PUBLIC

## Path strewn with casualties

THE PATH which has taken a number of architectural firms from private partnership to public company status over the past four years has not so much been paved with gold as strewn with casualties.

Even now, the walking wounded on the Stock Exchange are still trying to figure out why flotation has been so traumatic in so many cases for architects.

One explanation is that architectural practice, which is concerned with building in the long term, is incompatible with the short-term operation of the City. As one disillusioned architect complained recently: "It's all so fickle - they support you one minute and jump out the next."

In truth, the image of architecture in the City is suffering from two associations. One is with the "people" business concept, which is now firmly out of vogue as falling advertising stocks have shown. The other is with the construction sector, which is in a parlous state because of the high cost of borrowing money.

But publicly-quoted architects have also been shooting themselves in the foot. James Capel analyst Mr Tim Steer

\$1.5m and the firm has just warned that it will make a loss for this year to end-September. Whinney Mackay Lewis, which shared with fellow architects Tribble Harris Li and DY Davies the distinction of being among the 10 worst USM share performers in 1988, has also suffered a profits collapse - interim profits to October last year fell to a low of £150,000. Meanwhile troubled USM-quoted American architects Tribble Harris Li has just announced heavy losses and the departure of Gerald Li, the second of its three founding partners to quit.

Mr Steer says: "There has to be a question mark over how some architects have made the transition from partnerships to public companies. The culture is so different - in a partnership, they didn't even need an audit."

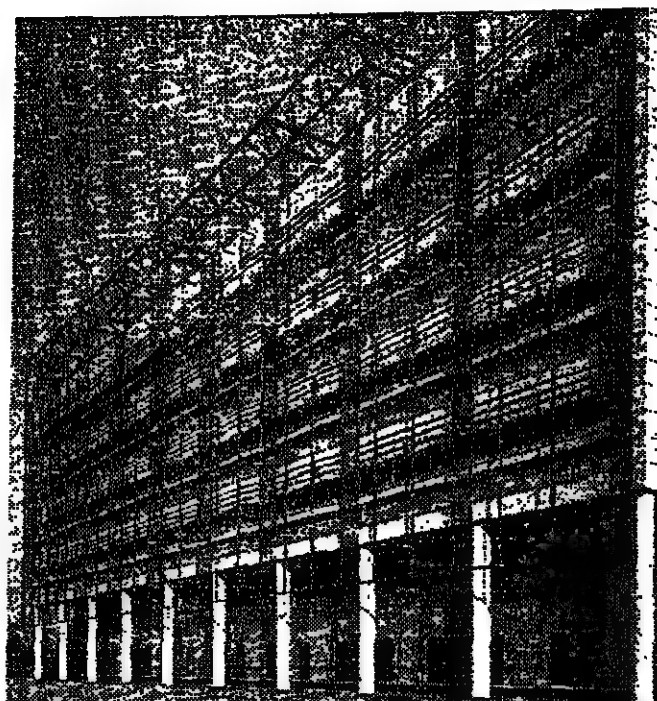
Not all architects have done so badly. DY Davies, which was the first architectural firm to go public in 1986, has steadied the ship after a stormy passage. Pre-tax profits for the year to April 1990 showed a respectable 17 per cent rise to £1.5m on turnover up from £1.1m to £1.3m.

Director Mr Tim Forsyth does not regret the decision by DY Davies to float: "Our turnover has tripled since going public. That wouldn't have happened if we'd remained a partnership."

Mr Steer believes that the qualities to look for in a public architectural practice are: the type and spread of its clients; its use of new technology, such as labour-saving, computer-aided design; its multi-disciplinary breadth, including such skills as planning, engineering, and project management; and its ability to keep borrowings under control.

By these criteria, he suggests that only two firms - YRM and Aukett - can be considered by the City to be of genuine quality. Not surprisingly, these practices are the only ones to have gone for a full listing. YRM chairman Mr Brian Henderson says that the path chosen has been less traumatic because "YRM has always claimed to be good at strong management".

Mr Henderson believes that "a full public quotation suggests that you know how to



YRM Partnership's London Telehouse: chairman Brian Henderson believes a full listing speaks a lot for the firm

manage your affairs and speaks a lot for the firm."

YRM went public three years ago and has assiduously built an international platform for its multi-disciplinary skills, which extend from interiors to structural engineering. In August it bucked building sector trends with a 16 per cent rise in pre-tax profits to £3.1m on turnover up from £19.5m to £27.5m.

Mr Henderson is sanguine about the tough times ahead in building and rejects the idea that public companies are better-equipped to deal with recession than partnerships. But he maintains: "When a firm has so many partners that they can't all meet, it devalues the concept of partnership. Going public at least allows you to get some value for your company, to make some money."

But Mr Michael Aukett, chief executive of Aukett, is less sure that he would not reconsider his options if he had his time again. Aukett went public in February 1988 and maintained its steady promise in June this year by turning in highly respectable interim profits of 24 per cent to £947,000.

Yet Mr Aukett says: "The City is responsible for creating the hype that any size of business should go on the market, but architectural firms are basically too small. We don't begin to command any position under a market capitalisation of £50m."

With the benefit of hindsight, Mr Aukett believes now that he would have waited another three years to grow to

a bigger size before tangling with the institutions: "They seduce you to go in and when the market goes on its knees, they don't support you. How do our share-holding staff feel when they see the market dip?"

One way round the problem of lack of scale in financial eyes has been for architects to join broader publicly-quoted design and communications conglomerates. Fitch Benoy is part of the Fitch RS design group. McColl, which owns architect Geoffrey Reid, belongs to Martin Sorrell's WPP group flagship.

McColl chairman Mr Stewart McColl, who once courted a listing in an abortive alliance with architects Covell Matthews Wheatley, believes that the financial clout that comes with belonging to WPP has made a significant improvement to the running of his business.

In the long term, however, there is still the suspicion and ignorance in the City of what architects actually do to be overcome. YRM's Mr Henderson believes you cannot blame others - architects have to shoulder the responsibility for educating the City. But Mr Aukett says he already spends a lot of time trying to satisfy brokers and analysts. "They find it difficult to understand what quality buildings are for. It's all about building businesses, it's a complex affair. It's not about keeping the rain out."

Jeremy Myerson

## PACIFIC RIM

## West looks at design prospects in the East

NOBODY DOUBTS the economic power of the Pacific Rim. Such is the industrial growth in the region that it is tipped to provide the dominant commercial motif in the 21st century in the same way that the US has dominated this century or the 19th century is regarded as belonging to the British.

Not surprisingly British, US and mainland European architects want to be part of the new construction in the region. Out of a total world market for architectural and design services estimated at \$20bn, Japan alone accounts for \$5bn.

But rosy architectural prospects are not confined to Japan. New hotels, stores and world trade centres are springing up all over the region. Hong Kong, for example, has two of the most important landmark buildings of recent times - Sir Norman Foster's Hong Kong & Shanghai Bank and I M Pei's Bank of China - which serve as a spur making other western architects bid to win commissions.

Sir Norman and Mr Pei, however, are important international names. And here lies a catch - it helps to be well known. Other western architects who have gained prestigious Far East projects have also been star design names: Britain's Mr Nigel Coates, Mr Richard Rogers and Mr David Chipperfield, France's Mr Philippe Starck and Italy's Mr Aldo Rossi.

According to Mr Coates' partner Mr Doug Branson: "The Japanese tend not to go to western architects to pro-

## Outsiders must learn a new language of construction

vide the sort of good, solid stuff they could easily do themselves. They want a western view and western standards."

American designer Mr Ken Walker of retail specialist Walker Group/CNI, which has opened an office in Tokyo, puts it another way: "The Japanese are keen on collecting new international ideas and they treat them like objects." The idea, claims Mr Walker, is to use western design to build image as much as build structures.

Branson Coates is well known in Japan for such unusual developments as the Noah's Ark restaurant at Sapporo and the Hotel Otari Maritim at Otaru. The London-based practice has just completed a seven storey commercial building in Tokyo called The Wall. This, says Mr Branson, "has a series of layers reminiscent of a Renaissance palace in Italy."

"I suppose it is architectural pomp and almost naive in realisation, but western architects are not being bought in to compete with the Japanese aspect of Japanese architecture."

The strength of the design-and-build contractors in the region also makes it hard to sell design and architectural consultancy because, says Mr Walker "design and build firms will throw in the design for free if they get the contract to build a store". For this reason, many architects and designers in the region are forming alliances with reputable contractors.

However, many Far Eastern design-and-build firms are no slouches when it comes to architectural standards. "There's an entirely different quality of design built by these contractors than you'd expect in the UK," says Ian Graham, a partner in the St Albans-based John S Bonnington Partnership. "Many are design led, not construction led."

But cultural differences inevitably make it necessary for outsiders to learn what British architect Mr Derek Walker of Derek Walker Associates describes as "a totally new language of construction". Mr Walker has been commissioned to masterplan an entire commuter dormitory town 45 minutes outside Tokyo. Two former Royal College of Art students now resident in Japan and fluent in the language are assisting him on the project, which should ease some of the communication problems.

One disconcerting aspect of the Japanese approach to architecture, despite the big budgets, is the tendency to start changing the new building even before, in the words of Mr Coates, "the western architect has left for the airport".

Mr Branson, however, suggests this is exciting because "architecture must be alive and respond to change." For Mr Walker, Pacific Rim clients are good to work with "because they believe in the future, which is a nice change from Britain".

Jeremy Myerson

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## Gillian Darley finds confusion dominates current visions of future

## Solution sought for new villages

1988 WAS the year that new settlements became official orthodoxy, as government bowed to the pressure from house builders.

By late 1990, given the number of proposals made and the direction to local authorities to look kindly upon the idea of free standing new "villages" one might have expected to find a number under way, despite the recent chill in the development climate. Not a bit of it. The submissions for new villages have been legion, detailed planning permissions have been sought in a number of cases but despite a number of runs at the planning hurdles, so far almost all the runners have fallen.

The explosion in this field of development is such that the Department of Geography at Loughborough University has set up a New Settlements Research Group in order to investigate planning and policy issues related to government changes. Implying, it would seem, that the Department of the Environment is imperfectly prepared for the consequences of its pronouncements.

The mystery is why did central government support the notion of concentrating new development in self contained settlements (rather than the ever-debilitating effect of infilling villages to bursting point) and then make it so awkward for the idea to be put into practice.

The problem has been the failure to designate development sites in structure plans

and, the tier below, on local plans.

Timing is a problem. Reviews of structure and local plans take time and the system cannot react quickly to government policy changes. Development pressures vary widely from region to region. To start with the south-east bore the brunt, now the spotlight has turned to East Anglia, the east Midlands and the area around York.

So far, few counties have reached the stage of identifying possible sites for new villages and of these, the pioneers, Cambridgeshire found that its own ideas were scrapped by the then secretary of state, Nicholas Ridley, who proposed entirely different sites.

Only one local authority has so far incorporated the notion at local plan level. That authority, Kettering Borough Council, designated three areas of search for a new settlement of around 750 dwellings and invited interested parties to put forward submissions. Most of the nine submissions received are within those areas, one or two have strayed beyond.

The advantage here is that instead of developers bating on closed doors, the planners have extended the invitation themselves. Both share an interest and it is to their advantage to agree on the best possible outcome.

However, the drift of the submissions seems to be a rather depressing dependence on a dim vision of the tradi-

tional village - down to church spires, village ponds and picture postcard village shops - together with a shopping list of items that the planners can expect to achieve.

The economic realities of paying for a wide range of infrastructure as well as community facilities are an awkward matter for developers. Some of their lists are patently unrealistic when the settlement in question is to remain village sized - say less than 1,000 dwellings.

Some submissions attempt to address environmental issues, others community development while all are forced to address at some level the central matter of affordable housing.

## No one can afford to venture beyond what is tried and tested

New forms of village occasionally emerge to test the standard model. Lightmoor, the self-built hamlet on land offered at enormously favourable terms to the builders by Tetford New Town, is about to expand to a second phase, but chastened by the failure of many of its original ideals.

Its stated purpose to provide homes doubling as workplaces succeeded less well than hoped; only a handful of the heads of household of the 14 families actually work there.

In addition the Halifax Building Society loaned funds before building started, so that those without capital could have a foot on the housing ladder. Planning and funding delays shook off many of the original applicants while the soaring 1980s housing market dealt a blow to a novel plan to cream off the value gained on each site developed to be offered as starter capital to newcomers.

However, Threefold, in South Wales, also benefiting from a favourable land deal in this case an accommodating landowner prepared to accept low value and to await development for further payment, does seem to present a genuine alternative.

By putting profit from the land into the provision of community facilities it is an echo from the days of the Garden City - founded upon the prin-

ciple that the value of the development should find its way back into the cities themselves.

Everyone looking at the issue of new villages agrees that it is the issue of land values which lies at the heart of the matter. Complete failure to build any new villages worthy of the name. No one, he they volume house builder, property developer or traditional landowner can afford to venture beyond the tried and tested.

The ideas put forward in the Tomorrow's New Communities competition and exhibition to be held by the Joseph Rowntree Memorial Trust and the Town and Country Planning Association early next year, will be ones to watch.

The first thing that any putative village developer now does is to assure his planning authority that the development will be "in keeping", a reflection of local traditions, a facsimile of the qualities of traditional villages of the area. This reassures the committee members and is the first step towards ensuring that the building societies will stand behind the development.

Architects who have mastered the art of an urban architecture which neither apes the past nor forgets the structural lessons of tradition have not yet been commissioned to design a new village.

Significantly, neither Mr Leon Krier nor Mr John Simpson, the two high profile architects in the new village pack of cards, have any track record in the area. Yet a careful look at Milton Keynes or even, with discrimination, Docklands would reveal some promising candidates for such ventures.

Perhaps it is the confusion as to what a village should be in the 21st century that has led to the dismal architectural cross-dressing to be seen in the glossy brochures raining down on hapless planning officers across the country.

In principle, building a new village is a stimulating architectural challenge - as much so as it was to architects of the calibre of Robert Adam, George Dance, John Nash or William Butterfield in the past.

New villages will be built. Let us hope that their builders and developers will choose architects who can respond to that challenge and that planners and public will not stand in their way.

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## MANAGEMENT

## The Lazard merchant banks

## A growing spirit of co-operation

While preserving their traditional domestic autonomy, the three recognise that they must draw closer together if they are to realise their international ambitions. Stephen Fidler reports



Michel David-Weill (left) and David Verey: structures put in place to encourage co-operation

There is nothing, not even a discreet brass plate, to indicate to the casual passer-by on the Boulevard Haussmann in Paris the presence of Lazard Frères.

Lazard and its headquarters epitomise the French *haute banque*, the quiet facade hides its position at the centre of a web of shareholdings which gives it wide influence in continental Europe. It is by far the most dominant force in the mergers and acquisitions scene in France.

In London, its sister bank, Lazard Brothers, has also concentrated on what it has done best: providing advice to British companies or to those wanting to buy them. Four years after Big Bang, its decision not to seek a merger with other City firms looks better as every year passes. It continues to be ranked the top adviser in UK mergers and acquisitions.

Across the Atlantic, Lazard Frères New York office is one of a handful of houses to have dominated the mergers and acquisitions scene on Wall Street in the 1980s. But, by contrast with its powerful and heavily-capitalised US competitors, Lazard works from a relatively small capital base.

In each of the three main markets, the Lazard houses have been criticised that they are domestic banks, and have concentrated on the business of providing advice to companies. According to Jean-Claude Haas, senior partner at Lazard Frères in Paris, almost all companies have a dominant culture and lean towards advisers which are part of that culture.

Choosing a corporate adviser is like choosing a doctor. He says: "People like to be ill in their own language."

While most other investment banking firms have followed a strategy of expansion and a "global" approach to their business, the three Lazard banks, under the leadership of Michel David-Weill, have sought to do neither.

The Lazard houses - in which Pearson, the UK group which owns among other things the *Financial Times*, has an interest - are unusual in that they have succeeded through the last 15 turbulent years in international finance by sticking to their traditional business of advising companies. This has meant neither radically enlarging its balance sheet, nor trying to move into the securities business.

It has often meant eschewing the financial fashions of the day. Even at the height of the market, Lazard in New York

never used junk bonds in any of its clients' bids. It also avoided providing bridging finance itself for leveraged takeovers, a practice known as US-style merchant banking, which it saw as heightening the potential conflicts of interest between client and adviser.

Lazard's conservatism ran counter to much of what was going on in Wall Street and the City of London in the 1980s, and for a while its position appeared to be under threat.

In the US, in particular, some of its main clients were being seduced by the big financial incentives offered by deal-makers at other Wall Street houses.

Even in the UK, competitors were keen to point to signs that Lazard was losing its sense of touch, for example, in its defence of Plessey against an unwelcome bid from GEC. The consortium it attempted to put in place to attack GEC collapsed through lack of finance.

Lazard had initially agonised over whether to launch an unfunded bid - a tactic subsequently used by the consortium led by Sir James Goldsmith in his ultimately unsuccessful bid for BAT - but decided against it. The bank seemed to some to lack bravery, although Lazard saw it as succeeding in its main aim: GEC paying a significantly higher price for Plessey.

Now, with highly-leveraged takeovers out of fashion and with many of its aggressive US competitors encumbered by their bridging loans to highly indebted companies, the doubts about Lazard's position have been well positioned.

All Wambaugh, a London-based partner of Lazard New York, says: "When there's a lot of jazy stuff going on in the market, we tend to lose market share. When things calm down, we tend to come back."

Keeping down the size of balance sheets has been a long-term article of faith at the three Lazard houses, the paradigm of which is renowned. At the root of this is a view of banking that's unusual to hear

even now in financial circles. "We don't see merchant banking as a growth business," says David Verey, who took over last year as chief executive of Lazard Brothers.

The capital of the London house is around £100m, he says, "and even that might be too high". In Paris, the partnership is capitalised at around \$50m and in New York at about \$100m. Keeping capital small and investment in fixed assets low allows Lazard to remain flexible.

Being privately-held is crucial to its strategy too. In contrast to the publicly-traded houses that dominate the US market, in particular, which must produce quarterly results, "we could have three bad years and it wouldn't matter too much," says Verey. This may be useful; the lucrative mergers and acquisition activity looks likely to be much quieter over the next year or so.

But looking at Lazard's capital - particularly in Paris - does not tell the whole story. The Paris firm may not be heavily capitalised, but its partners led by David-Weill are

extremely wealthy and they sit in the middle of a complex holding company, Eurazance.

In the company's annual report a diagram of the group's structure hints at Eurazance's and therefore Lazard's influence in Europe. But even this underestimates the labyrinthine nature of the company's network.

For example, Gaz et Eaux holds a 2 per cent stake in Mediobanca, the influential Italian merchant bank itself in the centre of a web of cross-holdings in Italy. This is enough to give Antoine Bernheim, a senior partner in Paris of Lazard Frères and widely considered to be the mastermind behind the French network, a seat on Mediobanca's board.

In New York, an affiliated \$1.5bn fund, known as Corporate Partners, has been established to make equity investments following fairly closely the European pattern.

One drawback of each office being so deeply involved in its own domestic market is the increased likelihood that inter-office co-operation may suffer, losing Lazard International

mergers and acquisitions business, which accounts for a growing proportion of corporate advisory work.

Because of this, the houses have embarked on a strategy to improve their international co-operation, a step which must strike at the heart of deeply-held perceptions at Lazard.

The London merchant bank, mainly for historical legal reasons, has long plunged a separate furrow from its two affiliates, which were, and are, partnerships. It suffered the scorn of André Meyer, the French financier who rebuilt Lazard Frères in New York after the Second World War. "We should never have allowed them to use our name," he is quoted as having said.

Bringing London back into the fold has been an important objective of David-Weill over the past six years. Until 1984, the Lazard partners in the other two houses were the junior shareholders in Lazard Brothers. In 1984, that changed in a move which put 100 per cent control of Lazard Brothers to a new entity - Lazard Partners.

cess of co-operation, Lazard Brothers has this week announced the establishment of an office in New York. It is headed by Nigel Turner, who moved to Lazard from Barclays de Zoete Wold five years ago and has been newly promoted to managing director.

In important markets where Lazard has less influence, it is moving to establish operations; for example, it has set up a new German partnership and has recently opened an office in Tokyo.

According to Lazard officials, these efforts have yielded improved co-operation among the houses. In recent examples, which are far from isolated cases, London and Paris co-operated over the \$195m acquisition by Cap Gemini Societ of the Rosklyn Group from Plessey. Paris and New York over Saint-Gobain's \$1.5bn acquisition of Norton in the US, and New York and London over a recommended offer for Avis Europe.

The question of whether the Lazard offices can maintain and improve upon their co-operation in the international arena will only be resolved in the long term. It is impossible to judge what will happen when David-Weill, now 58 and clearly central to this strategy, departs the scene.

There is no sign that such a move is imminent, but there is no successor in line from within the family. David-Weill has a legitimacy at each of the Lazard houses, based on his talent, experience, wealth and links with the past, which means that his shoes will be hard to fill.

The ultimate test of his success will be how well his organisations manage without him at the helm. For even though the events of the last year seem to have justified the Lazard view, the environment it is likely to face in the 1990s and beyond will be tougher.

The drawbacks of aggressive marketing of mergers and acquisitions have become apparent. The Lazard approach - being widely emulated by recent entrants into the M&A business.

In Wall Street and in the City of London, competitors are beginning to take themselves private again, reversing the trend of the early 1980s. Meanwhile, the spread of Anglo-Saxon style business practices and the influence of the European Commission may over time loosen the webs of cross-shareholdings which are the key to Lazard's influence in continental Europe.

## Introvert strategies

By Simon Holberton

Many British companies are failing to consider external non-financial information when formulating and monitoring their business strategies, according to a survey commissioned by KPMG Peat Marwick Management Consultants.

The survey of 180 companies selected from The Times 1000 by Harris Research Centre - revealed that 59 per cent of respondents did not use information about competitors when setting performance targets. Instead, they preferred to concentrate on setting targets which related to their own previous performance.

Nearly a quarter of those surveyed did not use non-financial monitoring in any area of their business.

Brian Taylor, KPMG partner specialising in information management, says that companies are far too introspective and concentrate only on financial performance.

"They should be looking more at external factors as market-place and technology advance, if they are going to compete successfully with US, European and Japanese competitors," he says.

The survey's other main findings are:

- 67 per cent of companies use "gut/feel" as a technique when analysing data for strategy formulation;
- 59 per cent of companies rank their management accounts as the most important source of information when formulating strategy;
- only 20 per cent of companies reviewed their strategy on a continuous basis, half still clinging to the traditional annual planning cycle with strategy reviewed once a year; and

- the survey found that authoritative external sources of information were under used.

Copies of the survey are available free from *Attestat Grey, KPMG Peat Marwick Management Consultants, 8 Salisbury Sq., London EC4Y 8BS.*

## BUSINESS AND THE ENVIRONMENT

## Calls for greater disclosure

COMPANIES will have to increase the amount of information they make public about environmentally sensitive processes, under new proposals from the UK Department of the Environment.

The proposals are contained in a consultation document dealing with applications to have processes approved under the new pollution control regime which the government intends to introduce next year. The new regime, known as integrated pollution control, will usher in a sweeping overhaul of the environmental monitoring of companies by the UK's regulatory authorities. One of its aims is to boost the amount of information in the public domain about potentially polluting sites.

The Environment Department last week published 25 pages of draft regulations, coupled with 13 pages of an explanatory memorandum on how information will be made public, as well as on how companies should apply for new processes to be authorised.

The department made almost no attempt to publicise the consultation paper - an attitude which has so far characterised its handling of the introduction of the new pollution regime.

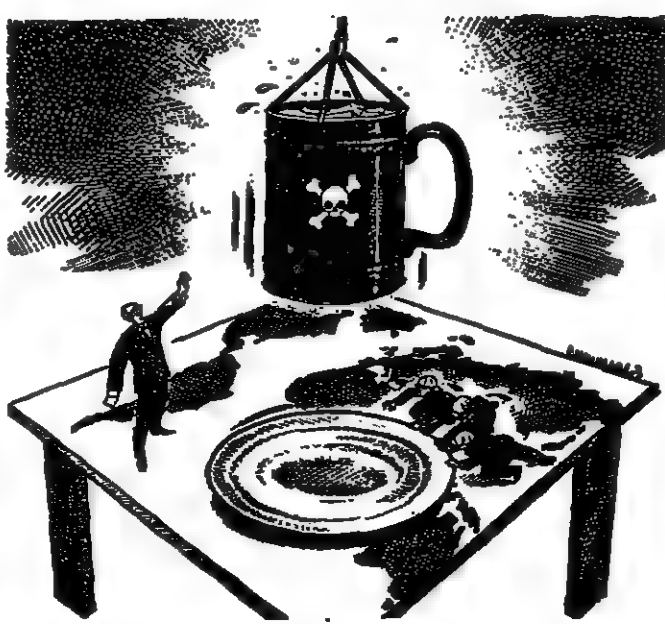
Among the data which companies will have to put on a public register are: a description of the new process, including what is to be manufactured, in what quantities and at what times; a list of environmentally sensitive substances to be used in the process; and a description of the techniques for preventing the release of dangerous substances.

David Thomas

*Draft Regulations for Authorisation for Industrial Processes in Part I of Bill Department of the Environment, 2 Marsham Street, London SW1P 3EB. Comments by December 14.*

Richard Lapper examines how environmental risk management can help control industrial pollution

## Hedging the bets against disaster



claim. Legal trends in France, the Netherlands and the UK involve a tendency towards the reversal of the burden of proof towards the polluter.

The potential for legal awards in clean-up cases is becoming clear in the Netherlands, where the country's high water table makes ground contamination a serious problem. The Soil Clean-up Interim Act of 1988 gives the government power to recover clean-up costs from polluters under tort law. The state must prove negligence, so the regime is less punishing than that being introduced in Germany.

Nevertheless the Ministry of the Environment is taking action against more than 100 companies to force them to pay clean-up costs at 144 separate sites. Shell (Netherlands) faces a bill of Fl 110m (\$33m) if it loses an appeal, lodged last week, against an order to clean-up a site at Gouda, where the company once manufactured pesticides.

According to Hugo Mayenfeldt, the Dutch official who is co-ordinating the action, the government is seeking more than Fl 750m. Most awards are less than Fl 1m, but one clean-up ordered by the ministry of a municipally-owned gas works site near Utrecht could cost Fl 300m.

In the UK, the National Rivers Authority has shown its teeth by fining Shell (UK) £1m for a pipeline leakage which led to pollution in the Mersey. Although still relatively small in comparison to court awards in the US, these cases are important since awards of any kind have been rare in Europe. Moreover the impact of incidents like the fire in the Soviet nuclear reactor at Chernobyl in 1986 and the fire at the Sandoz warehouse facility in Basel, Switzerland, later that year led to heavy compensation claims.

The fire at the Sandoz chemical warehouse in November 1986 led to catastrophic pollution of the Rhine river, when

water used to extinguish the fire overflowed. It gave rise to claims in Germany, Holland and France from local authorities whose water supplies were affected. Insured losses arising from the Sandoz incident could amount to at least Sfr100m (\$40m). The costs of cleaning up polluted sites in what was West Germany could be as much as DM200m (\$2.7bn).

According to Bruno Zingg, manager of the casualty department at Swiss insurers Zurich Insurance: "We must realise that we are being confronted with a risk and loss potential we are unable to comprehend." Zingg's colleague at Zurich, Peter Schroeder, who is director of risk engineering, says that the bad publicity suffered by Sandoz after the Schweizerhalle fire and the damaging impact on the company's market image have served to alert companies to environmental risks. "Bad publicity is what they fear most," he says.

The possibilities of cata-

strophic loss are without doubt worrying insurers. Over the past five years European insurers have followed the example of the US counterparts by introducing exclusions into their general liability policies. New environmental impairment policies have been launched, but these generally limit cover to pollution stemming from sudden and accidental incidents (from a spillage or fire, for example) rather than gradual pollution (from evaporation, vapourisation, trickling or seepage). Cover is also likely to be on a claims-made basis, under which insurance is provided only for claims made during the policy period.

By and large up to five years ago buying pollution cover wasn't a problem," says David Thomas, an environmental specialist with UK brokers Willis Wrightson. "Liability policies didn't mention pollution one way or the other." In France, Italy and the Netherlands insurers have established pools - in which they share

premiums and risks equally. However, the scope of cover offered is limited to \$20m. "Pollution pools and other facilities do not represent a form of compensation for entrepreneurial incapacity or negligence," says Zingg. "There is a discrepancy between liability based on legislation and court judgments, on the one hand, and pollution coverages being offered by the industry on the other," he adds.

Increasingly insurance is being linked to the insured taking much more rigorous risk prevention measures. This is now occurring in Europe. In the UK last December the Chemical Industries Association launched a policy which obliged policyholders to undergo a thorough survey (which examines the type of materials stored as well as safety control systems). Zurich is working on a more ambitious policy which will provide more cover but lock the insured into a rigorous risk engineering programme.

Laurence Law, of insurance brokers Alexander Stenhouse, says enquiries about his company's risk management operation have tripled within a year. Thomas of Willis Wrightson says that the gradual contraction in the market is leading to a "huge amount of interest around the country". Zurich, which plans to launch its policy next year, says that its new product is based on the principle of "more protection, more coverage". It draws on a number of innovative financial techniques and is linked to risk prevention measures being introduced.

Beyond a minimal insurance providing for cover for sudden and accidental pollution, third-party liability and property damage, further coverage could be made available on the condition that the client would be prepared to co-operate with Zurich's own risk analysis procedures and implement recommended safety and design changes. Zingg stresses that "insurance can only constitute part of any solution".

According to Schroeder, environmental risk is so broad and complex that it is tending to encourage the growth of a more interdisciplinary approach to risk. "The fact that the Sandoz incident was an environmental catastrophe that stemmed from a fire makes people think about the interrelationships. You can't neatly separate off one risk from another."

## California at the green forefront

By Louise Kehoe

The state of California, long in the forefront of environmental regulation, has adopted sweeping new air quality control laws strictly limiting automobile emissions and phasing in a ban on many household aerosol products over the past two months.

The state's new controls are designed to alleviate smog, a serious problem in Los Angeles and other densely populated regions of California where air pollution and weather patterns combine to drape a dank pall of dirty air over city streets.

Far more radical than the pollution limits contained in the recently enacted Federal Clean Air Bill, the latest California regulations will require businesses and consumers to make significant and in some cases costly efforts to comply.

The California laws are seen as trendsetters for the country. Some 2 per cent of cars sold in the state in 1988, rising to 10 per cent in 2003, must be "zero emission vehicles" the state regulators have mandated. This will require large-scale mass production of electric cars. It should also accelerate efforts to refine electric vehicle technology, California regulators suggest.

The regulations also require car makers to begin selling "cleaner" vehicles from 1994 in Los Angeles and 1997 state-wide. By 2003 all cars sold in the state must emit at least 70 per cent fewer hydrocarbons and other smog-forming chemicals than 1993 models.

Wide-scale use of alternative, cleaner-burning fuels will be needed to meet these stringent regulations. Already, several efforts are under way. Atlantic Richfield has, for example, introduced a new "cleaner" premium petrol for sale in Southern California.

The new fuel, called EC-Premium, reduces emissions of carbon monoxide by 28 per cent while it emits 21 per cent less smog-forming hydrocarbons and 36 per cent less evaporative emissions than conventional unleaded petrol, Atlantic Richfield claims.

the state to run on alternative fuels by the end of the century. Car makers will be required to phase in "flex-fuel" vehicles that run on either petrol or an "ultra-clean" fuel such as methanol starting in 1994.

Methanol, a liquid fuel produced primarily from natural gas, is seen as the most likely replacement fuel for cars. It produces about 50 per cent less smog-forming emissions than petrol. A big advantage of methanol over other alternative fuels is that it can be produced locally at natural gas wells and distributed via the existing infrastructure of pipelines and tanks.

As petrol prices rise, in the wake of the Gulf crisis, methanol is becoming more price competitive with petrol, but it is still more expensive. The prospect of more expensive cars and fuel is just one aspect of the dilemma facing Californians as they set the pace in establishing environmentally sound laws and regulations.

Producers and consumers of aerosol spray products that emit smog-producing hydrocarbons also face stringent new regulations to be phased in between 1993 and 1998. Products ranging from hair spray to insect repellents, shaving cream and air fresheners, nail polish remover and oven cleaners must all be reformulated to limit hydrocarbon emissions.

The regulations will remove about 45 tonnes of hydrocarbons daily from the atmosphere, an amount equivalent to the pollutants spewed by 1.4m automobiles, the state's Air Resources Board said.

Of the products covered new regulations, hairspray is the worst offender. Even pump spray versions do not comply with the standards set by regulators. Windshield washer fluids and air fresheners are also big air polluters. California's stand on the issue of air quality control is certain to have a nationwide impact. As the largest automobile market in the US, California has a strong influence over both domestic and foreign car manufacturers. As the most populous state in the country, it can also demand changes from makers of household products.



## ARTS

## TELEVISION

## Autumn lollipops

Autumn 1990 is proving to be a season full of drama lollipops. There is nothing with quite the weight of *Brideshead Revisited*, the richness of *The Remains of the Day*, or the sweep of *Jewel in the Crown*, perhaps we shall never see their equals. But there is much to be enjoyed. For movie and TV buffs one of the best things about *Twin Peaks* is playing "spot the reference" — the same sort of game that critics played all through the Modern Movement ("Perhaps in this picture Warhol is chiding Rothko for failing to acknowledge his debt to Mondrian" etc). The quality of the work becomes less important than the cleverness of the onlooker. Did you spot the reference in last night's *Twin Peaks* to *Black Swan White* Charlie? Or was it *Whispered* happened to *Baby Jane*? You can play a very similar game with *Yours Truly, Bessie Coleman*, where the music is American, the "Trivial Pursuit" poses tend to be more European: you need to know the significance of the Fourth International and who Kierkegaard was.

The pleasures in *The Green Man*, BBC's 3-part adaptation of Kingsley Amis's novella about a haunted restaurateur, Maurice, played by Albert Finney, are different. Unfortunately the greatest of them all — Michael Fookes's playing Maurice's father, Gramps, and effortlessly stealing every scene that he was allowed near — was taken from us in Episode 1 when Gramps died. Moreover some aspects are not pleasant at all: the fainting sequence with the woman in the dark wood, snatched up by the Raskin-like trees and split open by the branches, was sickening; and the "Look out, here's a spooky bit!" mood music was over-indulgently over-insistent. But director Elijah Moshinsky and producer David Snodin have put the whole thing together like cabinet-makers working in mahogany: dovetailed joints, chiselled edges, and lashings of French polish. The fainting, indeed, perhaps, but high quality and utterly reliable.

Can anybody explain the point of the Selridge commercial which asks "Where in the world can you buy fresh fruit with no pesticides while showing you a picture of fresh fruit and mixed bolts? It has been running for months (possibly years) and my theory is that the people at the agency were never very clear about the difference between a nut and a bolt, the people on the show did not know what the commentary was going to say, and

when it came to the dub nobody noticed.

The first programme in the *Assignment* series marks the achievement of one more stage in the BBC's Birtian revolution. Under John Birt's multi-million pound Five Year Plan there are provisions for weekly programmes on social affairs, politics, and foreign affairs to form a quartet with *The Money Programme*. The first two have already been established (*Public Eye* and *On The Record*), so *Assignment* completes the list. If the opening programme last Tuesday was a fair example then it may become compulsive viewing. Norman Stone reported from the Ukraine where, as he put it, the big question is whether the two parts of the country are going to "get together and bring down the Soviet empire". Those who have been warning us that Birt and his henchmen are wrapping the clammy hands of conformity around the journalistic windpipe of the BBC must have watched this programme with some surprise: it looked more like one of those reports by James Cameron or Malcolm Muggeridge in the early 1980s than anything ever attempted by Birt's famous offspring, *Weekend Update*. We were left in no doubt whatever of Stone's personal views on what he saw — which, he told us, changed what he thought about the Ukraine. Most healthy. Most interesting.

I prefer blue to red.  
I prefer the smell of frying bacon to the smell of boiling cauliflower.

I prefer the feel of silk to the feel of hemlock.

I prefer the taste of plain chocolate to milk.  
Nobody would dream of greasing such expressions of preference with the sticky-sweet "prejudice", yet if you move on to the fifth sense and state that you prefer male to female voices for news reading or for voice-over commentaries in documentary programmes you are likely to meet with charged, "sensitive" cadences. Occasionally a male voice proves intrusive (I have always felt it was a mistake to have Olivier read the commentary in the otherwise exemplary *World at War* series; his self-willed "sensitive" cadences drew attention to the commentary whereas, ideally, one should not be conscious of it at all). But generally I find male voices imperceptible. Far too often with female voices I find myself leaning to the time of the emphasis and realise I have been missing the content. It

happened with last week's *Critical Eye* on Channel 4 which was about South Africa, and eventually I had to switch over.

No matter what you say, of course, such predilections being screams of fear from feminists — especially male feminists. They would rather have a poor programme, provided it offers plenty of scope to women, than a better programme which happens to be dominated by men. My own feeling is that sex is immaterial provided the result is good: it should be possible to have sparkling round-table discussion programmes with all men, all women, all hermaphrodites, or any permutation thereon.

Recently Peter Sissons said of BBC's *Question Time* that there was a problem in finding first division calibre women, but that it would be wrong to invite second rate guests just because they were women. BSB promptly launched *Answer Time*, a precise replica of *Question Time* but with a woman in the chair (Ann Leslie) and three women on the panel (Gillian Rantzen, Joan Ruddle, and Michael Heseltine). And the result? Slow, lacklustre and not something I would want to watch again. A dispassionate sexist Martian would have had to admit that much the most sparky, amusing and articulate panellist was the long fair hair. That's right, Michael Heseltine.

Speaking of *Question Time*, have you noticed the way that Robin Day has started a trend? For donkey's years discussion programmes began with a simple statement from the chairperson giving the participants names and functions. Then Day began to offer little teasing thumbnail sketches. As his years in the *Question Time* chair wore on, these became some of the best bits of the programme. And usually, funny, they were nearly always informative, arising as they did from Day's close observation of politics across four decades. Now everybody is trying to do it.

Ann Leslie had a rather entertaining go on *Answer Time*. Each week on *Radio 4's Any Questions* Dimbleby Minimus asks out what are presumably supposed to be squibs which, however, fizzle out like damp squibs. And at *Question Time* Sissons gamely attempts to emulate his predecessor, but — even if he is in some respects a better journalist —



Sarah Berger and Albert Finney in the BBC's 3-part serial 'The Green Man'; and Granada's 'Coasting' brothers James Purefoy and Peter Howitt

he lacks the instincts of the old hand which make Day such good value.

Whatever would English film makers do without England's seaside towns? From *Brighton Rock* and *The Entertainer* to *Wish You Were Here* and *East of Ipswich* the lure of the sandy promenade and the funfair on the pier has proved irresistible. Now here comes a whole drama series from ITV set in the same milieu: *Coasting* in which a couple of Cockney brothers on the run find themselves in Blackpool, help-

ing with their cousin's business — in the funfair, naturally. That there is something of the flavour and atmosphere of *Brighton* and *Minder* about this production, written by John Hargrett and Andrew McCulloch, is scarcely surprising: it comes from Cinema Verity, the independent company owned by Verity Lambert who brought *Brighton* and *Minder* (and much else besides) to the screen in her days at London Weekend and Thames.

Christopher Dunkley

David Murray

## Young Dancers in Paris

PARIS, OPERA GARNIER

The Ballet of the Paris Opera does not believe in allowing the grass to grow under the feet of its youngest dancers. James in a fragment from *La Sylphide*, and Nicolas Le Riche in *Les Deux Pigeons*, which gave a gloss to everything on view. Bournonville extracts, presented with a lot of technical flair, did not really suit dancers who believe more in less than dainty charm. The frankness of Danish training is replaced by a sophistication which is at odds with an innocent Romanticism.

Nonetheless, I admired the ardent, soaring GH Isart as James in a fragment from *La Sylphide*, and Nicolas Le Riche bounding joyfully through the *Napoli* set.

The choice of party-pieces was largely from the 19th century repertoire, though there were two overtures of terminal angst (by Oscar Aratz to Mahler, and by Peter van Dijk to Schubert) which were desperate stuff. Both seemed cast in semi-darkness, but at least in the Schubert, but at two much of the *Unfinished Symphony* — Nathalie Riquès and Stéphane Elieze were impeccably pure and sensitive, giving refreshing clarity to muddled choreography.

It was, of course, the most expected artist who shone brightest. Agnes Le Testu has lately won a prize at the Varna Ballet competition, and she offered a beautifully rounded account of the *Grand Pas Classique* (which she dances with much more refinement

than Sylvie Guillem and not a whit less bravura), partnered with elegant assurance by Jose Martinez, a tall young danseur with a whistle-clean technique. In the *Esmeralda* pas de deux, merrily attributed as "after Petipa", a miserable score by Drisco served as doorman to a collection of difficult steps. But the charming Delphine Moussin and dashing Lionel Delance whirled through its fatitudes with splendid ease, and deserved their ovation.

Dancers of this calibre blossom in the Opera Ballet's ranks year after year. Each of the artists on view disposed of a sure skill formed in the canons of the Franco-Italian style, with dazzling beauteous elegance of means, fast quick and bright, multitudinous pirouettes.

A film clip taken at the Opera School, which featured in *Malabarra's* series on BBC TV a few years ago, showed a former *étudiant* of the company urging his students to give their dancing "Plus de chic! Beaucoup plus de chic!" These Opera young may yet lack a sense of candour, but they have the charm of a comparable age, but they have chic in plenty, and a technically superb basis for their career and their art. They deserve their evenings of glory, and make them very worth while.

Clement Crisp

## Don Quichotte in San Francisco

This year's season at the War Memorial Opera House is now at its mid point. The programme is by and large an interesting one with a number of operas from the fringes of the repertoire and during October the company arrived at two operas which coincidentally had also attracted the attention of the Royal Opera this year: Massenet's *Don Quichotte* and Strauss's *Capriccio*.

As far as the Massenet is concerned, this was San Francisco's gain. While the Royal Opera cancelled its production at the last moment, the American company furnished itself with what appeared to be a substantial success, fully sold out by the end of its run. Massenet wrote *Don Quichotte* for the tiny opera house at Monte Carlo and conscientiously tailored the opera to its intended venue. The cast numbers only three principals; the scale is intimate, its dramatic scope surprisingly limited. Some years ago, before the Massenet revival of the 1970s was fully under way, I recall reading through the score and thinking how empty it seems to be of musical worth; but that was to underestimate the skill of a master opera composer, who knew exactly when and where to place each scrap of inspiration.

On stage the piece has everything it needs to work. With but a few strokes of the pen Massenet created a Don Quichotte who is a real character. He is a sympathetic figure, the body outwardly frail, the heart full of noble ideals, much like the music itself. It is not an easy role to play, as too few singers could handle it. So easily crush his delicate frame.

San Francisco chose Samuel Ramey and, in most respects, chose well. In physique Ramey is perhaps too slight and youthful, where the part demands a grand old cart-horse of a man, his joints grown

arthritis with age; but he delivered his music with a simple dignity. The last solo, when Don Quichotte sings of his island of dreams, was understated in just the right way, subtly coloured, very moving. With Michel Trepoignant as the genial, roly-poly Sancho Panza and Katherine Ciesinski as Dulcinea with plenty of earthy Spanish grit, Ramey had been given a most effective supporting cast. James Rankin's credentials as a Massenet conductor are well known, in this country mainly from his recordings, and so the musical side of the performance was one high level throughout.

For obvious reasons *Don Quichotte* is now an opera that is often revived. Instead of going to the expense of a new production, the company chose the thrifty path of dusting down the sets from the 1974 production in Chicago and bringing in Charles Bouhadar to rehearse the conventional staging, largely bereft of striking visual images or original thinking.

Nevertheless the magic of the opera cast its spell, a quiet success that cannot have been guaranteed in this huge theatre for a winter company, who knew exactly when and where to place each scrap of inspiration.

The staging of *Capriccio* was the first San Francisco since Elisabeth Schwarzkopf sang in the opera in 1963. This new production is shared with the Royal Opera and will arrive in London for performances in January. But it was not that it is not as new as it might seem, as the producer, John Cox, has distilled in it the best of his work from three previous *Capriccio* productions.

The rich baroque setting comes from Brussels; the period (1820), elegant but infor-

mal) has been essentially the same in all three. When so much has been written about Cox's handling of the opera at its recent revival a little need to say more, except how fresh it still seems. In an opera that is all about the balance of opposing forces — of words and music, of humour and sentiment, of social values — Cox has kept the equilibrium delicately poised.

In theory *Capriccio* is no better suited to a 3,000-seat house than was the Massenet. But Stephen Barlow, making his operatic debut in the US, secured a very successful balance, in this case between stage and pit.

The reason *d'être* for the production was a chance to have Kiri Te Kanawa singing her first Countess. A natural Strassian soprano, she looked and generally sounded as ravishing as ever, making her first entrance through the moonlight wearing a dazzling new Gaudí Versace dress. Not an elegant Countess, though, so older opera goes here and those with the records might still prefer Schwarzkopf's probing grip on the text.

Among the other roles Keith Olsen revealed an attractive, youthful tenor as Flammant, and William Shimell was a debonair Olivier. There was a richly stylized, charismatic Claron from Hannu Schwarz and Victor Braun, not often seen in Britain these days, made an engaging and alert La Roche. Two delightful cameos came from Heri Grist as the Italian soprano and Michel Sénéchal as Monsieur Tante.

Not many of this cast will be travelling with the production to London. But at least the Royal Opera knows that it will be getting a well-tried frame for its own singers, when this *Capriccio* is unpacked next year.

Richard Fairman

## BBC Symphony Orchestra

ROYAL FESTIVAL HALL

Conductor's concert in the BBC Symphony's 60th anniversary season was as well executed as it was. Significantly planned evening of substantial rewards, and further evidence that Andrew Davis's Principal Conductorship, now one year in, is a solid success. The four big pieces here (of which the orchestra had given Roberto Gerhard's *Concerto for Orchestra* its first performance and the others their UK premiere) display radically different sound-palettes. To realise them so skilfully in quick succession, and to their distinct dramatic designs, was a feat of high professional sympathy.

Gerhard's *Concerto*, composed when his health was already in eclipse, is a kind of exploding kaleidoscope,

less concerned with any continuous argument than with flinging out brilliant musical shards (many in quite original lines) in a provocative sequence. Davis ensured that the sequence was dazzling enough to sustain its twenty-five minutes with *écrit*. Toward the end there always seems to be a profusion of brief climaxes at a too-similar height; whether a more telling profile can be found in the music — as it certainly can in Gerhard's still later ensemble-piece *Libra and Leo* — remains an open question.

Sung with penetrating conviction by the baritone David Wilson-Johnson, Lukatoski's *Les Épaves de* (a somewhat less seamless vision. Like most of the best Lukatoski, it

achieves opulent sonorities (here, soft and whispery) and an unwinning depth of expression by the mezzo-soprano. Davis made the orchestral micro-subtleties glow, and fixed the larger form of this dreamscape simply and lucidly: a lovely performance.

Bartók's Piano Concerto no. 3 was less lucky in its soloist. Stephen Hough, though he and Davis managed a bracing finale. In the opening Allegretto the piano-line was lamed by small rhythmic vaguenesses (most uncharacteristic for Hough); in the Andante religioso, the chorale-portion and the "night-music" alike were merely forthright, without the chiaroscuro needed to invest it all with tremulous life. The orchestra

accompanied loyally — but this concerto, written for the composer's wife, possesses a thoroughly sensitive pianist.

Boldly and rightly, Massenet's *Le Cid* aspects resurrection mortuorum was given the second half of the concert to itself. It is among his starkest, most single-minded exercises in musical chant, far wind-lashed and percussion with and without gongs, tam-tams and dense block-harmonies. At the very least it is remarkable music-theatre; and though Massenet designed it for the very different space of the Sainte-Chapelle, Davis and his players made a weighty, finely sculpted effect with it in the Festival Hall.

David Murray

## ARTS GUIDE

October 26-November 1

## THEATRE, OPERA and BALLET

## London

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1955 novella. Musically interesting and well directed by Trevor Nunn. A probable, but unspectacular, hit (839 5972).  
Singer (Barbican). Anthony Sher in Peter Flannery's modern Jacobean tragedy that reflects a darkly comic view of Britain since the second world war. In rep; check press for performances (03 891).  
Into the Woods (Phoenix). The musical by Stephen Sondheim with Julia McKenzie (071 867 1044).  
Kean (Old Vic). Derek Jacobi is superb in Jean Paul Sartre's play, directed by Sam Mendes (071 528 7818).  
Private Lives (Aldwych). Joan Collins and Keith Baxter star in Noel Coward's play (071 835 6404).

Absent Person Singular (Whitehall). Revival of early Ayckbourn comedy, directed by the master himself, about three couples at Christmas in three kitchens over three years. Moira Redmond, Richard Kane and Leona Bertan on fine form in a production which confirms Ayckbourn's early bleakness (071 867 1119).  
Extended until January  
Man of the Moment (Globe). Nigel Pinner and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (437 3887).  
Royal Opera, Covent Garden. Verdi's *Aida* receives a first-rate

new production at Covent Garden. Edward Downes conducts superbly, the production by John Moshinsky is bold and striking, and Ruggero Raimondi (later Barrow Tunnanyan), Joseph Barrow, Dennis O'Neill (later Giuliano Clamello), and Giorgio Zancanaro sing with fiery eloquence; strongly recommended.  
English National Opera, Coliseum. Revival of the award-winning 1986 production by David Pountney of Beethoven's *Dr Faust*, conducted by Antony Beaumont, with Alan Ope, Graham Clark, and Helen Field in leading roles. More performances of *The Magic Flute* in Nicholas Hytner's fresh and uncluttered production.

New York  
Falsetto (Lucille Lortel). It was known as the musical about Aida first hitting New York but it goes much further than that, showing the effect on a larger circle of people, who find a boy having a sex relationship with his parents, all three of them (824 8782).  
Grand Hotel (Martin Beck). Tony Award-winning Broadway's present musical director, directs this remake of the Garbo film to shake the bones of this inert depiction of lives criss-crossing in an elegant, but somewhat random setting (246 0163).  
Cats (Winter Garden). Still a sell-out. Trevor Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically festive (228 0282).  
Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway

lessons in pageantry and drama (239 6900).  
Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's Glued sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this transfer from London (228 6200).  
Gypsy (St James). This 30th anniversary production is a reminder of the heyday of the American musical with memorable tunes after memorable tunes, as well as a forceful plot about the ambitious stage mother who encourages her daughter even into burlesque (245 0102).  
Metropolitan Opera. James Levine conducts the season premiere of *On Ballo in Moscow* with Arvin Brown's production of *Porgy and Bess* with Priscilla Kaskerville, Marvis Martin and Terry Cook. James Levine also conducts Piero Fagagnoli's production of *On Ballo in Moscow* with April Millo, Lucien Pavaretti and Juan Pina. *Servio Codomo*, conducted by Yerveny Servio, features Barbara Tucker, Gary Lake and John Shirley-Quirk in August Everding's production. Guido Almona-Marsan conducts *Rigoletto* with Jerry Hadley in Otto Schenk's production (352 8000).  
New York City Opera. John Leh-meyer's production of *Martha*, conducted by Arthur Fagen, features Sherry Woods as Lady Harriet Darnley, Martin Thompson as Lionel and Dean Peterson as Plunkett. The week also includes Scott Ellis's production of *Sondheim's A Little Night Music*, *La Bohème* and *La Traviata* del West. New York State Theater, Lincoln Center (870 5570).

Chicago  
The Iceman Cometh (Goodman).

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## Stand Up America!

## QUEENS THEATRE

You need a sense of humour to take a filler on *Stand Up America!*, a six week season at the Queens with a weekly change of the best stand up comics across the water. Unfortunately Sean Keane lost his one Monday night, which was a pity since he was one of the three comedians billed for Week Two of this magnificent comedy doctored enterprise.

After less than ten minutes of hilariously filthy one liners, he stalked off defiantly. "My name is Sean Keane. I'm a comedian. I quit." You could hardly blame him. The Queens might be a great place for drawing room comedians, but what these performers need is the upstairs bar of a pub and a legless audience. Jokes like "My girl friend died last week" and "I found a baby on my door step this morning. It was still there when I got home this evening" fall flat, but not so flat as when he talked dirty.

Keane's premature walk out was a double misfortune. It brought back from the bar the domestic comic, for this week one Mickey Hutton who makes little attempt to disguise the fact that he is a Georgia. He is like a particularly large shaggy retriever that licks you all over in his search for a pat. He deserves a punch.

With the evening threatening to fall apart on comes Larry Amoros, who in a predictably American way is quite brilliant. He plays that tedious old geography quiz — "Anyone here from New York? New Brunswick? Newton Abbott?" sort of thing, but once he had asked his first question, he had an out of work actress from New York, a newly married couple from L.A. and Astrid from Holland, he milked them outrageously. We discovered more about the mental health of actresses, the sex life of young Californians, and a Dutch girl's relationship with her grandmother, than is suitable for mixed company.

Amoros is fat, Jewish and slightly camp and makes Dame Edna's Everage's exploitation of an audience look like a soft sell. He chooses refreshingly taboo subjects to attack, like old age, as well as easy ones, like analysts. "I went to therapy to find out who I am. Turns out I'm Debbie Reynolds," and in an eye dropping aside "I can't believe I slept with Eddie Fisher".

The second half was devoted to John Mendoza, who was apparently last year voted "Funniest Comic in America." He was certainly relaxed and went down smoothly (the audience had, during the interval, lost the use of at least one leg) but really jokes about traffic problems in London are a bit tedious.

Antony Thorncroft

JPV1015D



## FINANCIAL TIMES

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Wednesday October 31 1990

Latin America's  
quiet revolution

IT HAS become axiomatic that the 1980s was a lost decade in Latin America as the region struggled to adjust to the burden of debt. Yet it is increasingly apparent that negative growth rates and declining incomes in the majority of the countries of the region were only part of the picture.

The past decade was also a period of challenge and pragmatic response in which governments moved with ever growing consensus to implement a series of fundamental reforms. The emphasis has shifted radically away from outmoded models of import substitution towards competitiveness in world markets and export-led growth. Deregulation and privatisation have become common currency, while the dominant role of the state is being cut back amid a generalised acceptance of the need to promote the private sector in market-orientated economies.

The significance of this "quiet revolution" is highlighted in the annual report on Social and Economic Progress in Latin America of the Inter-American Development Bank. It forms the basis of a relatively optimistic forecast for the region's prospects during the 1990s. Indeed, for the first time since the onset of the debt crisis in 1982-83 the IADB has broken with its gloomy prognostications.

## Serious judgment

The IADB is the multilateral institution most directly involved with Latin America and therefore its belief that the region "can look forward to improved prospects and a resumption of growth" deserves to be taken seriously. It should also offer welcome encouragement to Latin American governments to persevere in their structural reforms, which are far from complete. At the same time the IADB's view should alert international attention to the opportunities of doing business in a resource-rich region whose promise has been disappointingly unfulfilled.

The report makes no reference to the impact of higher oil prices which is likely to be uneven. But this does not invalidate its conclusions or the lessons it offers on the pol-

icy reforms of the 1980s. They have been carried out by governments either reverting to civilian control after extensive periods of military rule or by governments conscious of a continent-wide sentiment in favour of more genuine democratic institutions. In both instances the reform process depends on the credibility of these governments. In important cases like Argentina, Brazil and Peru such credibility hinges on establishing a hyper-inflationary process.

## Integrated approach

The reform process cannot be partial. It requires an integrated approach which tackles the restructuring of the external sector, the public sector and the financial markets. In general, trade and fiscal reforms have come first. Thus in the coming decade governments will have to concentrate on specific reforms in sectors such as agriculture, education and training, energy, health and transport.

The ability to find funds to boost investment in these sectors continues to raise serious questions. The large debt overhang is more manageable than it was; but it still casts a long shadow. It would be unrealistic to expect the need for new funds to be met primarily from increased foreign direct investment, the return of flight capital and stepped-up bilateral and multilateral lending. The last two sources, in particular, will be predicated on the degree of commitment to continuing reform. Instead, funds will have to come from increased domestic savings.

This is not an impossible task, provided that governments persevere with implementing fairer and more efficient fiscal policies which tackle in earnest the huge disparities in income, while also laying down unambiguous guidelines for the operation of private enterprises. This is especially important in the case of Argentina and Brazil which, along with Mexico, are the region's major economic players. Mexico is already putting its house in order. But only if these other two nations of Latin America development succeed in doing the same will the region recover its confidence.

Managing the  
recession

ANY doubt that British industry was heading for a painful recession should have been dispelled by the Confederation of British Industry's quarterly industrial survey, published yesterday, which recorded the sharpest fall in business confidence since the dark days of October 1980.

It is scant consolation that the situation is not yet as bad as it was in the recession of a decade ago. But comparisons with the scale of the recession at that time are necessarily the best measure of the seriousness of the position.

Comparisons with the past are less important than the impact which this recession will have on British industry's future performance. Managers will be coping with the effects of the recession well after the economists pronounce it dead and buried. Although the last recession was over by 1982 its effects stayed with many manufacturing companies until 1986 or 1987. It was only in the latter half of the decade that some companies were able to look beyond the need to survive and start addressing their long-term strategies for the future. Even at large companies such as Imperial Chemical Industries the scars left on the management are only just below the surface.

Industry could be dealing with the aftermath of this recession well into the middle of the decade. It is all too conceivable that in five years a range of British companies will find themselves with outmoded product ranges, unable to match the speed of product development of their competitors.

## Real test ahead

How far companies will be set back will in part depend on a second factor which distinguishes the current recession from the events of a decade ago.

In the 1980s industry has undergone a number of changes intended to make companies more robust. At root all these changes revolve around more determined, entrepreneurial, professional management. It was easy to claim that industry had been transformed while it was being carried along by the strong growth of

the mid-1980s. The next year will be the real test of how fundamental a change has taken place.

This time managers will have not had the excuses they had a decade ago: that trade union power had forced endemic overmanning, that their companies lacked clear focus and that their management was too passive.

If the reforms of the past decade have achieved anything they should have put managers in the driving seat. One encouraging sign from the CBI yesterday was that investment in training had increased, which were both bannermen in the early 1980s, is holding up relatively well.

## Wage bargaining

These longer-run concerns about the impact of the current recession should inform today's discussion between the government, the Trade Union Congress and the CBI at the National Economic Development Council, as much as the shorter-run questions about developments in wage bargaining over the next few months.

A return to even partial corporatism, with centralised national pay norms, would be wholly impracticable and undesirable. However the three parties to the meeting should send out a clear, agreed message about the importance of responsible pay bargaining in the months ahead. Wage bargainers should focus on the prospective inflation rate rather than compensating for past movements in the RPI. They should concentrate on competitiveness in the year ahead rather than past profits.

But more substantial agreement is possible and highly desirable in longer-term issues such as training. The participants should issue a joint commitment that they will do everything possible to maintain investment in training to ensure future competitiveness is damaged as little as possible by the recession ahead.

Employers cannot expect workers to take a long-term view of a company's prospects unless management takes the lead. This recession will be the clearest test yet of how far the quality of British management has improved in the 1980s.

Twenty-eight months into the great effort of simplifying the City of London's rules and regulations, two things have happened. First, the job is taking longer than expected, and the financial services industry's new rule books are still some way from completion. Second, the process - prompted by complaints about the original rules - is now itself being criticised.

"I am afraid we will end up with something just as complicated as before," says one lawyer involved, "and if we do, quite frankly we would have been better never to have started it."

Starting it was the first act of Mr David Walker, chairman of the Securities and Investments Board (Sib) when he took over in June 1988. Though the Bank of England retains control over the banks, Sib is the overall supervisor of much of the City. It sits atop five self-regulating agencies (SROs), in the unlovely jargon, which are run by practitioners in the markets they supervise. When Mr Walker arrived, he found himself custodian of Sib's first attempt at a rule book, which had become mired in legalisms. Trapped by the legal requirement that their rule books be "equivalent" to Sib's, the SROs too had opted for obscurity and complexity.

Just as important, "Sib was obsessed with the relationship between stockbrokers and private clients, and that has driven everything," says one man involved in trying to make the rules work. Last-minute contrivances were required to accommodate the quite different demands of the City's core business: transactions between professional, equally well-informed buyers and sellers.

The City complained so vociferously that Sib's founding chairman, Sir Kenneth Berrill, was not respected. He was replaced by Mr Walker, from the Bank of England, who immediately announced his programme of simplification, now known as the "new settlement".

The task is still not complete. Earlier this month, for example, the Securities Association (TSA), the SRO which regulates London's stock exchange and Eurobond market, published new draft rules. They will take effect in 1991, nearly three years after the process started. Some regulators' new rule books are nothing like so far advanced.

In the meantime, the City has had to come to terms with the system as it is.

All too often, by ignoring it. One SRO's inspectors report visiting small firms that have not even bothered to take the rule book out of its shrink-wrapping. A City lawyer says: "One

At one big City law firm,  
the group that deals with  
regulation has grown  
from two lawyers to 26  
in the past five years

continually finds cases where clients do not understand the rules. There is a great deal of non-compliance as a result." A compliance officer in a large investment bank does not share that pessimism, but says: "A lot of people don't have a great deal of respect for the regulatory system. And a lot of people in the regulatory side have never run or regulated a wheel itself."

Coming to terms with the rules has been an expensive process. Initially, firms had to invest in computer systems for monitoring and control. Since then they have had to pay for compliance officers and legal advice.

At one big City law firm, the group that deals with regulation has grown from two lawyers to 26 in the past five years. Clients' fees mount up; well into six figures a year for a big firm

Peter Martin assesses the UK Securities and  
Investments Board's progress in devising an  
effective code of practice for the CityTell Sib, writing a  
rule book is tough

that uses outside lawyers rather than in-house ones.

Cost is not the only factor; there is also inconvenience. For example, the "cold-calling" rules, devised to protect innocent householders from being terrorised by late-night insurance salesmen, have caused problems for management investors in takeover bids.

And there is a worry that London's new regulatory regime may scare business elsewhere. One small example: the original rules require very detailed customer agreements, particularly for individual investors. But a merchant bank reports that even its pared-down four-page letter for professional investors caused problems recently with a Spanish institution, which pointed out that getting a lawyer to read the agreement before signature had cost £1,000. "Under those circumstances," said the merchant banker, "Switzerland starts to look more attractive as a place to find a fund manager."

Regulators accept some of these criticisms. They are also concerned that the legalistic approach of the old rule books gives lots of scope for exploiting loopholes. "Much of the thrust of the new settlement has been to avoid people loophole-hunting and trying to shelter behind technicalities in the rule book," says Mr John Young, chief executive of TSA.

"There were far too many rules," says Sib's Mr Walker, "and they were not in my opinion delivering the amount of investor protection we want. A complex business does not require very complex regulation. It may require very simple rules, such as 'the client always comes first'."

Sib has tried to meet the twin aims of simplicity and consistency by promulgating 10 principles (sample: "A firm should observe high standards of integrity and fair dealing") and 40 "core" rules. Both are written in clear, straightforward English.

So far, so good. But the key to the way the system will work in practice will lie in the SROs' more detailed "third-tier" rules, which will flesh out the skeleton laid down by Sib. And this is where critics fear the simplicity of Sib's rules may prove illusory.

Some SROs may end up writing very complicated third-tier rules, adding back the complexity removed at the top levels. TSA's draft rules, the only set publicly available, are short and - mostly - simple. The new draft rules from Imro (regulator of fund management houses) are said to be, if anything, more complicated than before.

Mr Walker says he would be unhappy if two regulatory bodies with broadly similar institutions had markedly different approaches to the question of simplicity. He has some weight to throw around: the old "equivalence" clause has been replaced by a new test, under which Sib must judge the "adequacy" of the SRO's rule books. It remains to be seen, however, just how simple some of the rule books turn out to be.

Even if the third-tier rules turn out to be simple, the task of interpreting

**SIB'S TEN COMMANDMENTS**  
(Edited version)

A firm should:

1. Observe high standards of integrity and fair dealing.
2. Act with due skill, care and diligence.
3. Observe high standards of market conduct.
4. Seek relevant information from customers, if advised.
5. Give a customer it advises any information needed to make an informed decision.
6. Not unfairly place its interests above those of its customers.
7. Arrange proper protection for a customer's assets when it is responsible for them.
8. Maintain adequate financial resources.
9. Organise its internal affairs in a responsible manner, with proper records, compliance procedures and supervision for staff.
10. Deal with its regulator in an open and co-operative manner.

and applying them may not be. The TSA has accompanied its rule book with a (weighty) volume of notes and appendices. There will also be a slow accretion of precedent as TSA offers guidance to houses seeking advice. Ominously, one mid-level TSA staff-member says he expects to rely heavily on his copy of the old rule book to explain the rules in the new ones.

Individual SROs may not get the exemptions (or "derogations") from the core rules that they are seeking. Mr Walker wants to keep derogations to a minimum. If an SRO persuades Sib that there is a case for a general derogation, he says, it will modify the core rule instead. "Beyond that, derogations should be allowed only on very narrow issues," he says.

The overlap between regulators may make for confusion and compli-

cation. "Sib is very sensitive to accusations of being 'nannyish', telling regulators what is good for them," says one critic. "As a result it is trying to adopt the Duke of Plaza Toro approach of leading from behind. This leads to consistency problems."

Still, the emerging system is more promising than the criticisms imply. Above all, it will resolve many practical problems in dealings with well-informed clients. As one example, the need for customer letters, which has caused so much ill-feeling, will largely be abolished for professional clients.

The problems that remain are ones that Mr Walker can do little about: the inherent difficulties of regulating a complex and fast-changing business; the need for detailed step-by-step protection for the millions of not terribly well-informed clients of the retail financial services business; the inher-

ence of a proliferation of SROs. The current system has already evolved, however, in ways not foreseen by parliament. Though "nannyish" regulation - the way which covers the how of selling and dealing - has remained dominant among the SROs, a more unified approach has already been adopted to the other side of the regulatory coin: "prudential" supervision. This side of a regulator's job - keeping an eye on whether the business is adequately capitalised for the risks it takes - is particularly complicated for financial conglomerates, of which there are more than 100 in the City.

Quietly, prudential supervision of conglomerates has been taken over by a new non-statutory body, the college of supervisors. In principle, every conglomerate has its own college, comprising just those regulators who supervise it; and each has its own lead regulator depending on what is its most important activity.

In practice, however, there is a single college that meets every six weeks or so, turning its attention to a different category of institution each time, but discussing also a short list of problem institutions carried from one meeting to the next. The Bank of England chairs the college whenever there is a bank among the activities of a conglomerate; that gives the Bank the chair in most cases.

The college has already taken action several times, including taking steps to contain the collapse of British & Commonwealth (a mixed success: the directors in B&C's merchant bank are still waiting for access to their money).

The college is an important, half-visible, element of the new regulatory pattern. It is also a precursor of the future. The growing role of European Community directives will gradually alter UK financial regulation in the direction of the continental approach. London has established, in the SROs, a clutch of specialist "functional" regulators. On the continent, the preference is for an "institutional" approach to regulation, in which there is a single supervisor for the whole of a financial services conglomerate.

Mr Brian Quinn, the executive director in charge of supervision for the Bank of England, argues that while functional regulation is best for conduct of business matters, there is something to be said for an institutional style of prudential supervision. In the UK, he says, the college approach has gone part of the way towards this, but there may very well be scope for simplification and for a clear allocation of responsibility to a supervisor of the group as a whole. "Though Mr Quinn does not say so, it is hard to see how that single supervisor could be any other institution but his own."

This sort of argument is in step with the two Brussels directives that liberalise cross-border financial services as part of the 1992 process, and the move towards a European System of Central Banks as part of economic and monetary union. Taken together, they are likely to give the Bank of England a more central role in supervising - at least from a prudential point of view - those financial institutions that include a bank.

Mr Walker, still a member of the Bank's Court, is happy with this trend. He is confident that, in other respects, the implementation of the Brussels directives can be accommodated within the new settlement, and that from 1991 onwards, the City can look forward to a comprehensive, stable regulatory regime.

The worries do not agree that they fear that the new settlement, still incomplete, will itself be replaced by a European-flavoured substitute in a few years' time.

That question is for the future; in the meantime, the task of revising the rule books continues.

Brazil under  
the blanket

Pat Sheehy, chairman of BAT Industries, found himself sailing in familiar waters yesterday when he led a City of London delegation to meet leaders of the Brazilian business community.

His team, which has been sent to South America by British Invisibles (formerly the British Invisible Export Council) is on the Royal Yacht Britannia in Rio de Janeiro harbour.

When Britannia was previously used for an exports party - a Sea Day in Malaysia last year - a \$100m fund management contract was won by one City institution. Hopes are high that the Brazil visit will land an equally plump prize. As a tobacco man Sheehy is, of course, an old hand at doing business in Rio. In his new role he is offering the City of London's help in building up Brazil's nascent financial services industry to a level fitting for the world's eighth largest economy.

But he warned his guests yesterday: "What has been lacking in Brazil so far has been a coherent and sustained economic programme that attacks inflation head-on and lifts the blanket of protectionism that has warmed private industry for so long."

No non-Brazilian is in a better position than Sheehy to know how cosy it can be under that blanket. BAT owns three quarters of Souza Cruz, which is the largest private sector company in Brazil after Volkswagen and General Motors. Souza Cruz has been developed into the biggest cigarette maker in a land where smoking has never lost its wide appeal.

## Orange tinge

Queen Beatrix of the Netherlands is on a three-day official visit to Ireland.

The Queen, known as a

## OBSERVER

no-nonsense character who takes great interest in both domestic and international affairs, was due to have visited the Irish last week to see for herself the cut and thrust of local democracy, but has been disappointed at the last moment.

The visit has been cancelled by the government of Charles Haughey. He has a no-confidence vote over the conduct of Brian Lenihan, who is the deputy prime minister and a prospective president. An Irish general election could be in the offing.

With long memories of the Dutch King William of Orange (best-known as "King Billy" in Ireland) who defeated King James at the battle of Boyne, the Dublin authorities feel that a visit to the Irish parliament by Billy's descendant Queen Beatrix at this highly charged political moment might be "inconvenient".

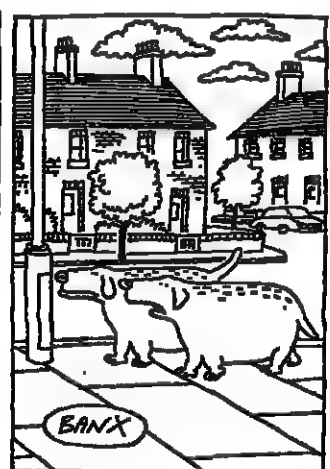
## Take-aways

For those with long memories who can remember floods of cheap oriental goods arriving in the west I can report that the wheel has turned.

Piers Hart, a craftsman in wood with a workshop outside Thetford, Norfolk, has just won a contract worth £4,000 to supply the Mandarin Hotel in Hong Kong with 150 pairs of chopsticks. They are not ordinary chopsticks, however, as found in your local Chinese restaurant. They are made in ebony with gold bands, and they are engraved with the Mandarin's turtle logo.

Apparently, the Mandarin has given up its traditional ivory cutlery because of the international drive against ivory sales, and is open to new ideas.

Meanwhile Hart's fame is growing in the east. He has just had a second inquiry for 1,000 pairs of chopsticks for



"It's a relief not to be registered - I'm an absent father."

Taiwan. They are to be made from the rare snakeskin which resembles snakeskin, found at the heart of certain trees in the Borneo forests. That order will be worth \$44,000.

Posh chopsticks are, in fact, expensive give-aways. In the eastern restaurants where they are provided, the clients are notorious souvenir hunters.

## College cheats

Cheating has become endemic on American college campuses, according to a study by a professor at Rutgers University, New Jersey.

The study, cited in the US-based Chronicle of Higher Education, found that one third of students surveyed admitted to "hard core" cheating. That means they cheated in eight or more courses over a four-year academic career, by a combination of stealth and fraud.

Copying from another student's paper is the most common form. Some 33 per cent

of those surveyed admitted that. However, 18 per cent said they took a "cheat sheet" of facts into the exam with them, while 5 per cent studied from a stolen copy of the exam; 10 per cent had plagiarised a paper.

Michael Moffatt, professor of anthropology at Rutgers and author of the report, entitled Undergraduate Cheating, said that cheating "comes almost as naturally as breathing". While cheating has always been a fact of life at American universities, he blames the decline in public morality and the trend towards mass education as accelerating the trend.

Meanwhile, the Chronicle notes, universities are forced to combat the trend by establishing academic honour codes or by forcing students to take courses on academic integrity.

The paper does not say whether students cheat on exams in the latter.

## Regular offer

The very small band of fanatical and rich collectors of tribal art, a select group that can contemplate paying more than \$500,000 for a rare object, is being invited to bid for two old friends.

A Swiss dealer is hawking around two Benin bronzes, produced around 1500, with price tags of up to \$1m.

The bronzes are familiar to connoisseurs, however. They were acquired at auction in the 1980s by the Nigerian Government, when, flush with oil money, it made a belated attempt to buy back its heritage.

Despite the recent rise in the oil price times seem to be tough in Nigeria as the bronzes are on the market again.

## City life

A schoolboy writes home. "Dear mother, New York is very different from Basingstoke. Love, Alan".

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The US at last has a budget. A month into the 1991 fiscal year, but has it been worth all the protracted effort and bitter divisions? Does the budget mark what Senator Jim Sasser, the Democratic chairman of the Senate Budget committee, has called "the beginning of the great correction" - the fundamental adjustment of too many years of indulgence and excess? Or is Mr Carl Cox, president of the bipartisan Committee for a Responsible Federal Budget, nearer the mark in arguing that "these are marginal adjustments in the largest budget in the largest economy in the world?"

The past month's upheavals are more important as a political event than a financial one. President Bush's approval ratings have moved far more than US government long bond yields. For the financial markets, the money picture is more significant than the outcome of continuing squabbling about the willingness of US leaders to tackle the deficit problem.

The Federal Reserve's token easing of monetary policy on Monday was the least it could do to soothe its critics for a "credit" deficit reduction package. The Fed is more concerned with the shaky state of parts of the US banking system, rising inflation, the weakness of the dollar and the uncertain outlook for the US economy.

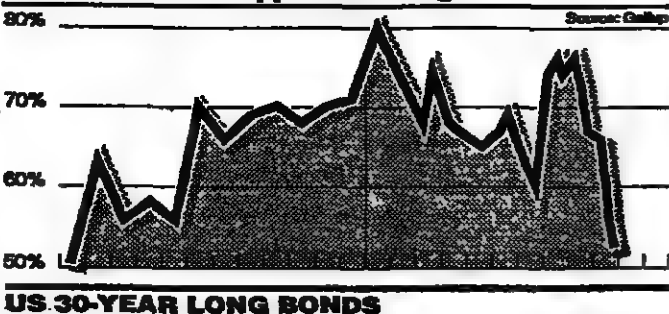
None the less, the result of all the debating argument is still the largest deficit-cutting package in US history - \$41bn in the current 1991 fiscal year and \$482bn over five years. But then the package has to be big in view of the scale of the problem. The combination of the soaring costs of the savings and loan rescue and the deteriorating economic outlook pushed up the expected deficit in 1991 from \$100bn to nearly \$280bn. The tax and spending measures for 1991 are not only no larger than the deficit in January, but also leave the deficit some \$38bn higher than in the 1989 fiscal year. It will take three years for the deficit to be cut to the level that it was supposed to be now.

The package can be seen as a symbolic act to appease the financial markets and to signal to the political world that the deficit problem is real. There has been little serious attempt to tackle the sharply growing expenditure on programmes to which people are entitled by right, especially pensions and health programmes. Even modest increases in the cost of Medicare provision have to be made in the face of angry protests from the powerful elderly lobby. Grey power is now as much the engine of

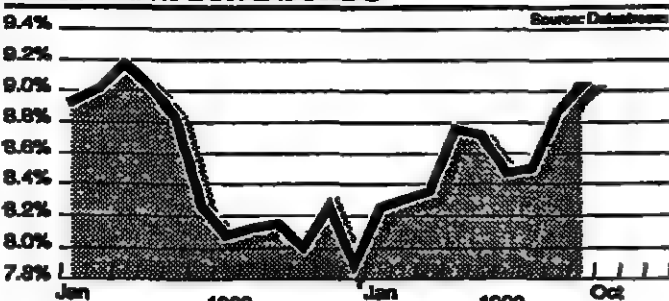
Peter Riddell on the aftermath of the US budget upheavals

## Only the beginning of a solution

GEORGE BUSH: Approval ratings



US 30-YEAR LONG BONDS



growing deficits as the defence budget was during the 1980s. Moreover, discretionary domestic programmes - the rewards congressmen offer their districts, such as bridges and dams - are still due to rise in line with inflation.

Yet the package is not just an empty gesture. The tax and spending decisions to implement a \$482bn reduction over five years have already been taken. Indeed, the strength of the public and congressional opposition suggests that the cuts are for once real and not illusory.

Some 73 per cent of the savings are on the spending side, though some are from lower debt interest costs produced by expected falling interest rates. There are, however, real savings in defence and assured increases in revenue from higher income and excise taxes.

New budgetary disciplines have also been introduced into the free-wheeling world of congressional appropriations.

These should ensure that any new proposals for spending are automatically offset by savings elsewhere.

But even if the new enforcement rules work, there is plenty of potential for slippage. The revisions to the Gramm-Rudman deficit reduction law - designed in 1985 to produce a surplus by now - have created targets so flexible as to lose their intended, though never successful, disciplinary impact.

Such uncertain variables as the cost of the savings and loan rescue - which could mean borrowings of \$20bn this year alone - are being excluded. And the deficit target is now in effect being cyclically adjusted since there will have to be no offsetting measures next year if the US economy slips into recession.

Moreover, many economists believe the administration is still being too optimistic in its forecast of fast growth from 1992 onwards.

Yet, for all the scepticism,

the package should help to reverse the deterioration of the past 15 months. The rise in the deficit, both in absolute terms and as a percentage of gross national product, should be halted over the next year. The direction should then be downwards, even if a balanced budget is still at least two presidential elections away.

The main question raised by the past month's crisis is whether the American political system can tackle the deficit problem. A good deal of high-minded disapproval has been expressed, notably from across the Atlantic, about flaws in the US constitution. But this misses the point, which is that the separation of powers necessarily involves open, and lengthy, disputes between the separate branches, especially when they are under different party control.

The problem has rather been one of political mismanagement. President Bush failed to prepare either his own Republican Party or the American people for the seriousness of the deficit problem. By abandoning his "no new taxes" pledge, he split and weakened his own party, a majority of whom in both the House and the Senate are Representatives who voted against the final budget package. By being indecisive, he surrendered the initiative to the Democratic leaders of Congress who were able to frame the debate on the issue of the fairness of the tax system. It is too early to say whether their successful effort to raise taxes paid by the wealthy represents a fundamental reversal of the tax-cutting mood of the 1980s.

Mr Bush has been left in the position of simultaneously reluctantly endorsing the final compromise deal so as to get some form of deficit reduction and then attacking the "tax and spend" Congress. Not surprisingly, many Republican candidates in next Tuesday's mid-term elections are distancing themselves from him and the budget. Mr Bush faces the prospect that the Republicans will lose further ground in Congress and that he will be more dependent on the co-operation of the Democrats.

The deficit problem is the key to the US's long-term economic prospects. The political costs to Mr Bush of tackling the problem at present outweigh the immediate benefits, particularly since this week's budget is only the beginning of a solution. Mr Richard Darman, the budget director, was being over-optimistic in saying: "I don't believe we will have to come back and ask for [negotiations]". He, or his successor, will be back within a year or two at most.

## Corporate governance

# Bigger carrots and sticks

By Allen Sykes

The debate on short-termism as the main contributor to alleged excessive and inefficient takeover activity in Britain is presently a dialogue of the deaf. Fresh light is needed. My starting point is to consider the form and effect of corporate ownership, governance and financing in the two broad groups of western capitalist countries.

The first group comprises the English-speaking countries (ES for short): Britain, the US, Canada, Australia and New Zealand. In these countries long-term finance is primarily in the form of equity capital, and the stock exchange is not just a financial market, but also an active market for corporate control. Corporate ownership is split between investment institutions and a minority of individual shareholders (80 per cent and 20 per cent of the total respectively in Britain). Debt is a minor part of long-term capital and most bank lending, certainly in Britain, is short-term.

The second group comprises western Europe, Japan and the newly industrialising countries: the "continentals". Here, corporate finance is typically supplied via long-term bank loans with the banks also having major shareholdings. The cost of capital is about half of what it is in the ES countries. Further, continental countries tolerate a large variety of protective devices which, with the holding of shares by banks, makes hostile takeovers rare.

Long-term corporate efficiency is superior in continental countries because shareholders know more about, and are more committed to, their companies. They also exercise greater control over them. In short, the shareholders are "owner capitalists" who discipline managements in an informed and continuous manner.

The contrast with the ES countries is marked. Management discipline is often light to non-existent because shareholders are generally passive. In practice, individual shareholders have negligible power. Institutional shareholders have power but seldom exercise it. On their own admission, they lack the relevant expertise. They aim to maximise returns to their own shareholdings by constantly changing their

investment portfolios. Underperforming shares are usually sold, or if that is difficult, held in hope of a bid.

Institutions seldom attempt to remedy management deficiencies. Typically, each holds comparatively few shares and cannot act effectively because it is too small. Nor can the institutions act collectively; they are competing with one another, sometimes fiercely, to attract funds. Few best average index performance, yet overall corporate performance is inferior to that in continental countries.

When investment institutions compete fiercely (a trend that can only grow), short-term investment performance must be their overwhelming priority. Their growing short-termism is thus directly built in to the system in which ES public corporations must perform. This is not the fault of individual investment institutions, but of

outs. When directors are owners (owner capitalists) and can reap substantial rewards if they perform, their achievement is greatly superior. This suggests that in ES countries what is needed for enhanced corporate performance is a bigger carrot for directors and a bigger stick for shareholders. In an ideal system of corporate ownership and governance, directors would be under a constant, knowledgeable management discipline but would have the resources to ensure long-term corporate efficiency.

This requires three important changes. First, directors should be given radically improved incentives for performance. Typically, say, 5-10 per cent of the improved market value of the companies over, say, five to seven years. In return, directors should risk up to two

companies. Investment institutions should also change radically their policies. They need to become providers of long-term debt finance and to take significant equity stakes in client companies as do banks in the continental countries. It would mean raising large sums of new debt and equity and recruiting and training staff to manage the new form of corporate client relationships. This would greatly add to corporate ownership stability.

With a greater understanding of client companies, and with the help of the fewer institutional shareholders, the banks could discipline and even replace inefficient management. By running fewer risks than at present they could sensibly lend a higher proportion of long-term capital as debt. This would lower average ES long-term capital costs to continental levels.

In sum, neither individual directors nor investment institutions nor clearing banks are responsible for the present inferior corporate performance in Britain and the other ES countries compared with the continental countries.

Still less is the malaise directly due to the prevalence of hostile takeovers. The fault lies in the system of corporate ownership and governance that builds in growing short-termism. The remedy lies in moving in the direction of the continental countries with the addition of a marked change in risks, incentives and rewards for directors. Only radical changes broadly along the lines indicated are capable of raising corporate and thus investment performance in the ES countries. Such an outcome will greatly reduce the number of hostile takeovers, but that will be a by-product, not the main aim.

The author is a former managing director of Consolidated Gold Fields. This article is based on his paper *Corporate Takeovers: the Need for Fundamental Restructuring*, written for the David Hume Institute.

Ideally, directors would be under a constant, knowledgeable management discipline but would have the resources to ensure long-term corporate efficiency

the ES corporate system. Improvement depends on changing the system; anything else is mere tinkering.

The passivity of ES investors means that boards of directors largely operate as they please. Inevitably they are self-chosen and self-perpetuating. Their own interests predominate and they have little incentive to discipline themselves. They seldom sack inefficient chairmen or chief executives. Most executive directors on British boards owe their positions and futures to these offices.

Few non-executive directors (who are mostly chosen by chairmen or chief executives) seek to impose demanding standards, nor have they an incentive to do so. Directors' incentives for superior performance are, in practice, small. Rewards in stock options and bonuses, certainly in Britain, are relatively slender compared to the increases in shareholder wealth which they could create.

This contrasts sharply with the performance of the individuals in most management buy-

years' salary to be forfeit for non-performance. This would strengthen self-discipline: no one would take up such options without the most sober assessment. Many directors would move to smaller companies more appropriate to their competence. Younger people would be promoted or recruited.

Similar terms in relation to pay should be offered to non-executive directors. Then they could be expected to perform with zeal one of the main functions at present neglected, namely making life difficult for underperforming senior officers. They would have the backing of executive directors whose own futures and fortunes would be at stake.

Second, the effectiveness of institutional shareholders needs to be greatly improved. They need to move from passivity to longer-term involvement. This requires recruiting the expertise necessary to control companies in which they invest - a process which would be helped by having larger shareholdings in fewer

## LETTERS

### The real work of the European Parliament

From Sir F. Catherwood, MEP.

Sir, No Saturday would be complete without the Weekend FT and I enjoy its light-heartedness. But Lucy Kellaway's article "Traveling circus prepares to govern Europe" (Oct 27) is not up to the usual standard. It is based on sharp personal prejudices, not on cheap facts. And since your own reporting of the European Community is quite exceptionally reliable and penetrating, no one writing in your pages has any excuse.

Even the point of substance is totally misleading. It is true that the European Parliament, under the Single European Act, has thrown out very little at second reading. But this is because, in half the cases, the Parliament and the Council have accepted parliament's amendments and in a large number of other cases, they have significantly met our points for us to let the legislation through.

Since Council meets behind closed doors, I am not sure where Mr Kellaway gets her view of its workings. I attended the annual meeting of the parliament's governing council with the Council of Ministers at the end of 1984, putting the parliament's proposals for what became the "1992" pro-

gramme. The Council was represented by the Irish Foreign Minister, as president-in-office, and his Danish colleague. The rest were middle-ranking ministers or ambassadors. At the end of a desultory discussion where no one seemed to have knowledge or authority to take a view on our proposals, Peter Barry pronounced from the chair: "That seems a remarkably good idea".

The Council is a constantly changing body of very part-time members and is incapable both in practice and in constitutional power of putting coherent proposals. Look at the present mess it is making of the General Agreement on Tariffs and Trade (GATT). Parliament, like all parliaments which reflect the democratic choice of the voter, is, of course, a "ragbag" because voters themselves have views that are many and varied. But, though I have run large businesses and been a senior public servant, I am proud of my membership of the European Parliament than any other institution I have ever served. Fred Catherwood, vice president, European Parliament, Shire Hall, Castle Hill, Cambridge

Mr Kellaway's article is inaccurate in implying that the parliament's influence has not increased since the Single European Act came into force. It is not the legislation parliament rejects that matters but the legislation it influences without rejecting. The parliament does not usually vote until assurances are received from the Commission as to the amendments which will be accepted.

Were parliament the joke the article suggests, hotel rooms would not be so difficult to obtain in Strasbourg during plenary sessions. Industry, non-governmental organisations and consultants would not spend so much time and effort in Strasbourg, and in Brussels during committee meetings, unless they believed parliament had real influence. Stanley Croesick, Belmont, European Community Office, Boulevard Charlemagne, Brussels

### Japanese co-operative research

From Mr Martin Frauman.

Sir, The article by Guy de Jonquieres ("Shortcomings of joint research," October 16) contains some misconceptions regarding the role of Japanese co-operative research programmes.

He makes four criticisms of European co-operative research programmes such as Joint Basic and Europa, and their American counterparts such as Sematech and MOC. He says there is no clear evidence that they have achieved their aim of strengthening industrial performance. They have not equipped western companies with "any world-beating new technologies". They have not given their participants the "great leap forward" which Japan's government-sponsored very large scale integration (VLSI) programme gave its computer and microchip industries in the 1970s. And they have mistakenly focused on technology, whereas the real western problems lie "in industry and market structures".

I am not concerned to argue the pros and cons of these western programmes, but rather to point to some of the key features of Japanese government-initiated co-operative research programmes. My comments are based on my just-published book, *The Market and Beyond, Co-operation and Competition in Information Technology in the Japanese System*. The following features are relevant to Mr de Jonquieres' argument.

There is no evidence that the

Japanese programmes have produced world-beating new technologies (according to any reasonable interpretation of this phrase).

There is no evidence that the VLSI programme gave the Japanese electronics companies a great leap forward. Its greatest achievement was probably the creation of a more tightly integrated network of semiconductor-using and equipment-supplying companies.

Competition between the participating Japanese companies limited the sharing of knowledge. The greater part of most of these programmes involved co-ordinated research rather than the much fuller sharing of knowledge attainable under joint research in joint research facilities.

The main aim of the Japanese programmes was to extend existing knowledge in key areas in an incremental and practical way, that is to undertake oriented basic research, rather than to produce world-beating new technologies.

There is evidence that they have succeeded in this aim. There is evidence that the Japanese companies allocated significant additional resources to the selected research areas as a result of these programmes, compared to what they otherwise would have allocated. Martin Frauman, director, Institute for Japanese-European Technology Studies, University of Edinburgh

### Towards higher standards

From Mr Tony Webb.

Sir, Most of our ablest 16 to 19 year olds are in further education, sixth form colleges, or comprehensive schools. Unlike Robin Reeve, headmaster of King's College School, Wimbledon ("Why reform holds no lessons for the able," October 17), I believe that their interests are well served by the School Examinations and Assessment Council's (SEAC) Draft Principles for Advanced Supplementary and Advanced Examinations.

The new rules proposed for AS Levels will enable such young people to develop the breadth that is characteristic of the education of the most able in our competitor countries. Continuous and varied assessment will give them the range of challenges that they need.

Syllabus objectives stated in terms of high-level skills as well as knowledge will ensure a wider and more appropriate definition of competence. The integration of core skills into all Advanced Levels will give such students the preparation for adult life to which they are entitled.

Some of our most able students are flourishing on the new AS Levels which SEAC is piloting and which incorporate many aspects of the draft principles. It is essential that the movement towards higher standards be greatly begun, is not thwarted.

Tony Webb, director of education and training, Confederation of British Industry, Centre Point, 103 New Oxford Street, WC1

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## INTERNATIONAL COMPANIES AND FINANCE

## Brierley gains control of large UK hotels group

By Andrew Bolger in London

CONTROL of Mount Charlotte Investments, Britain's second biggest hotels group, has fallen into the lap of Brierley Investments (BIL), the New Zealand company founded by the entrepreneur Sir Ron Brierley.

BIL said yesterday it had received acceptances representing 52.5 per cent of the shares in Mount Charlotte for its cash offer of 73p a share, which valued the hotels group at \$544m (\$1.25bn). Mount Charlotte shares closed 6p higher at 72p.

In a fittingly understated climax to what has been a low-key bid, BIL last night appeared uninterested in encouraging more shareholders to accept its offer, which it has declared unconditional. Mr

Paul Collins, BIL's chief executive, said: "We always said this bid was opportunistic. Clearly, this price does not fully represent the asset value."

Mr Robert Peel, Mount Charlotte's chief executive, said the BIL offer represented a 40 per cent discount to his group's net asset value of 123p a share.

Most interest will now centre on whether, and on what terms, Mr Peel and his executives will continue to run the group, as BIL has always said it wanted them to do. The Mount Charlotte board will issue a statement today.

Mr Collins said last night: "It's absolutely business as usual as far as we are concerned. Robert is an integral

part of the team."

BIL launched its bid last month after acquiring a 10.1 per cent stake in Mount Charlotte from the Kuwait Investment Office. Since the New Zealand group already had 28.2 per cent, the purchase obliged it to make an offer for the remaining shares.

Mr Collins said at the start he would be happy with anything between 40 per cent and full control of Mount Charlotte which, with nearly 14,000 rooms in the UK, is second only to Trusthouse Forte.

Concern about delays in asset disposals forced Mount Charlotte's shares down to 57p before the bid was launched. See *Lex*

## FN confirms Giat offer for bulk of its assets

By Lucy Kellaway in Brussels

FABRIQUE Nationale Herstal, the almost bankrupt Belgian arms maker, yesterday confirmed that it had received a partial offer from a French arms company for most of its industrial assets.

In order to consider the offer, made by Groupement Industriel des Armements Terrestres (GIAT), FN's shareholders yesterday voted to give themselves another month to resolve how best to solve the company's growing difficulties.

The deadline for agreement was meant to be yesterday, and had already been extended once because of the difficulty in meeting all the conditions of a complicated rescue package. However, it is generally accepted that if no final agreement is reached by the end of the month, there may be no alternative than to liquidate the company.

The terms of the offer from GIAT - which was known as a possible saviour for months - were not disclosed yesterday, but were thought to be broadly compatible with the terms of the rescue plan.

One condition of this plan is that FN finds an industrial partner to run the bulk of its activities. The rest of the deal hinges on the company being able to raise some FF1.5bn (\$415m) from banks and shareholders, and on reaching a deal with its trade unions.

As the negotiations have dragged out, the 2,500 workers at the Liège factory have become increasingly restive, and on Friday occupied the plant in response to rumours that Société Générale de Belgique, the largest shareholder, was preparing to put the company into liquidation. La Générale has repeatedly said no decisions had yet been made.

Mr Joseph Lebye, FN managing director, said sales at FN, which specialises in light civilian and military arms and munitions, had received a boost from the Gulf crisis. "Events in the Gulf have helped," he said. He declined to reveal the value of new orders generated by the Gulf crisis, however. AP-DJ adds.

## Top Spanish banks' profits reflect costs of deposit war

By Tom Burns in Madrid

SPAIN'S top banks, long-used to posting big rises in pre-tax profits, are reporting somewhat chastened figures, reflecting the costs of a deposit war and loan restrictions ordered by the government as part of its economic austerity programme.

Banco Central, Spain's second-ranked bank in terms of deposits, has raised pre-tax profits in the first nine months of this year by 15.5 per cent to Ptas70.7m (\$744.2m). The figure was down on previous years but in keeping with the figures other leading banks have reported recently.

Central was, together with

the smaller Banco Popular, the only one of Spain's main financial institutions which refrained from the expensive deposit war that in the past year has led other Spanish banks to offer interest rates as high as 14.5 per cent to lure new account holders.

Popular posted profits of Ptas31.6m at end-September, an 18.2 per cent increase on its third-quarter results in 1989.

Banco Santander, which initiated the deposit campaign, forcing most of the main banks to follow its initiative, reported Ptas3.9bn profit for the third quarter, representing a 15.4 per

cent increase on 1988.

Banco Bilbao Vizcaya, Spain's largest bank, reported third-quarter profits of Ptas108m, a 10.3 per cent rise.

One of Santander's main rivals in the battle to offer better returns for current account holders, BBV blamed the increased cost of deposits for its comparatively disappointing results.

Third-quarter results last year among the top Spanish banks revealed, as they had done in previous years, profit increases in the 20-30 per cent range.

## UBF plans closer insurance link

By Erikus Tessier in Helsinki

UNION Bank of Finland (UBF), one of the country's two biggest commercial banks, is considering a plan for a new organisation which could forge closer links with insurance companies.

Under Finnish legislation, an insurance company can only own 20 per cent of a Finnish bank, while a bank can only own 10 per cent of an insurance company. By forming a new parent company, which would be a financial services group, UBF and insurance companies could bypass these

ownership restrictions.

Mr Ahti Virtanen, president, said the new financial services group would be called Unitas, presently a brokerage company owned by UBF. It could merge with Finansialitos, a holding company through which UBF and Saunpo, an insurance company, hold shares within Finnish industry.

The move to merge with Finansialitos suggests the holding company is in financial difficulties, due to the sinking value of its share portfolio.

The restructuring announcement

by UBF follows a similar move by Kansallis-Osake-Pankki, a UBF rival commercial bank, a few months ago.

UBF also announced that as of January 1, 1991, the bank would be divided into two. Domestic banking would be handled by Yhtyspankki, and its international operations by Union Bank of Finland International.

Finnish banks are presently going through a shake-up to slash overheads while enhancing profitability in the face of stiffening outside competition.

## Anglo American sets up fund in Israel

By Philip Gawth in Johannesburg

ANGLO American Corporation and associates have established a venture capital fund aimed at identifying and developing Israeli technology.

The fund, AATES Ventures, is Anglo's first investment in Israel. It will provide a vehicle by which technology can be brought into South Africa. AATES will fund technology-based companies in Israel and help them penetrate European markets.

Mr Julian Ogilvie Thompson, Anglo American chairman, said: "That this country has a limited base of technology is

well known. If we are to make significant strides in the industrial sphere, then we have to have access to foreign technology markets. AATES affords us that opportunity."

Mr Gideon Tolkowsky, a director of the management company of AATES, said: "Investment in Israeli-related enterprises by international industrial groups can be extremely beneficial both to the industrial investor, who can expect access to new technologies as well as financial return, and to technology-based Israeli companies who

often have few financing alternatives open to them."

The new investment will be monitored by the corporation's technology and industrial development unit with the aim of identifying new business in manufacturing.

Mr Ogilvie Thompson said developing industrial businesses from grass roots remained an important part of Anglo's plans. "For this reason, we need to keep abreast of the latest technological advances. The size of our group enables us to invest in what is a high-risk venture."

## TNT leaps 48% on revenue rise

By Bruce Jacques in Sydney

TNT, the Sydney-based international transport group, has shaken off the effects of last year's prolonged Australian pilots' dispute and has begun the new financial year strongly.

The company has declared a 48 per cent surge in operating profits to A\$22.3m (US\$17.5m) from A\$15.0m for the quarter to end-September on a 7 per cent rise in revenue to A\$1.15bn from A\$1.07bn. The interim dividend is unchanged at 3.75 cents a share.

The result excluded abnormal profits, mainly currency changes, of A\$22.5m against

losses of A\$2.2m previously, partially offset by losses of A\$10.8m transferred to the foreign currency translation reserve compared with gains of A\$10.8m previously.

Mr F. W. Miller, chairman, detailed the first-quarter figures at yesterday's annual meeting where he warned that the outlook for the year had been clouded by the Gulf crisis.

He said TNT was well-placed to expand, despite a likely slowing in the world economy because of its presence in Europe and the Americas.

"Australia, however, may not be so fortunate," he said.

"The tight monetary policy implemented by the Australian government... has slowed business activity significantly."

"Despite that slowing, progress in freeing up the labour market, in bringing about improvements in industrial relations, in significantly reducing inflation, and in other areas of micro-economic reform has been far less than is required to put this country on the road to real progress."

"This current year will be difficult, but we would expect to achieve aggregate results more or less compatible to those of last year."

## Concept forecasts loss of FF500m

By William Dawkins in Paris

CONCEPT, France's third largest software group, yesterday warned that it expects to lose FF500m (\$98.5m) this year, a far worse than expected swing from the FF148.5m net profit it reported in 1989.

This is the latest in a series of setbacks for French high-tech technology companies and is mainly due to the rising costs of debts which Concept built up to make a series of ambitious acquisitions, including CCMC, a software group Concept took over two years ago.

Concept has also been hit by the costs of reducing staff numbers in response to

its earnings setback.


Concept's shares were suspended last week when the COB, the Paris stock exchange watchdog, heard of the seriousness of the group's position. Trading is expected to resume once the board has voted on a FF500m capital increase called for by Altus, the banking and investment group which owns 19.5 per cent of the group's shares.

Mr Olivier Spire, Concept group chairman, believes there is no need for what would be the second big capital increase in a year. The group should return to profitability next

year, he said. But he warned: "We cannot completely judge the impact of the current situation, which could make life difficult in the next few months."

The group will face FF100m of restructuring costs this year, mainly for the loss of 190 jobs at CCMC, plus FF75m of financial charges. Sales are expected to fall slightly from FF2.3bn in 1989 to around FF2.2bn, said Mr Spire.

Concept also revealed yesterday a first-half loss of FF181m on turnover of FF1.4bn, far worse than the FF40m six monthly loss it had estimated in early September.



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**Automotive Equipment Beteiligungs GmbH (AEB)**

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**Cargo Van Fahrzeugwerke GmbH**

have been acquired by

**Morgan Stanley Leveraged Equity Fund II, L.P. and Management**

We acted as advisor to the sellers

**FRANKFURT CONSULT**

Gesellschaft für Beteiligungsvermittlung und Fusionsberatung mbH

A member of the BHF-BANK group



# Nomura Thinks...

## Outlook for Japan's economy and stock market-from Tokyo

**Q** Prices on the Japanese stock market have been experiencing a serious fall since the beginning of the year. Is the Japanese economy facing a dark future?

**A** Since 1949, when trading was resumed on the Tokyo Stock Exchange, the market has recovered from three similarly dramatic downturns — a drop of 51.8% in 1950; one of 44.2% in 1965; and one of 37.4% at the time of the first oil shock in 1974, when New York's Dow Jones Industrial Average plummeted 45%. The recent decline of over 40% is indeed of historic significance. However, the Japanese economy continues to record steady growth. Nomura Research Institute predicts that Japan's economy will follow up real economic growth of 5.1% in 1988/89 with healthy growth of 4.8% in 1989/90 and 4.0% in 1990/91. Despite the Bank of Japan's monetary restraint to keep the increase of consumer prices below 3%, strong investment in plant and equipment will lead to further expansion of domestic production. Also, corporate profits will continue to show high growth — in 1990 profits for the companies that compose the NRI350 are expected to increase for the fourth consecutive year.

**Q** Can Japanese firms maintain their competitive edge given the rise in oil prices?

**A** Japanese firms have been trying to maintain high profitability by improving their financial structures. At the same time, they have been promoting development in high technology by increasing investment in plant and equipment and R&D expenditures. Japan holds 30% of the world's market share for capital goods and the number of new patent registrations in Japan is now more than triple those in the US and Germany. Since the 1960s, Japan has maintained an investment ratio of over 20%, which is substantially higher than the corresponding figures for the US and West Germany. (Investment ratio is defined as fixed capital formation as a percentage of GNP and is considered a major determinant of future international competitiveness.) In addition, Japanese firms have devoted major efforts to globalizing their production while maintaining healthy growth. These facts form the basis of Japan's strong international competitiveness.

**Q** Isn't the Japanese economy particularly sensitive to a rise in oil prices, as has been the case in the past?

**A** Oil imports, including petroleum products, as a percentage of GNP have declined over the long term as Japan has advanced energy-saving technology; it dropped from 4.6% in 1974 at the time of the first oil shock and 5.4% in 1980 when the second shock hit, to 1.1% in 1989. The rate of inflation has continued to decline, falling from 23.3% in 1974 to 7.8% in 1980, and it is expected to be 2.8% in 1990. Rises in oil prices no longer greatly affect consumer prices. Even with oil prices at \$30 per barrel, Japan would record a balance of trade surplus of \$43.3 billion in 1990/91, and real GNP would register growth of 3.3% (at \$20 per barrel, real GNP would grow 4.0%). As for corporate profitability, the growth of pretax profits of the NRI350 companies would continue. This contributes to our conclusion that Japan has been one of the most successful countries in shifting to a more energy-efficient production system. When we compare how the rise in oil prices affects the economies of major countries, Japan ranks second only to Australia in terms of resistance (The Economist, September 1, 1990). However, when we calculate the rates of decline in stock prices from August 1 to October 11, Japan's figure is 26.8% while Australia's is 15.5%. The rate for Japan is also greater than West Germany's 24.5% (fifth in terms of resistance) and the 18.4% of the US (seventh). Apparently, the Japanese economy still has the image of being particularly vulnerable to rises in oil prices.

**Q** In the past, Japan's P/E ratio was quite high. What is the current level?

**A** When Japanese stock prices peaked at the end of last year, the P/E ratio was over 60. Now, however, Japan's P/E ratio has declined as a result of the fall in stock prices, the rapid increase in interest rates and conflict in the Middle East. Before becoming a creditor nation, Japan's P/E ratio was approximately 2.2 times that of the US. Today, Japan's P/E ratio has returned to a similar level, at 2.01 times the US P/E ratio. It has often been said that Japanese stock prices are high when compared with other markets on a P/E ratio basis. But from a historical perspective, it can be argued that this year's plunge of the Nikkei Stock Average by over 40% to the 20,000-plus level has gone too far.

**Q** Japanese interest rates have always had a great influence on stock prices. What is Nomura's view?

**A** With the consecutive increases in the official discount rate, market interest rates have reached the 8% area. If we compare the yields of the Japanese Government Bond and the ten-year US Treasury Bond, we find that the difference is approximately 1%. However, given lower inflation in Japan than in the US, Japanese real interest rates are now higher than those of the US. This might lead to a slowdown of economic growth. Thus it appears that Japanese interest rates will peak out and begin to decline between now and December, with some arguing that a further decline will occur towards mid-1991. Currently, there is a trend towards investment in financial assets with fixed, rather than variable, interest rates. Private investors have already begun to shift their funds to medium-and long-term financial assets. This can be considered to reflect investors' expectations that interest rates will not continue to climb.

**Q** What are the prospects for the yen's exchange rate?

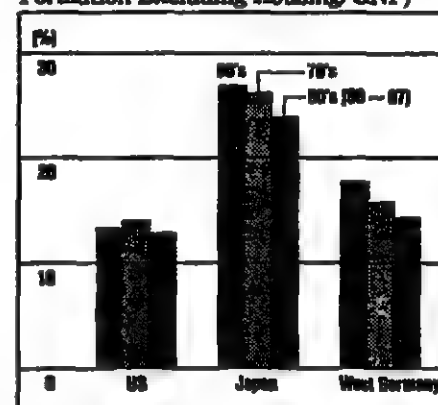
**A** The current upsurge of the yen can be attributed to three main factors: 1) the rise in Japanese interest rates, which has led to a reversal of the real interest rates between the US and Japan, resulting in capital inflow into Japan; 2) the fear of a recession in the US and the corresponding expectations of monetary easing there; and 3) the increased resistance of the Japanese economy to higher oil prices. On balance, it could be argued that the current yen rate will be sustained.

Japanese Economic Outlook for Fiscal 1990/91

Fiscal Year	88	89	90	91
Standard GNP (%)	6.9	6.2	5.1	4.0
Real GNP (%)	5.1	4.8	4.8	4.0
Domestic Demand (Contribution to Real GNP)	5.7	5.3	5.3	5.0
Net Exports (Contribution to Real GNP)	-0.6	-0.4	-0.5	-1.0
Industrial Production of Mining & Manufacturing (%)	4.5	5.0	4.3	3.0
Wholesale Prices (%)	3.5	2.2	2.2	4.5
Consumer Prices (%)	2.9	2.8	2.8	3.2
Trade Balance (\$ Bn.)	70.0	58.0	57.0	43.5
Current Balance (\$ Bn.)	53.4	40.7	39.2	27.8
Crude Oil Price (\$/bbl) (Customs Clearance Basis)	18	22	28	30
Exchange Rate (¥/¥)	143	145	146	135
Official Discount Rate (End of Fiscal Year)	5.25	6.00	6.00	6.00

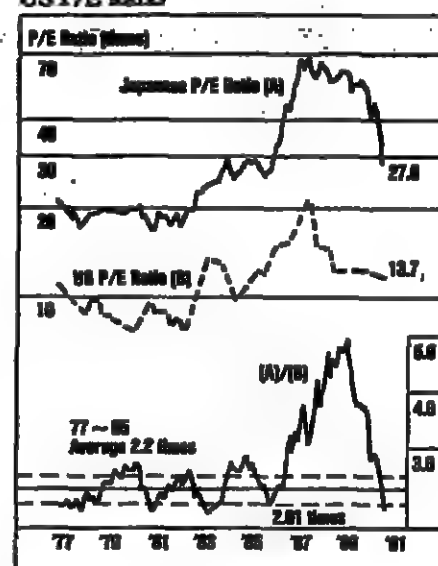
(A) = 88 Price at \$20 (B) = 88 Price at \$30  
(\*) = Predicted % change, year-on-year

Japan, US and West Germany's Investment Ratios (Fixed Capital Formation Excluding Housing/GNP)



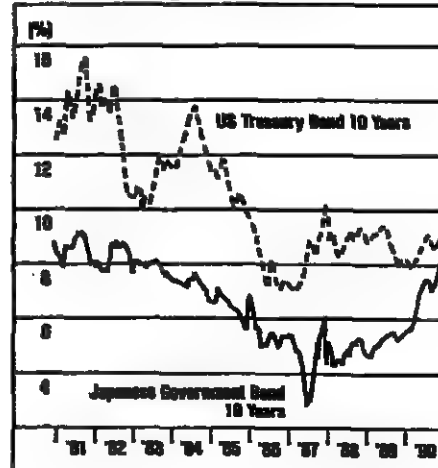
(Source: OECD "National Accounts")  
Figures for W. Germany prior to unification.

Comparison of Japanese and US P/E Ratio



(Source: Morgan Stanley Capital International 1977 - present)

Japan/US Long Term Interest Rates



# NOMURA

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## INTERNATIONAL COMPANIES AND FINANCE

## Settlement near in Canadian steel strike

By Robert Gibbons in Montreal

A STRIKE that has shut down nearly half of Canada's primary steelmaking capacity for three months is close to being resolved. However, layoffs and early retirements may follow as recession bites into North American steel demand.

Stelco, the second biggest producer, has signed a tentative agreement covering 6,000 workers at its main Hamilton plant near Toronto. The pattern will apply to Stelco's other plants in eastern Canada.

If the terms are ratified, as strongly recommended by leaders of the United Steelworkers union, the deal should also lead to peace at Algoma Steel, a subsidiary of Dofasco, the biggest producer. Dofasco is not unionised.

The Stelco deal includes a basic annual 6 per cent to 7 per cent pay increase, including indexation, over three years, pension indexing, limits to contracting out and productivity incentives. But Stelco has not given any total employment commitment.

Placer Dome has reached a tentative deal with the United Steelworkers to end a six-month long strike at its big Dome gold mine in northern Ontario.

## General Cinema in \$240m Neiman-Marcus offer

By Nikki Tait in New York

GENERAL CINEMA, which recently sold its share stake in Cadbury-Schweppes of the UK, yesterday announced a \$240m offer to buy out other shareholders in Neiman-Marcus, the US department store group.

The General Cinema offer is worth \$14.40 cents per Neiman-Marcus share, and the company share price responded by jumping \$3 to \$14 in early New York trading.

Neiman-Marcus, which takes in more than 20 department stores under its own name, as well as the Bergdorf Goodman outlet in New York, and a chain of Contempo Casuals fashion stores, was spun-off by Carter Hawley Hale in 1987, with General Cinema coming

in as a major shareholder. At present, out of the 32.7m Neiman-Marcus shares in issue, General Cinema owns 18.3m with the general public holding 14.4m.

However, General Cinema also holds a tranche of convertible preferred stock in Neiman-Marcus, which - if converted - would take its total equity interest to about 60 per cent.

The merger deal has been approved by both companies. General Cinema has more than \$1.5bn of cash in hand, following the sale of its soft drinks bottling operation in March 1989 and the placing of its Cadbury stake.

However, the deal will still leave General Cinema with cash resources of \$1.3bn, which

it says will be deployed "to purchase at least one additional major operating business." This, it says, is likely to be outside the speciality retailing field.

General Cinema is known to have been looking for potential acquisitions for some time and expressed interest in Saks Fifth Avenue, when the US store group was put up for sale by BAT Industries of the UK.

Some analysts predict that General Cinema, with a fondness for counter-cyclical investments, will aim towards low technology consumer industries.

Mr Hugh Zerkhman, analyst at Salomon Brothers, estimated the terms to be worth 6.8 times projected cash flow in fiscal 1991.

## Boeing soars 56% as sales volume rises to \$7.18bn

By Martin Dickson in New York

BOEING, the world's largest commercial aircraft manufacturer, has announced a 56 per cent leap in third-quarter earnings, due mainly to higher sales volume and better operating margins on commercial aircraft.

The company also announced formal board approval for the manufacture of its new wide-bodied, twin-engine aircraft, the 777. United Airlines of the US placed the first order for the new jet, worth \$22m, earlier this month.

In the third quarter the company produced earnings of \$87m, or \$1.10 a share, compared with \$34m, or 70 cents a share in the same period last year. Sales rose from \$6.36bn to \$7.18bn.

In the first nine months earnings totalled \$1.07bn, or \$3.69 a share, against \$86m, or \$2.59 a share in the same period last year. The 1989 figures incorporated an accounting change.

The company said that based on current programmes and schedules, 1990 sales were projected to be in the \$7.5bn region.

Commercial jet transport sales in the fourth quarter would be somewhat below the previous two quarters due to fewer deliveries and the model mix of the deliveries.

During the third quarter 13 customers placed orders for 83 commercial jets and 10 Dash 8 commuter aircraft valued at \$9.1bn. That compared with orders for 134 jets and 23 commuter aircraft, worth \$5.6bn, in the same period last year.

Boeing's firm backlog of unfilled orders was worth \$86.3bn at September 30, compared with \$90.6bn at the end of 1989.

Mr Frank Shrontz, Boeing's chairman, said losses on Boeing's defence and space business would be substantial this year, but they were expected to be lower than last year.

Operating results should improve in 1991 and subsequent years, following the consolidation of the two businesses and progress on cost and scheduling problems with government contracts.

## Bain &amp; Co to shed 213 staff due to downturn

By Alan Friedman in New York

THE WEAKNESS of the US economy has forced Bain & Co, the Boston-based management consultancy firm, to let go 213 professional staff, a reduction amounting to 17.4 per cent of its total workforce of 1,220.

The management consultancy also said that the ownership of 70 per cent of the company will be transferred from a group of eight original owners including Mr William Bain, the chairman and founder, to a broader group of 70 executives.

Mr Bain declined to disclose financial terms of the transaction other than to confirm that it does represent a share sale. He described the deal as the equivalent of admitting new partners to a law firm, but said he would still retain a personal minority stake in the company.

Bain would not say whether it is making profits or losses.

## Oil producers try to clean up their public image

Alan Friedman on attempts to restore customers' confidence following recent jumps in petrol prices

US oil companies, sensitive to charges of profiteering, are falling over themselves to persuade the American public that they are not unjustifiably raising petrol prices on the back of the large rise in crude oil prices since Iraq's invasion of Kuwait.

The industry's image has been going steadily downhill since the Exxon Valdez oil spill disaster in Alaska last year. But its protestations have been borne out by its latest figures.

The third-quarter profit and loss accounts of 18 leading US petroleum companies show that total operating income (net profits from continuing operations before non-recurring charges) was little changed year-on-year.

Companies such as Mobil, Chevron and Shell - respectively the second, fourth and sixth biggest US companies - each suffered a drop in third-quarter income, due to their inability to pass increasing costs of crude oil on to the consumers of refined products.

However, US petrol and home heating prices have been rising when demand for premium petrol is declining. And a 5 cent excise tax per gallon of petrol will come into effect on December 1 as part of the pack-

age to cut the US budget deficit. So the oil industry is keen to restore its image.

Mr Frank Richardson, president of Shell, the US arm of the Royal Dutch/Shell group, last week said that Shell's petrol refining and marketing division lost \$4m in the two months after the invasion.

Today, Texaco launches a multi-million dollar education campaign on energy conservation "to benefit the nation and the individual consumer in today's energy environment."

Yesterday, Mr Charles DiBona, president of the American Petroleum Institute (API), the industry's main lobbying arm in Washington, pounded home the message that the companies "have acted with restraint in the pricing of gasoline."

Mr DiBona was deployed in the Rockefeller Centre, with coffee, muffins and statistical charts, to defend the industry.

Mr DiBona said the spread between crude oil costs and what American consumers paid for petrol during the third quarter was one of the lowest in decades. He also argued that average US petrol prices rose by 27 cents per gallon between July 30 and October 16, com-

pared with 71 cents a gallon in Japan and between 45 and 58 cents in western Europe.

The API president denied vociferously the claim that US petrol prices rose instantaneously as crude prices jumped, saying that petrol prices had so far risen by only 60 per cent of the increase in crude costs.

Mr DiBona found it more difficult to explain the jump in home heating oil prices, which have risen by 90 per cent of the price jump in crude oil. Mr Philip Dodge, an oil analyst at Nomura Research in New York, did not find it so hard. He said the industry found it easier to push up prices of fuel oil than those of petrol because winter was coming on and consumers in much of the US could not alter their consumption of heating oil.

Mr DiBona would not be drawn on the subject of how quickly the latest jump in crude costs would be passed on to consumers. Wall Street analysts say this is likely during the fourth quarter of 1990 and the first quarter of next year. The only thing everyone seems to agree on is that if there is a shooting war in the Gulf the current round of statistical debate will be moot.

## Alexander &amp; Alexander at \$12m in third quarter

By Nikki Tait in New York

ALEXANDER & Alexander, the world's second largest insurance broker, yesterday reported after-tax profits of \$12m in the third quarter, to the end of September.

The figure compares with \$9.1m in the corresponding period of 1989.

For the first nine months, A&A now shows a profit of \$34.9m at the post-tax level, or 86 cents per share. This is significantly below the \$46.4m, or \$1.15, seen at the same stage a year earlier.

However, A&A points out that the 1989 figures were boosted by 34 cents per share from property sale gains and the settlement of certain pension obligations.

Operating revenues rose from \$298m to \$336.6m in the third quarter, while operating

income - after a 7 per cent increase in expenses - increased to \$24.8m (\$14.4m).

The company attributed much of the third-quarter advance to new reinsurance and consulting business, plus higher investment income.

It also said that foreign exchange rate movements proved helpful.

● Toys 'R' Us Japan plans to open a 3,300 sq m store in Osaka in Japan in November next year, in spite of opposition from local toy retailers, Reuters reports. The outlet aims at annual sales of ¥5bn.

● Toys 'R' Us Japan, 50 per cent-owned by Toys 'R' Us of the US and 50 per cent by the local unit of McDonald's, plans to open about 100 stores in Japan over the next 10 years.

## NEWS IN BRIEF

## Japan airline lifts profits 39%

NEW AIR routes and an increase in flight frequency helped lift earnings for All Nippon Airways (ANA), the Japanese carrier, in the six months to September 30, writes Martina Gannon in Tokyo.

Pre-tax profits rose 39 per cent to ¥37.2bn and revenue increased 9.5 per cent to ¥379bn (\$5bn), compared with the year-ago period. However, the company's estimate for pre-tax profit for the year to March 31 is 11 per cent down on fiscal 1989, to ¥28bn, due to concern over increasing fuel costs and higher interest rates.

● JARDINE Matheson Holdings, the Hong Kong-based property-retailing group, last night announced that it is selling its shares on the Australian Stock Exchange was expected to begin tomorrow, writes John Elliott in Hong Kong. This follows the shares being admitted to the official list of the exchange. The move is part of the group's plan to broaden its corporate base outside Hong Kong in advance of the colony's return to Chinese sovereignty in 1997.

● Enron Power Corp, the US company, reported a 48 per cent jump in third-quarter revenues to \$3.14bn from \$2.12bn in the year-ago period, but little change in net profits, \$14m against \$13.4m. Earnings per share were 15 cents against 14 cents.

## Shimano Industrial Co., Ltd.

(the "Company")

Bearer Warrants to subscribe for shares of common stock of the Company issued with

U.S. \$50,000,000

3 1/4 per cent. Guaranteed Notes due 1992

and

U.S. \$200,000,000

5 per cent. Notes due 1994

Adjustment of Subscription Prices

Notice is hereby given that with respect to the issuance of new shares for free distribution authorized at the meeting of the Board of Directors of the Company held on 23rd October, 1990 the shareholders appearing on the register of shareholders of the Company as at the close of business on 20th November, 1990 (Japan time) will be allocated one (1) new share for each ten (10) shares owned, and as a result of such authorization of free share distribution the subscription prices for the captioned two warrants shall be adjusted as follows:

1. Warrants issued with U.S. \$50,000,000 3 1/4 per cent. Guaranteed Notes due 1992  
Subscription Price before adjustment: Yen 903.10 per share  
Subscription Price after adjustment: Yen 821.00 per share
2. Warrants issued with U.S. \$200,000,000 5 per cent. Notes due 1994  
Subscription Price before adjustment: Yen 2,839.00 per share  
Subscription Price after adjustment: Yen 2,571.80 per share
3. Effective date of the above adjustments: 21st November, 1990 (Japan time)

SHIMANO INDUSTRIAL CO., LTD.

3-77, Omatsushiro, Sakai, Osaka, Japan.

By: The Daiwa Bank, Limited as Principal Paying Agent

31st October, 1990

## BENETTON GROUP SpA

a company with registered offices in Porcino Veneto (TV), Italy, Via V.le Minelli, 1;  
an authorized stock capital of Lit. 93,380,212,500  
a paid-in stock capital of Lit. 81,778,862,500;  
registered at No. 4486 of the Companies Registry of the Court of Treviso

HALF-YEARLY REPORT  
JANUARY-JUNE 1990

Notice is hereby given that Benetton Group S.p.A.'s Half-Yearly Report on the Company and Group performance as of June 30, 1990 may be obtained on request from:

- the Company or
- any of the Italian Stock Exchanges.

Benetton Group S.p.A.

## APPOINTMENTS

ADVERTISING

appears every Wednesday/Thursday

(On the International Edition only)

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## CIVAS 10 LIMITED

U.S. \$100,000,000

Guaranteed Floating Rate Notes due 1992

Interest Rate 8.25% p.a. Interest Period October 31, 1990 to June 30, 1991.

Interest Payable per US\$100,000 Note US\$8.25.

October 31, 1990, London By Citibank, N.A., (CSSI Dept.), Agent Bank

## Wells Fargo &amp; Company

U.S. \$150,000,000

Floating rate subordinated notes due 1992

In accordance with the provisions of the notes, notice is hereby given that for the interest period 31 October 1990 to 30 November 1990 the notes will carry an interest rate of 8.075% per annum.

Interest payable on the relevant interest payment date 30 November 1990 will amount to US\$66.98 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## Wells Fargo &amp; Company

U.S. \$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the interest period 31 October 1990 to 30 November 1990 the notes will carry an interest rate of 8 1/8% per annum.

Interest payable on the relevant interest payment date 30 November 1990 will amount to US\$87.19 per US\$100,000 note and US\$335.95 per US\$500,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## U.S. \$100,000,000

Allied Irish Banks Plc

Subordinated Floating Rate Notes

Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given, that for the three month interest period from October 31, 1990 to January 31, 1991 the Notes will carry an interest rate of 8 1/8% per annum. The interest payable on the relevant interest payment date January 31, 1991 against Coupon No. 22 will be U.S. \$217.22 and U.S. \$5,430.56 respectively for Notes in denominations of U.S. \$10,000 and U.S. \$500,000. The sum of U.S. \$217.22 will be payable per U.S. \$10,000 principal amount of Registered Notes.

By: The Citibank Trust, B.A. London, Agent Bank

October 31, 1990

## CORPORATE SECURITY

The FT proposes to publish this survey on December 13 1990. It will be of particular interest to the tens of thousands of Directors &amp; Managers who make decisions regarding the purchase of security services who are also regular FT readers. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax on 071 873 3062.

By: The Citibank Trust, B.A. London, Agent Bank

October 31, 1990

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

## Iswimer

US\$100,000,000

Floating rate participation certificates due 1992

Issued by Morgan Guaranty GmbH for the purpose of making a loan to

Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 288 of April 11 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 31 October 1990 to 30 November 1990 has been fixed at 8%.

Interest accrued for the above period and payable on 31 January 1991 will amount to US\$66.67 per US\$10,000 Certificate.

Agent: Morgan Guaranty Trust Company

JPMorgan

## MITSUI TAIYO KOBE ASIA LIMITED

(Formerly Mitsui Finance Asia Limited)

(Incorporated in the Cayman Islands)

US\$150,000,000

Guaranteed Floating Rate Notes 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three month period, 31st October, 1990 to but excluding 31st January, 1991 the Notes will carry an interest rate of 8 1/4% per annum. Coupon will be US\$210.83 on the Notes of US\$10,000.

Mitsui Taiyo Kobe Trust International Limited

Agent Bank

JPMorgan

## CITICORP BANKING CORPORATION

(Incorporated with limited liability in the State of Delaware)

U.S. \$50,000,000 Floating Rate Notes due July 29, 1991

Notice is hereby given that the Rate of Interest for the period October 31, 1990 to January 31, 1991 has been fixed at 8.075% and that the interest payable on the relevant interest payment date, January 31, 1991 against Coupon No. 18 in respect of US\$10,000 nominal of the Notes will be US\$206.36.

October 31, 1990, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## CITICORP

U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.0375% in respect of the Original Notes and 8.125% in respect of the Enhancement Notes, and that the interest payable on the relevant interest payment date November 30, 1990 against Coupon No. 61 in respect of US\$10,000 nominal of the Notes will be US\$66.98 in respect of the Original Notes and US\$67.71 in respect of the Enhancement Notes.

October 31, 1990, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## Wells Fargo &amp; Company

\$60,000,000

Floating rate subordinated notes due January 1994

In accordance with the provisions of the notes, notice is hereby given that for the interest period 26 October, 1990 to 28 January, 1991 the notes will carry an interest rate of 14% per annum.

Interest payable on the relevant interest payment date 28 January, 1991 will amount to £180.27 per £25,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## VENTURE CAPITAL

The Financial Times proposes to publish this survey on:

26th NOVEMBER 1990

For a full editorial synopsis and advertisement details, please contact:

ROBERT FORRESTER

on 071-873 3306

or write to him at:

Number One

Southwark Bridge

London SE1 9HL


FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



## John Thornhill and Terry Hall on the significance of Hugh Fletcher's latest acquisition

This announcement appears as a matter of record only.  
October, 1980



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**U.S.\$ 1,200,000,000**

**Multiple Facility Agreement**

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<p>Lead Managers</p> <p><b>Chemical Bank</b></p> <p><b>Westdeutsche Landesbank Girozentrale</b></p>	<p><b>Deutsche Bank Luxembourg S.A.</b></p>	<p><b>Dresdner Bank Luxembourg S.A.</b></p>	<p><b>Morgan Guaranty Trust Company of New York</b></p>
<p><b>Barclays Bank Group</b></p> <p><b>The Dai-ichi Kangyo Bank, Limited</b></p> <p><b>Landesbank Rheinland-Pfalz - Girozentrale -</b></p> <p><b>The Samwa Bank, Limited</b></p> <p><b>Trinkaus &amp; Burkhardt (International) SA</b></p>	<p><b>Bayerische Landesbank International S.A.</b></p> <p><b>DG Bank Deutsche Genossenschaftsbank</b></p> <p><b>The Mitsubishi Bank, Ltd. Düsseldorf Branch</b></p> <p><b>Südwestdeutsche Landesbank Girozentrale London Branch</b></p>	<p><b>Bayerische Vereinsbank International Société Anonyme</b></p> <p><b>DSL Bank Luxembourg S.A.</b></p> <p><b>The Mitsui Taiyo Kobe Bank, Ltd. Düsseldorf Branch</b></p> <p><b>Sumitomo Finance (Dublin) Limited</b></p>	<p><b>BHF-Bank London Branch</b></p> <p><b>Heussische Landesbank - Girozentrale -</b></p> <p><b>The Royal Bank of Canada Group</b></p> <p><b>Swiss Bank Corporation</b></p>
<p>Managers</p> <p><b>ADCA-Bank AG Allgemeine Deutsche Credit-Anstalt</b></p> <p><b>Banco Central, S.A.</b></p> <p><b>BNS International (Ireland) Limited</b></p> <p><b>The First National Bank of Chicago</b></p> <p><b>Landesbank Schleswig-Holstein Girozentrale</b></p> <p><b>SaI. Oppenheim jr. &amp; Cie. KGaA</b></p>	<p><b>Algemene Bank Nederland (Deutschland) AG</b></p> <p><b>BK-Luxembourg Société Anonyme</b></p> <p><b>The Chase Manhattan Bank, N.A.</b></p> <p><b>The Fuji Bank, Limited Düsseldorf Branch</b></p> <p><b>National Westminster Bank AG</b></p> <p><b>Société Générale - Elsassische Bank &amp; Co.</b></p>	<p><b>Banca Nazionale del Lavoro International</b></p> <p><b>The Bank of Tokyo, Ltd. Düsseldorf Office</b></p> <p><b>Crédit Suisse (Luxembourg) S.A.</b></p> <p><b>Hypobank International S.A.</b></p> <p><b>Norddeutsche Landesbank Luxembourg S.A.</b></p> <p><b>Union Bank of Switzerland</b></p>	<p><b>Banco Bilbao Vizcaya Deutschland Aktiengesellschaft</b></p> <p><b>Banque et Caisse d'Epargne de l'Etat, Luxembourg</b></p> <p><b>Deutsche Girozentrale International S.A.</b></p> <p><b>Istituto Bancario San Paolo di Torino Frankfurt am Main Branch</b></p> <p><b>Republic National Bank of New York London Branch</b></p> <p><b>Westfälische Bank AG</b></p>

Facility Agent

**Deutsche Bank Luxembourg S.A.**



Swing-Line Agent

**Morgan Guaranty Trust Company of New York**



This announcement appears as a matter of record only.

## Vitro Flotado, S.A. de C.V.

U.S. \$126,000,000

Term Loan

For Construction of a new Float Glass Plant  
near Monterrey, Mexico

Guaranteed by

Vitro Plan, S.A. de C.V.

and

Vitro, Sociedad Anónima

Arranged by

International Finance Corporation

U.S. \$25,000,000

Provided by

International Finance Corporation

U.S. \$101,000,000

Provided through Participations in the IFC Loan by

Lead Managers

Algemeene Bank Nederland N.V.

Crédit Lyonnais

Crédit National

Deutsche Bank Luxembourg S.A.

First City, Texas-Houston, N.A.

Generale Bank S.A./N.A.

Swiss Bank Corporation

Managers

NMB Bank

Banque Française du Commerce Extérieur

Banque Internationale à Luxembourg

Banque Worms

Girozentrale und Bank

Österreichische Länderbank

der Österreichischen Sparkassen AG

Alkermesbank

Banque de l'Union Européenne

Banque et Caisse d'Épargne de l'Etat

Luxembourg

Crédit Suisse

October, 1990

U.S. \$300,000,000



Woodside Financial Services Ltd.

(Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due July 1997

Unconditionally Guaranteed by

Australian Industry Development Corporation

In accordance with the terms and conditions of the Notes, notice is hereby given, that for the Interest Period from October 31, 1990 to January 31, 1991 the Notes will carry an interest rate of 8% per annum. The amount payable on January 31, 1991 will be U.S. \$5,111.11 and U.S. \$204.44 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A.

London, Agent Bank



October 31, 1990



Norwest Corporation

U.S. \$100,000,000

Floating Rate Subordinated Capital Notes due 1998

For the six months 31st October, 1990, to 30th April, 1991, the Notes will carry an interest rate of 8.1875% per annum with an interest amount of U.S. \$411.65 per U.S. \$10,000 Note.

Bankers Trust

Company, London

Agent Bank

U.S. \$60,000,000

Bank of Montreal

(Incorporated in the State of Quebec)

US\$250,000,000

Floating rate debentures,

series 9, due 1996

(Subordinated to deposits and other liabilities)

Interest rate for the period

31 October, 1990 to 31

January, 1991 has been fixed

at 8 1/8%. The amount

payable on 31 January, 1991

will be US\$307.64 against

coupon No 27.

Agent: Morgan Guaranty

Trust Company

JPMorgan

LANDSVIRKJUN

U.S. \$60,000,000

Floating Rate Notes

Due 2000

In accordance with the

provisions of the Notes, notice

is hereby given that the Rate of

Interest for the period 31st

October, 1990 to 30th April,

1991 is 8 1/8% p.a. Coupon

amounts will be US\$408.51 for

the US\$10,000 denomination and

US\$10,212.67 for the US

\$250,000 denomination, and

will be payable on 30th April,

1991 against surrender of

Coupon No. 11.

Bankers Trust

Company, London Agent Bank

NOTICE OF REDEMPTION

Republic of Portugal

Floating Rate Notes Due 1993

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(b) of

the Notes, the Republic of Portugal (the "Issuer") has elected to

redeem on 10th December 1990 (the "Redemption Date") all of its

outstanding Floating Rate Notes due 1993 (the "Notes") at a

redemption price equal to the principal amount thereof plus interest

accrued to the Redemption Date. On and after the Redemption Date, interest

on the Notes will cease to accrue.

The Notes should be presented and surrendered to the paying agent

as shown on the Notes on the Redemption Date with all interest

coupons maturing subsequent to said date.

Coupons due on 10th December 1990 should be detached and

presented for payment in the usual manner.

31 October, 1990

By Citibank, N.A. (CSSI Dept.), Agent Bank

Principal Paying Agent

CITIBANK

ALLIANCE LEICESTER

Alliance & Leicesters Building Society

£40,000,000

Subordinated Floating Rate

Notes 1998

For the six months 31st October,

1990 to 30th April, 1991, the

Notes will carry an interest rate

of 14.175% per annum with an

interest amount of £35,146.23

per £500,000 Note, payable on

30th April, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust

Company, London Agent Bank

Bank of Communications

(The Development Bank of the

People's Republic of China)

U.S. \$100,000,000

Floating Rate Notes due 2001

For the Interest Period 30th October,

1990 to 30th April, 1991 the Notes

will carry a Rate of Interest of 8.1625%

per annum, with a Coupon Amount of

U.S. \$10,316.49 per U.S. \$250,000

Note. The relevant Interest Payment

Date will be 30th April, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust

Company, London Agent Bank

CITIBANK

Australia and New Zealand

Banking Group Limited

(Incorporated with limited liability in the State of Delaware)

U.S. \$300,000,000

Perpetual Capital Floating Rate Notes

For the six months 31st October, 1990 to 30th April, 1991, the

Notes will carry an interest rate of 8.15% per annum with an amount of

interest U.S. \$409.76 per U.S. \$10,000 Note and U.S. \$10,244.10

per U.S. \$250,000 Note, payable on 30th April, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust

Company, London Agent Bank

CITIBANK

U.S. \$400,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

NOTES DUE OCTOBER 1996

CITICORP BANKING CORPORATION

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at

8.125% and that the interest payable on the relevant Interest

Payment Date January 31, 1991 against Coupon No. 25 in respect

of US\$10,000 nominal of the Notes will be US\$207.64.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$250,000,000 GUARANTEED FLOATING RATE SUBORDINATED CAPITAL

NOTES DUE JANUARY 1997

CITICORP BANKING CORPORATION

(Incorporated in the State of Delaware)

Unconditionally guaranteed on a subordinated basis by

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at

8.125% and that the interest payable on the relevant Interest

Payment Date January 31, 1991 against Coupon No. 24 in respect

of US\$10,000 nominal of the Notes will be US\$207.64.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

U.S. \$500,000,000

CITICORP

(Incorporated in Delaware)

Subordinated Floating Rate Notes Due January 30, 1998

Notice is hereby given that the Rate of Interest has been fixed at

8.0125% and that the interest payable on the relevant Interest

Payment Date November 30, 1990 against Coupon No. 58 in respect

of US\$10,000 nominal of the Notes will be US\$66.77.

October 31, 1990, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

## INTERNATIONAL CAPITAL MARKETS

# Treasuries rise on auction demand and lower oil price

By Karen Zagor in New York, Simon London in London and John Burton in Stockholm

US Treasuries erased their modest morning losses to end the day on a brighter note, reacting to good demand at the two-year note auction and an afternoon decline in oil prices.

The treasury's bellwether 30-year bond was up 1/8 point at 99 1/8, yielding 8.81 per cent after falling more than 1/8 point earlier in the day.

Shorter-dated maturities were higher.

The Federal Reserve, which indicated an easing in monetary policy on Monday by arranging \$1bn in customer repurchase agreements, did not operate in the open market yesterday when Fed funds were trading at 7 1/4 per cent.

Since this is now believed to be the Fed's target for the key rate, the Treasury's lack of intervention was seen as further evidence on an easing.

The bond market's morning rally followed the release of third-quarter gross national product data, which indicated

that the economy is stronger than expected.

Inflation-adjusted GNP rose at an annual rate of 1.8 per cent in the three months. Economists had expected a growth rate of about 0.9 per cent.

The bond market had been hoping for further signs of recession to prompt the Federal Reserve to loosen monetary policy further after the Federal Open Market Committee meeting on November 13.

Instead, the GNP figures may encourage the Fed not to change its policy stance.

Rising oil prices also helped subside yesterday morning's bond market. But bond prices moved higher in the afternoon as the December contract started to slip, closing down 14 cents a barrel to \$34.54. In addition, the market received support from a better-than-expected auction of two-year bills, which received an average yield of 7.84 per cent.

UK GOVERNMENT bonds rose on the CBI's quarterly survey of industry, although the rally was blunted by several factors in the survey results which were seen as negative for growth in the longer term.

The benchmark gilt maturing 2003/2007 was up 1/8 at one 1/2 per cent, from 8.1 per cent.

SWEDEN'S government bonds closed slightly higher in overnight trading in Tokyo, even against the background of a further weakening of the yen.

The benchmark No 119 issue closed the session on a yield of 7.78 per cent, down from an opening level of 7.77 per cent.

Market sentiment was buoyed by the fact that the US dollar failed to breach the ¥130 level. The dollar was trading at around ¥128.90 in late trading in London yesterday.

Employment data for September showed unemployment running at an annual rate of 2.3 per cent, from 2.1 per cent.

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week Ago	Month Ago
UK GILTS	13.000	08/92	103.08	+0.08	11.59	11.55	12.51
	8.000	08/90	98.21	+1.13	11.34	11.39	11.82
	9.000	10/93	95.00	+0.02	10.91	10.91	11.19
US TREASURY	8.750	08/90	100.07	-0.02	8.71	8.68	8.58
	8.750	08/92	98.80	-0.02	8.75	8.75	8.58
JAPAN	No 119	4.800	08/90	94.882	-0.120	7.78	7.74
	No 129	6.400	03/90	94.822	-0.103	7.48	7.48
GERMANY	8.500	08/90	98.800	-0.240	8.00	8.07	8.12
FRANCE	BTAN	8.000	11/96	95.378	-0.167	10.21	10.14
	OAT	8.500	03/90	98.200	-0.140	10.53	10.54
CANADA	10.500	07/90	96.000	-1.079	11.16	11.01	11.23
NETHERLANDS	9.000	10/90	98.910	-0.030	8.77	8.78	8.81
AUSTRALIA	13.000	07/90	97.967	-	13.57	13.24	13.63

London closing. \*Denotes New York morning session. Prices: US, UK in \$/100, others in decimal.

Yields: Local market standard. Prices: US, UK in \$/100, others in decimal.

Technical Analysis: Price Movement

Stage, but closed just 1/8 higher on the day at 102 1/4 for a yield of 11.41 per cent. At the five year maturity, gilt prices performed better, however, closing up around 1/8 on the day.

The overall tone of the CBI survey suggested that demand-driven inflationary pressures in the economy are receding, with business confidence at a 10-year low.

However, other results of the survey show that export orders have fallen sharply, which is negative for the UK balance of payments.

The survey also suggests that rises in unit labour and raw material costs will be passed through into prices, maintaining cost-driven inflationary pressures in the economy.

Gilt prices were buoyed by the strength of sterling on the foreign exchange markets. Against a background of higher oil prices and increased tension in the Gulf crisis, sterling was trading in London at DM2.958 in late afternoon.

JAPANESE government bonds closed slightly higher in overnight trading in Tokyo, even against the background of a further weakening of the yen.







## UK COMPANY NEWS

City scepticism about how much raid will achieve ● Westminster concern about rapid collapse ● Nadir protests his innocence

## SFO under pressure to vindicate its actions

By David Barnard

THE RAID by the Serious Fraud Office on the Berkeley Square headquarters of Polly Peck International yesterday is generally assumed to have been aimed at uncovering evidence of a possible share support operation from within the company.

If evidence, leading to a successful prosecution of those involved, is not discovered, there are bound to be some sharp questions about the role of the SFO in the Polly Peck affair.

The SFO, a statutory prosecuting authority set up three years ago to investigate complex frauds involving sums of more than £1m, has played a crucial part in the catastrophic series of events at the company in the last two months. It may feel under growing pressure to produce results.

Early this month, Mr Günes Tamer, Turkey's Minister for the Economy, warned that there would be grave consequences if the SFO failed to substantiate its charges.

Reports of alleged share price rigging through companies linked to Mr Asil Nadir, Polly Peck's chairman, or members of his family have been circulating since the early summer when they were published in several newspapers.

Yesterday's investigation, in which quantities of documents were removed from the group, appear to be the latest effort by the SFO to nail down

definite evidence, but they have also brought the spotlight back on the SFO.

Confirmation that the SFO was investigating Polly Peck's affairs erupted in spectacular fashion on September 19, when officers of the Metropolitan Police raided South Audley Management, a company used by Mr Nadir to pay for property dealings and other transactions, and interviewed Mr Nadir the following day.

Though SFO investigations are supposed to remain secret, news of the raid dribbled out. Telephone inquiries to the SFO's headquarters in Elm Street, London, near Gray's Inn Road, elicited confirmation of the raid, although an official statement did not emerge for hours.

In the meantime, Polly Peck's shares collapsed and were suspended.

This in turn was followed by a crisis of confidence among the 60-odd banks with exposure to the group, which culminated in Polly Peck being placed in administration.

Yesterday's raid looks even odder in the light of claims by Mr Nadir that SFO accountants have been at work in the group's headquarters for three weeks with the co-operation of the company. Yesterday the SFO would neither confirm or deny this.

In the City yesterday, there was keen interest in the investigations into Polly Peck, but

also some scepticism about how much it was likely to achieve.

"I imagine they will be looking into papers on dealings between the Cyprus Industry Bank and Polly Peck, as well as dealings between the different Nadir companies, including temporary loans, parking of money, share dealing, and the possibility of the company lending money for its own shares to be ramped up," said one former Polly Peck executive.

He added: "I personally doubt that they will find anything. I think a lot of the rumours about share dealing are to do with the strange people that Birol [Mr Nadir's elder son] surrounded himself with. Mr Nadir reads the newspapers and he knows what happened to Ernest Saunders."

Meanwhile the SFO is still anxious to interview two close associates of Mr Nadir in South Audley Management, Mrs Elizabeth Forsyth and Mr Jason Davies.

Mrs Forsyth, who managed Mr Nadir's personal finances, has been missing since September and is believed to be in either Switzerland or northern Cyprus. Mr Davies, a young stockbroker, still in his 20s, is thought to be in Switzerland. Neither of the two has given any explanation for their unwillingness to step forward and help the SFO with its inquiries.



Police entering Polly Peck's offices yesterday with a filing cabinet ready to remove the files

## Nadir again asks court for details of Fraud Office probe

By Raymond Hughes

MR ASIL Nadir will make another attempt in the High Court tomorrow to force the Serious Fraud Office to tell him the basis for its investigation into his affairs.

Lord Irvine, QC, for Mr Nadir, will challenge a judge's refusal three weeks ago to allow Mr Nadir to apply for an order directing Mrs Barbara Mills, QC, the SFO director, to give him details of the investigation.

Mr Nadir wants a judicial review of what he claims is the SFO's "unfair" refusal to tell him what transactions gave rise to the probe.

His application was rejected on October 12, when Mr Justice Steyn said it would be "unworkable to impose a general duty on the director of the SFO to supply particulars if the person investigated asks for such information."

Good administration would be hindered, not promoted, if the disclosure order sought by Mr Nadir were made. The new application will be heard by Lord Justice Taylor.

## Nadir statement promises full co-operation

This is the full text of the statement issued yesterday by Mr Asil Nadir.

"This morning, the Serious Fraud Office in attendance with the Metropolitan Police, entered the London premises of Polly Peck International, of which I am chairman, chief executive and in which I have a principal interest."

"It has always been my position that I wish to co-operate fully with any proper and rightful investigations of the SFO or indeed any other regulatory body."

"At the time of the Stock Exchange's inquiry into events surrounding my indicating that I and my family's interests may wish to acquire such shares of Polly Peck which were not already in our control, I instructed my lawyers and other professional advisers to afford complete co-operation to the Stock Exchange."

"When I subsequently learned that the Stock Exchange had passed its papers to the SFO, I instructed my lawyers to contact both that office and the Department of Trade and Industry. They again told both bodies that I wished to afford the fullest co-operation to be given."

"Apparently, without notifying the Stock Exchange and for reasons which the SFO refuse to make known to me or my lawyers, a warrant was executed to search the premises of South Audley Management on September 19."

"I and my advisers are not aware that the SFO approached the Stock Exchange prior to taking action which they must have known was price-sensitive and which I believe, in part, created a false market in the shares of Polly Peck. However, the SFO did issue a press release notifying the media of their actions."

"South Audley Management is a private company owned by a trust and is responsible for providing management services to such interests as I, my family, and family trusts, have in this country. For instance, it manages property such as Burlington House in Leicester Square."

"Additionally, it and other companies serviced limited newspapers and publishing interests in this country and assisted with similar operations abroad."

"On the same day that the warrant was executed at South Audley Management premises, my lawyers were contacted by the SFO who asked that I should attend for interview. Although dates in the following week were suggested by the SFO, I instructed my lawyers to confirm that I wished to attend at the very earliest opportunity."

"I duly did so on September 20, a date which as it transpired was highly inconvenient because speculative rumours (including the announcement of my death) and the release of information to the media, caused the share price to fall dramatically until the shares were suspended at Polly Peck's request."

"Although there were obviously heavy demands upon my attention, these did not affect my willingness to attend the SFO voluntarily in detail."

"At the interview with the SFO I answered as best I could, in difficult circumstances, the broad and generalised questions put to me. After the interview, neither I nor my lawyers were any wiser about the actual transactions or series of transactions which must then have concerned the SFO."

"After the fall in the share price, the SFO asked Polly Peck whether the company would allow their instructed accountants facilities to inspect documents at the company's London office. Of course, that request was acceded to readily."

"For about three weeks, those accountants have been working in the company's office, inspecting documents, and their questions were being answered."

"Notwithstanding the co-operation that the company and myself have given and continue to wish to give, the SFO - for reasons best known to itself - has chosen to use the Metropolitan Police to enter and search the company's premises in a more spectacular way than the investigations by professional accountants could achieve."

"This is all the more astonishing since I understand that the joint administrators have also indicated to the SFO that they will co-operate fully with any investigations."

"Even before today's events, I and my lawyers have been concerned with various aspects of the SFO's handling of its investigations."

"It is known that I will renew my application to the divisional court for a judicial review. In such circumstances, I am therefore constrained from making further comment in this particular regard."

"I would finally wish to repeat that I have committed no criminal act and in particular I have not been involved with any illegal or unauthorised share dealings and I believe that today's actions by the SFO are symptomatic of a new desperation on the part of that body."

## Growing pressure from MPs for government to set up inquiry

MR PETER LILLEY, trade and industry secretary, could announce the appointment of government inspectors to investigate the collapse of Polly Peck International as early as next week, writes Ralph Atkins.

The Department of Trade and Industry is under growing pressure from Conservative as well as Labour MPs to set up an inquiry. Administrators, called in to re-organise Polly Peck, have been asked to report "at the earliest opportunity" and a recommendation for a full inquiry is extremely unlikely to be refused.

Ministers at the DTI are conscious of the widespread concern at Westminster about the lessons which should be learnt from Polly Peck's

unexpected and rapid collapse - particularly over the scale of bank lending and the role of the accountancy profession.

The DTI will consult with the Serious Fraud Office before making an announcement. Past objections to running two investigations in parallel could be over-ruled.

Polly Peck has scarcely been mentioned in the Commons' chamber itself but in Westminster's corridors and lobbies, fears about the possible consequences are not hidden.

Mr James Cran, usually regarded as a Conservative loyalist on the Commons' trade and industry committee, said: "It [Polly Peck] all seems to have been built on a pack of financial

cards. It is a matter of confidence."

The role of banks and of the standards in the accountancy profession "are all matters of concern which have to be investigated properly."

Another Tory MP asked: "How can you have a situation in which a company, in a matter of months, is built up by report after report and by analysts to be worth billions and then suddenly crashes? It is a matter of restoring confidence, particularly in the government's drive for popular capitalism."

For Labour, Mr Gordon Brown, shadow trade and industry spokesman, wrote to Mr Lilley yesterday urging him to end the "dithering and delay" in setting up an inquiry.

He expressed concern about the state of Polly Peck's accounts, the "amazing scenes" surrounding Mr Nadir's attempt this summer to buy a large chunk of the shares in his company he did not already own, and the delay before Polly Peck's shares were suspended. "Mr Lilley should make a decision now," Mr Brown said.

There are some doubting voices, however. Sir Giles Shaw, a former Conservative trade minister, thought a DTI inquiry unnecessary. "There are a large number of companies going bust and I suspect the trading circumstances had more to do with it than problems with its auditors."

Members of the trade and industry select committee are unlikely for-

mally to investigate Polly Peck's downfall but it could give further ammunition to those on the committee arguing for MPs to launch an inquiry into the City's regulatory regime.

Polly Peck itself, suggested an inquiry under section 442 of the 1985 Companies Act in a letter to Mr John Redwood, corporate affairs minister, in September. Mr Redwood suggested Polly Peck might prefer a broader investigation into its affairs under section 431 of the same act.

"After the fall in the share price, the SFO asked Polly Peck whether the company would allow their instructed accountants facilities to inspect documents at the company's London office. Of course, that request was acceded to readily."

## Rank saves £15m initially with Mecca integration

By Andrew Mill

RANK ORGANISATION, the UK's largest leisure group, expects to save £14.5m a year now it has completed the integration of Mecca Leisure's businesses, and believes the savings will continue.

Rank won Mecca with a £450m bid earlier this year. The group called an analysts' meeting yesterday and issued a statement to reassure the market about the purchase.

Rank shares have fallen from a peak of 868p at the beginning of July on fears that it might be experiencing problems with the Mecca acquisition.

But the group said benefits from the acquisition would include lower corporate overheads, greater purchasing power and marketing and operating cost improvements from the bingo, holiday, restaurant and hotel businesses.

After the meeting Rank shares rose more than 10p, against the trend of the market, only to fall sharply in the afternoon on trading on suspicions that some brokers had downgraded their profit forecasts.

They closed down 38p at 542p. Analysts' forecasts for the financial year which ended today range from £330m to

£380m before tax. A new divisional structure, incorporating Mecca, will come into operation tomorrow, and Rank revealed that on a pro forma basis, net debt for the combined group at the end of 1989 would have been £517m, or 65 per cent of shareholders' funds.

Gearing has now fallen to 45 per cent and is likely to be the same in about a year's time, according to Mr Michael Gifford, Rank's chief executive.

He pointed out that some 70 per cent of the £720m of net debt is fixed at rates of interest below 10 per cent for the next four years.

Mr Gifford said yesterday he was puzzled by the 50-point turnaround in the group's share price. "What we clearly said was that Mecca turned out overall exactly as we had expected it would, that the integration had proceeded extremely rapidly and that we would see initial synergy benefits of £14.5m which would continue."

In its statement, Rank said its principal markets continued to be affected by the poor economic climate in the UK and north America, but picked out the Haven holidays business and the bingo operations as strong performers in spite of the difficult conditions.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Anglo-Park	1.1	Nov 30	1.1	3	2
Dartford (D&G)	1.1	Jan 22	1.1	1	2
Jackman Group	1.1	Nov 30	1.1	1	2.2
Lon Stratheide	3.55	Dec 2	3.55	5.45	4.8
Low (Wm)	5.25	Jan 7	4.4	7.75	6.5
Powerscreen Int	1.81	Jan 11	1.46	-	5.04
Thames Water	8	Jan 11	-	-	-
Whitlington	nil	-	0.2	-	1.2

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. †Scrip option.

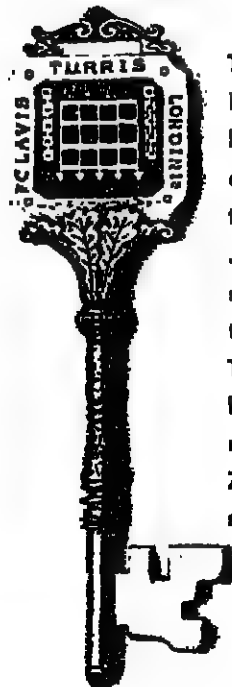
## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timescales.			
Interim	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27
Final	Nov. 27	Nov. 27	Nov. 27

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## COMPANY NOTICES

JOINT COMPANY ANNOUNCEMENT  
ANGLO AMERICAN CORPORATION OF  
SOUTH AFRICA LIMITED  
(AAC) (Registration No. 01/0000/00)

DE BEERS CONSOLIDATED MINES LIMITED  
(DEB) (Registration No. 11/0000/00)

EAST RAND GOLD AND URANIUM  
COMPANY LIMITED  
(ERU) (Registration No. 17/0000/00)

WESTERN DEEP LEVELS LIMITED  
(WDL) (Registration No. 57/0000/00)

DE BEERS CENTENARY AG  
(CENTENARY) (Incorporated in Switzerland)

WITHDRAWAL OF LISTINGS OF S ORDINARY  
SHARES AND LINKED UNITS  
INCORPORATING S ORDINARY SHARES

Members of the abovementioned companies are advised that in response to applications by their respective companies, The Johannesburg Stock Exchange and The International Stock Exchange of the United Kingdom and Republic of Ireland Limited have consented to the withdrawal of the listings of the issued S ordinary shares of ERGO and WDL, and the linked units of De Beers/Centenary which incorporate De Beers S ordinary shares. The effective date for the withdrawal of the listings will be the close of business on 2 November 1990.

In the case of ERGO and WDL, AAC will exchange at no cost ordinary shares in ERGO and WDL for the S ordinary shares held by shareholders in these companies. This exchange will be possible for so long as shareholders hold S ordinary shares which cannot be converted into ordinary shares because of the impact of legislation in the United States of America on shareholders in that country. Similarly, in the case of De Beers/Centenary linked units, AAC will make available at no cost linked units incorporating De Beers deferred shares in exchange for linked units which incorporate De Beers S ordinary shares held by linked unitholders.

40 Holborn Viaduct  
London EC1P 1AJ

31 October 1990

## LEGAL NOTICES

IN THE MATTER OF ROCKWOOD FLEET  
SERVICES LIMITED (IN ADMINISTRATION)

AND  
IN THE MATTER OF The Insolvency Act 1986

Notice is hereby given that a meeting of Creditors of the above named company is to be held at the NATIONAL MOTORCYCLE MUSEUM, CONVENT ROAD, BICKENHILL, SOLIHULL, WEST MIDLANDS, B36 9EL.

On the 31st day of November 1990

To consider my proposals under s.201(1) of the Insolvency Act 1986 and in consideration of a Creditors' Committee.

A proxy form should be completed and returned to me by the date of the meeting if you cannot attend the meeting and wish to be represented in order to be entitled to vote at the meeting. You must give to me, not later than 12.00 hours on the business day before the day fixed for the meeting, details in writing of your claim.

J.P. Powell - Joint Administrator,  
East Delta, 20 Temple Row,  
Birmingham B2 6LT

## ACCOUNTANCY

The Financial Times proposes to publish this survey on:

30 November 1990

For a full editorial synopsis and advertisement details, please contact:

Michael Rowlands  
on 071-473 3349

or write to him at:

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## PERSONAL

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## UK COMPANY NEWS

## Cost reductions behind Thames Water's 40% rise

By Andrew Hill

THAMES WATER, largest of the 10 water and sewage businesses in England and Wales privatised a year ago, pushed up pre-tax profits by 40 per cent to £113m in the six months to the end of September.

The group said a large part of the improvement had come from cost reductions in the core utility business.

Thames declared an interim dividend of 6p a share and repeated its pledge to increase dividends above the rate of inflation.

However, Mr David Luffman, the group's finance director, said shareholders could not assume the full-year dividend would be three times the interim pay-out.

The profits compared with £81m in the first half of last year, before privatisation, or £77m assuming the new capital structure had been in place at the beginning of April 1989. Turnover rose from £297m to £427m and earnings per share increased from a pro forma

20.4p to 27.3p. The results were slightly ahead of City forecasts, and the shares slipped only ¼p to 237p in a falling market. But analysts warned against drawing any firm conclusions from the interim results.

Mr Lakis Athanassou of UBS Phillips & Drew pointed out that performance could only be assessed against the original obligations of the company under the new regulatory regime, which have not been published.

Operating profits were held back slightly by a small loss on non-core activities, including a nine-month contribution from PWT Worldwide, the water treatment business which Thames bought from Portals, the paper-making group, immediately after privatisation.

Mr Roy Watts, Thames' chairman, said PWT had been restructured since the acquisition and was expected to run into profit next year.

He added that Thames had looked at Caird, the waste

management group which was the subject of an ill-fated bid from Severn Trent, a fellow water company, but its advisers counselled against launching a takeover.

Severn let its bid lapse last week after taking fright at the company's defence document. Mr Watts said the embarrassing withdrawal was not good for public perception of the privatised industry.

Thames is the first of the 10 water companies to announce its interim results. The other nine will publish their figures at the end of next month or beginning of December.

The group said it was still in negotiation with BAA, the former British Airports Authority, about the sale of land necessary to construct a fifth terminal at London's Heathrow airport. A deal could be announced within two months.

BAA is likely to pay for the building of a new sewage treatment plant for Thames, to replace the existing works on the site.

## Bankers detailed talks with Brent Walker under way

By Maggie Urry

Friends Provident has sold £51,000 shares in Brent Walker, the highly-gearred leisure company. But the investment management group still has 1,648m Brent Walker shares, representing 3.29 per cent of the equity.

Friends Provident had a 4.5 per cent stake in Polly Peck International, the fruit, electronics and leisure group which went into administration last week.

Stock market observers noted that a large institutional seller had pushed the Brent Walker share price down sharply last Friday. That morning it fell from 72p to touch 15p before bouncing back.

Brent Walker's shares fell 4p to 51p yesterday, as investors digested the document covering its £103.3m convertible bond issue posted to shareholders on Monday.

Bankers said yesterday that detailed talks about varying the group's banking arrangements, described in the document, had already started.

One said talks would probably not be completed until the last practicable moment.

These talks cover the group's covenants and the repayment schedule for its debt, which on the most conservative basis totals £1.4bn. A banker said, "there is no point setting a repayment schedule that the company cannot meet."

Brokers said yesterday that when the Brent Walker bond

starts trading its price is likely to be quoted as low as half the par issue price.

One said "no shareholder in his right mind will vote against the bond issue at the extraordinary general meeting." The meeting is to be held on November 15.

If shareholders did vote against, he said, they would be turning down cash raised on terms set in September which could not now be repeated.

Mr Walker said yesterday that he hoped soon to sell further film and television assets. On Monday the sale of Goldcrest for \$33m (£17m) was announced. He said negotiations were in progress to sell the cable business to a US group for £4m and the post-production activity for \$2m.

He said Brent Walker had agreed to sell a third of the land at the Elstree film studios in Hertfordshire to Tesco, the food retailer, for £19.5m and he believed that planning consent obtained to build offices, a do-it-yourself store and a hotel would mean the rest of the spare land at Elstree would be worth £30m next year. Further, he said, he expected to at least recoup £16.5m spent on making "Rock-a-Doodle", a cartoon about chickens, which would go on release next Easter.

This would bring the total raised from selling these assets to a few million pounds short of £90m, he said.

## Powerscreen rises 12% to £9m and confident on second half

By Clare Pearson

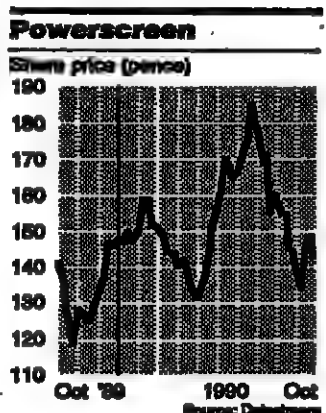
POWERSCREEN International, which makes and markets screening and crushing equipment, increased pre-tax profits by 12 per cent from £8.05m to £8.91m in the half-year to end-September. Sales came to £44.8m, a 10.5 per cent advance on the previous £40.5m.

Mr John Craig, chairman of the Northern Ireland-based company, said the board was confident of a successful second six months. He said that overall demand was strong.

The interim is lifted by 10.5 per cent to 1.9p. Earnings per share in the first half slipped to 9p (9.3p). This was after a rise in the tax charge from 19.5 to 20 per cent.

The company said it also reflected the August acquisition of Guxter, the Alabama-based waste disposal equipment company, where the £2.2m consideration was satisfied by a vendor placing.

In the US, the company's north eastern US operations were experiencing poor demand in line with the economy in those regions. But mid-



western businesses were buoyant.

The share of North America fell from 45 to 38 per cent. But the UK held steady at about 30 per cent.

Europe continued the fastest growing market with demand spread across all west European countries. Europe increased as a proportion of sales from 20 to 28 per cent in the half-year.

The company said it remained keen to take advantage of suitable acquisition opportunities.

### COMMENT

With so many tales of woe emerging from other companies, the story from Powerscreen looks particularly cheerful. Aside from the fact that its mobile plant equipment has environmentally-sound applications, it adapts itself to a broad spread of industries ranging from mining, quarrying and construction to sewage disposal. There is some concern about demand in parts of the US at the moment, but Europe keeps going from strength to strength. Powerscreen was, for instance, fortunate enough to build up operations in West Germany ahead of reunification and its attendant expected boost to stone crushing activity. Pre-tax profits this year should rise from £14.5m to about £16.5m; this puts the shares on a prospective p/e of about 8, which looks a bit less than they deserve.

## Acquisitions help boost Henry Barrett 23% to £12.5m

By Andrew Boiger

HENRY BARRETT Group, the Bradford-based steel and industrial products company, yesterday reported a 23 per cent increase in pre-tax profits to £12.5m in the year to August 31.

Turnover rose by 44 per cent to £138.6m but earnings per share fell 5 per cent to 19.9p, diluted by the issuing of new shares to fund acquisitions. The final dividend of 3.65p makes a total for the year of 6.55p, an increase of 11 per cent.

Of the 44 per cent increase in turnover, 36 per cent was organic growth and the remainder came from acquisitions.

Henry Barrett said that during the second half of the year, the group had experienced had sales in excess of £3.1bn, the majority of which were in the design and build activities of the steel buildings division. This cost had been largely offset by 22m of credit insurance cover.

The group said that in spite of investing over £20m on acquisitions and fixed assets, of which £9.4m was raised through issues of shares, group gearing was only 31.2 per cent.

Mr Guy Barrett, chairman,

said: "The year ahead promises many opportunities for further developments of core activities, despite the downturn affecting UK industry - indeed more potential exists because of it. We intend to maintain our modest level of gearing and so remain in a strong position to capitalise on opportunities as they arise."

"In what is likely to be a tough year I have every confidence that the group's financial strength and strategic positioning will enable us to progress."

In steel buildings, the group said design and build volume had fallen markedly, with particular pressure on margins in the second half. Demand at its Westbury Tubular structures subsidiary remained high. Yesterday the group said Westbury had just received its biggest order - a £2m contract to provide the main steelwork for the international rail terminal at Waterloo Station in London.

In its materials handling division, the group said a recent acquisition, Advanced Storage Systems, had proved disappointing and had been merged with Organised Storage Systems.

There had been pressure on margins in the general industrial sector, and lower than expected levels among edge-of-town retailers.

### COMMENT

Henry Barrett is a quality company, with a much-admired management team, but it is exposed to some of the toughest areas in a recession-hit economy - steel buildings for the retail and DIY sectors and steel stockholding. In spite of a strong performance from its special products division, these results were below expectations - largely because of losses on bad debts. House broker Panmure Gordon is forecasting profits next year of £13.5m, though another analyst goes as low as £11.5m. The shares, unchanged at 120p yesterday, are well down from their January peak of 279p after a couple of profits downgrades. Taking the house broker's more optimistic figure, the shares are on a prospective multiple of 5.7. That looks cheap for what should be a good long-term recovery stock. However, the grim economic outlook means shareholders need to be in no rush to climb aboard just yet.

# A STRONG FIRST HALF

Interim Results for the period ended 30 September 1990

Profit before tax increased 39% to £113m

Pro forma profit before tax increased by 29%

Turnover increased 44% to £427m, including PWT Worldwide Ltd

Interim dividend per share 6.0p

Thames investing £1m per day

Extract from the Interim Announcement

"It has been an eventful half year. We have coped professionally with the driest weather since 1975, with minimal interruptions to supply. We have made significant progress on our increased capital programme, opened our new Engineering Centre in Reading and re-structured and re-directed PWT Worldwide Ltd. We have formulated and gained much support for two environmentally-sensitive plans for property development at Barn Elms and in Islington. We have taken a major new initiative to align our employee policies with best practice in the private sector."

Thames Water's capital expenditure programme is now averaging £1 million per day and is planned to do so for the next 10 years. As a result, good progress is being made towards attaining higher sewage effluent and drinking water standards.

The company's income stream is of high quality and we can look to the future with confidence."

Roy Watts  
Chairman



Thames Water Plc, 14 Caverdine Place, London W1M 9DJ

### Shareholder Information

Shareholders with enquiries about shareholdings, may contact the Shareholder Enquiry Unit on 0345 414140. When you telephone the number, you pay only the cost of a local call from wherever you ring in the UK.

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**CONTACT**

Gregory Barker  
London Office  
Tel: 071 860 1114  
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Martin Hanrahan  
Sydney Office  
Tel: 02 221 1066  
Fax: 02 233 2736

**JF PACIFIC WARRANT COMPANY S.A.**

Société Anonyme  
Registered Office: 2, boulevard Royal, Luxembourg  
R.C. Luxembourg B 24492

Notice is hereby given to the shareholders that the 4th

**ANNUAL GENERAL MEETING**

of shareholders of JF PACIFIC WARRANT COMPANY S.A. will be held at the offices of Banque Internationale à Luxembourg, 69, route d'Esch, L-1470 Luxembourg, on Friday, 16th November 1990 at 3.00 p.m. with the following agenda:

1. Submission and approval of the Reports of the Board of Directors and of the Auditors.
2. a) Approval of the Statement of Net Assets as at 30th June 1990 and of the Statement of Operations for the year then ended; b) Appropriation of the Net Profit.
3. Discharge of the Directors and of the Auditors.
4. Action on nomination of the Directors and the Auditors.
5. Miscellaneous.

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken at a simple majority of the shareholders present or represented at the meeting.

In order to attend the meeting of 16th November 1990 the owners of bearer shares must deposit their shares five clear days before the meeting at the registered office of the Company at Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg.

**THE BOARD OF DIRECTORS**

## UK COMPANY NEWS

## Delays could mean time for independence fight

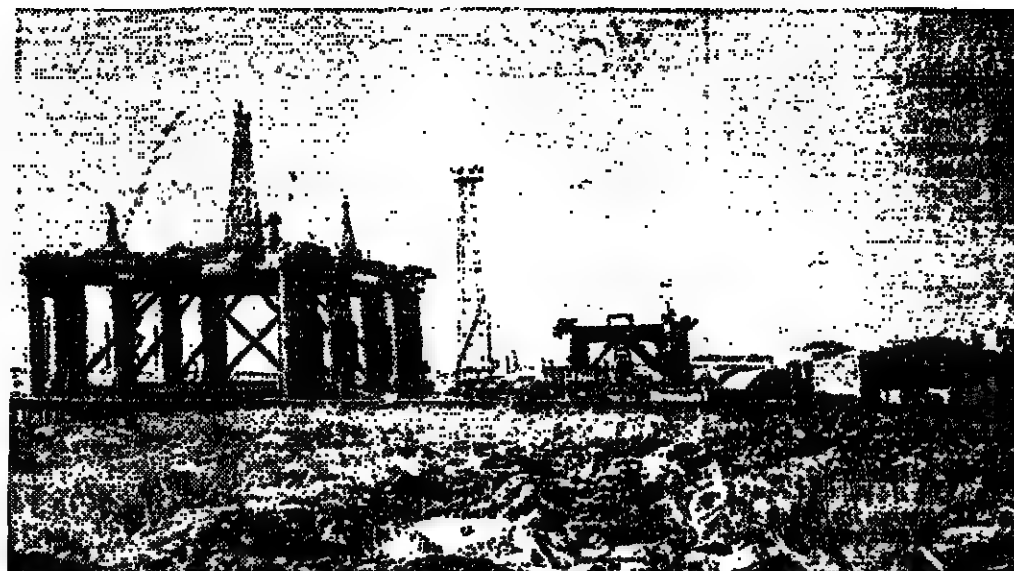
Andrew Bolger on the implications of Davy Corporation's latest contract being nine months overdue

**D**AVY CORPORATION'S involvement in a legal wrangle over yet another large, late-running contract came as unwelcome news to shareholders in Britain's largest independent engineering contractor.

Davy's shares yesterday closed at a new low for the year of 87p as the City considered the implications of the latest dispute which is over work for Exxon, the US oil company, at Britain's largest oil refinery at Fawley, near Southampton.

At that level, Davy is valued at £103.1m - less than half the £277m which the company was worth as recently as June 4. Analysts said the sudden collapse in the share price had threatened the independence of the British group, which had been bedeviled by disastrous contracts in recent years.

Esso, which is Exxon's British subsidiary, has terminated Davy's contract to construct a residfiner at Fawley - a device which turns by-products of the refining process into gasoline and feedstock for the chemicals industry.



The delayed Ocean Emerald rig (left) sits in Davy's Offshore Dundee yard, ready to be floated out for stability tests

when it had started work on the contract in 1987. The company had chosen to work under the Fawley agreement, as had most other contractors.

Mr New said none of the other contractors who had worked under the agreement, such as Wimpey and Costain, the construction companies, had found it difficult to complete on time. Davy had monthly meetings with the unions but never raised any concerns about the constraints placed upon it by the agreement.

Union officials at the site said the residfiner was still well short of coming on stream. One said: "It is one of the most incomplete projects I have seen."

Shares in Davy started to plunge in late June, after the company revealed losses of

£25.6m in its offshore division. The main factor was provisions against losses on a £120m contract to provide a floating production platform for the Emerald oil field, east of Shetland.

Davy has filed claims totaling about £50m against its client, Midland and Scottish Resources, the USM-quoted oil and production services group. The engineering group said changes in the scope and timing of the work in Dundee had driven up costs and caused delays. MSR has counter-claimed for £5m and may submit a further claim for late delivery of the rig. It was due to be ready by August, but is now not likely to produce oil before the spring.

Mr Martyn Deamer, chairman of MSR, has dismissed Davy's claim as "nonsense", on the grounds that the contract

was signed in December, 1988, on a lump-sum, turnkey basis - under which a contractor undertakes to complete the job specified for a fixed price.

Mr Derek Hawkins, Davy's finance director, said he could not comment on either contract.

Industry sources said Davy saw the Emerald contract as giving the group a route back into the offshore oil industry, from which it had retreated in the mid-eighties after the collapse in oil prices.

Davy formed a joint venture company with Gotaverken Arealand (GVA), the Swedish state-owned offshore technology company, which drew up a preliminary specification for the rig conversion in Dundee. However, GVA later pulled out and Davy was left with sole responsibility for completing

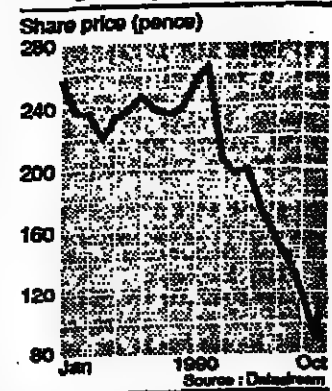
what has proved to be a more complicated and expensive contract than was envisaged.

There have been extensive management changes at the yard. In March, Mr David Soley, chief executive of Davy's offshore division, left the group.

Davy's Dundee difficulties might not have received such a frosty reception had it not been for City memories of a disastrous desulphurisation plant contract in West Germany, which slashed profits in 1988.

When Davy announced a provision of £17.25m for losses on the £120m contract in the 1988 results, it also revealed that it had made an unidentified provision of more than £7m on the same £120m contract in the previous year. One analyst said: "Davy has never been forgiven by many people in the City for failing to identify the source of such a significant loss."

## Davy Corporation



without Davy's consent before the end of 1993. However, "one obvious solution to Davy's plight would be for the French to make an agreed takeover," an analyst said.

The French stake, which was seen by both sides as the start of a strategic alliance, is certainly likely to deter possible predators. But it is also likely that Sir Alistair Frame, Davy's chairman since January, is likely to fight to preserve the British group's independence.

Sir Alistair comes with a formidable management track record after spending 22 years at RTZ Corporation, the world's biggest mining group, the last five as chairman. He replaced Lord Jellicoe, a former government minister and leader of the House of Lords. Lord Jellicoe's main contribution to the group was seen to be in his government contacts and lobbying skills.

The difficulties at Fawley could not come at a worse time, with the Dundee losses already having convinced some analysts that the British group was vulnerable to takeover. Its interim results on November 21 will be keenly awaited. If Davy does give the City any more unpleasant surprises, it is likely to be the last time it will do so as an independent company.

## US manufacturing base for Verson

Verson International, the Black Country-based maker of production systems for metalworking industries, is establishing a manufacturing presence in the US through the purchase of a Chicago factory in which it will make coil processing equipment, writes Paul Chesserlight.

Mr Tim Kelleher, chairman, said that, in addition, Verson intended to make three corporate acquisitions which would

provide manufacturing capacity for presses, welding machinery and roll forming.

Spending in the US has so far totalled \$4m (£2.05), of which \$2.4m went on the Chicago factory. Of that \$2.4m, one third was raised through the issue in the US of local industrial bonds. The group is planning the listing of its shares in the US in the form of American Depositary Receipts.

## Wellcome sells vaccine lossmaker

Wellcome is negotiating to sell its loss-making human vaccine business to Medeva, the only other UK vaccine manufacturer, writes Clive Cookson.

Medeva plans to transfer Wellcome's vaccine production from Beckenham, Kent, to the vaccine plant run by its Evans Healthcare subsidiary at Speke near Liverpool.

Although Medeva will expand the Speke plant and

will offer jobs to some Wellcome staff, there are still likely to be redundancies among the 250 people making and developing vaccines in Beckenham.

The two companies have not disclosed the price being discussed for the deal, but it is likely to be close to the £18.5m which Medeva is to receive from last week's sale of its over-the-counter drugs business to Boots.

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## 1990 HALF-YEARLY REPORT

Notice is hereby given that copies of 1990 half-yearly report of Montedison S.p.A. are available, upon request, at the offices of its UK subsidiary, Montedison (U.K.) Limited, 111, Upper Richmond Road, Putney - London, as well as at the London Office of Morgan Guaranty Trust Company of New York, Morgan House, 1 Angel Court, att. Mr. David White - Securities Service Dept.

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**GROUP FINANCIAL RESULTS (UNAUDITED IAS)**

**ENSO-GUTZIT OY**

FIM million	1.1-31.8 1990	1.1-31.8 1989	1.1-31.12 1989
Net sales	6,936	6,941	10,760
Profit before taxes, minority interests and extraordinary items	381	731	950
Taxes on income	(87)	(53)	(57)
Minority interests	(12)	(11)	(21)
Profit before extraordinary items	282	667	872
Extraordinary items	431	0	0
Profit	713	667	872
Earnings per share, FIM	1.97	4.91	6.31

Copies of the full text of the Interim Review are available in the UK on request from:  
Kansallis-Osake-Pankki, Corporate Finance,  
Kansallis House, 80 Bishopsgate, London EC2N 4AU.

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FRF 2,581,11 for the denomination of FRF 100,000

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Dated as of September 25, 1990

Continental Cablevision, Inc.



## COMMODITIES AND AGRICULTURE

## Saudis aim for 10m b/d in 3 years

by Victor Mallet, in Riyadh

IN THE three months since Iraq's invasion of Kuwait, Saudi Arabia has rapidly increased its oil production from 5.5m barrels a day to between 7.5m and 8m b/d.

It is now working flat out to raise capacity to 10m b/d within the next three years, at the same time as making contingency plans for a possible war in the Gulf.

Saudi officials are anxious in the short term to ensure the flow of crude oil to the kingdom's customers while importing and storing enough jet fuel and other refined products to supply any allied war effort against Iraq.

In the longer term, they need to attract and keep scarce petroleum engineers and production managers and buy new equipment for their much-accelerated programme to expand capacity.

The extra production since August - equivalent to the entire output of a leading oil-producing country - has been achieved by taking facilities in the Safaniya, Marjan and Zuluf fields out of mothballs.

Total output of 8m b/d is sus-

tainable and can be raised by mid-1991 to 8.5m b/d - or 8.7m if the output of the Arabian Oil Company, the Japanese joint venture, is included - without flaring gas or investing heavily in new machinery.

Saudi officials say they can do this by operating some equipment at slightly above the capacity estimated by conservative planners at Saudi Aramco, the national oil company. The only drawback is that most of the extra crude is relatively heavy and comes from fields close to the potential conflict zone near the Kuwaiti border.

To go above the plateau of 8.5m b/d, Saudi Arabia plans substantial new construction in virgin territory away from the vulnerable northern part of the country's eastern province, which has so far been the focus of the Saudi oil industry. As recently as a year ago Saudi Arabia was aiming for the 10m b/d target (last reached at the height of the oil boom in the early 1980s) only by 1990, and had earmarked US\$1.5bn in capital spending for the 1990s.

Now it intends to exploit as quickly as possible reserves of light crude in the empty quarter desert in the south. It also wants to develop ultra-light oil fields near Riyadh which it hopes will soon yield 200,000 to 300,000 b/d.

The main difficulty is personnel. More than 500 of Saudi Aramco's 11,500 foreign employees - most of them Asians - have resigned following the Iraqi invasion. Others have sent their families home and a 15 per cent pay rise awarded in October for the duration of the crisis may not be enough to persuade them to renew their contracts. Saudi Aramco managers accept this and portray the wage increase as a "productivity allowance" to compensate for the increased workload as capacity rises.

After years of streamlining by the world oil business in the recent years, it is hard to find experienced staff and competition among oil producers is stiff.

Mr Ali Naimi, Saudi Aramco's chief executive, visited the US this month and is said to be

looking for 800 Americans and Canadians to help with the expansion, including some more loaned employees from the four traditional Aramco partners: Exxon, Mobil, Texaco and Chevron. However, Saudi Aramco is hoping to boost its 43,000 strong work-force by more than 3,000, of whom more than 1,000 are likely to be expatriates.

Saudi Arabia also needs the sort of equipment which requires long lead times, including pipelines, compressors and gas-oil separators.

With a quarter of the world's reserves, there is no doubt about Saudi Arabia's dominance of the oil markets. The kingdom is now trying to consolidate its position by diversifying production away from the Gulf area by prospecting in the west, the south and the north.

The six successful wells south of the capital (five oil and one gas) are particularly promising, and analysts are examining the faint possibility that all six are part of one enormous field of ultra-light, low-sulphur oil.

## Alcoa will revert to monthly reporting

By Kenneth Gooding, Mining Correspondent

ALCOA, the world's largest aluminium company, which last year caused a furious row in the industry by altering the frequency with which it reported statistics to US and international organisations, has had a change of heart.

One important consequence is that the International Primary Aluminium Institute (IPAI) will revert to reporting western world production and inventory statistics monthly from December onwards.

Alcoa (the Aluminium Company of America) switched to quarterly reporting a year ago because it claimed traders and speculators used the IPAI's monthly figures "to the disadvantage of the aluminium producers". The IPAI was forced to follow suit because, as a matter of policy, it does not make estimates.

After Alcoa said it would change back to monthly reporting, Mr Paul O'Neill, chairman, said: "It was a worthy experience and an experiment worth doing." However, quarterly reporting had made no difference to aluminium's price volatility and, as Alcoa still had the mechanisms in place, it would revert to monthly reporting - not only to the IPAI but also to the US Bureau of Mines and the US Aluminium Association.

Those who argue in favour of monthly reporting suggest that the IPAI's statistics are an invaluable guide to the state of the aluminium industry because every smelter in the western world contributes. They say no other industry has such an advantage.

LSE MINING STOCKS (As at Monday's close)	
Share	Price
Aluminium	177.50
Lead	100.00
Mercury	100.00
Minerals	100.00
Steel	100.00
Tin	100.00

## Cocoa export ban withdrawn

By William Keeling, in Lagos

NIGERIA'S proposed ban on the export of cocoa from January next year has been withdrawn.

A government statement said the decision was reached "in view of the inadequacy of cocoa processing facilities in the country".

The statement reiterated the need for such facilities if the hardship suffered by cocoa farmers are to be alleviated.

## Low gold prices hold back \$1bn Lihir Island project

By Kenneth Gooding, Mining Correspondent

LOW GOLD prices are holding back the US\$1bn development of the Lihir Island project in Papua New Guinea, the biggest known gold deposit outside South Africa.

Although projected operating costs are relatively low, weak gold prices prevailing today yield project economics that are not as favourable as we would like," says Mr Frank Joklik, president of Kennecott Corporation, the RTZ Corporation subsidiary with management responsibility for the Lihir venture.

The latest feasibility study showed a return on investment which we thought was too low - and so would any would-be financier.

But he insists that RTZ remains committed to the project and is making efforts to secure a return on investment.

New drilling is going on to search for more high-grade, near-surface ore which could be easily mined to improve the cash flow from Lihir in the early days of the mine's life.

At the same time, Kennecott is evaluating new developments in technology for processing difficult, refractory ores of the type found at Lihir in an effort to reduce the capital and operating costs provided in the feasibility studies.

Capital costs have soared from US\$700m in 1988 to \$1bn, while expected cash operating costs are estimated to be \$180 a troy ounce of gold produced, up from \$150 a year ago.

Mr Joklik points out that, with known geologic reserves of nearly 20m ounces, Lihir is a huge gold deposit and "I am confident it will be developed in the next few years".

RTZ is expected to own 80 per cent of the Lihir project with the other 20 per cent held by Mingini Mining, a subsidiary of

Battle Mountain Gold of the US. It is expected that the Papua New Guinea government will take a 20 per cent share before mining begins.

Bankers suggest that it is virtually impossible - even for a financially powerful group like RTZ - to raise project finance for schemes in Papua New Guinea following the closure of the Bougainville copper mine more than a year ago because of violence by secessionist rebels.

Mr Joklik insists that the attitude of the lenders is "very positive". The intention is to raise about 60 per cent of the cash required via non-resource finance.

Among the world's lenders is an as-yet-unnamed large Japanese trading house which wishes to develop a friendly, long-term relationship with RTZ, the world's biggest mining company.

## Nonoc's new owners plan to resume nickel mining next year

by Greg Hutchinson, in Manila

MINING and smelting of nickel will resume early in 1991, the new owners of the mothballed Nonoc Mining and Industrial Corp, said yesterday.

Further investments in plant and machinery will increase by over 20 per cent, compared to production levels before the mine and plant closed in 1988.

Mr Jesus Cabarrus, a partner in Philnico Mining and Industrial Corp, which signed an agreement on October 12, 1990, repurchasing Nonoc from the government's Asset Privatization Trust, said the group hoped for output of 8m lbs, up 15m lbs.

At a current nickel price of \$30 a lb, the operation was expected to gross \$241.8m a year, making it the single largest foreign exchange earner in the country. Its output would constitute some eight per cent of the Philippines' gross export receipts.

Mr Cabarrus told a news conference further earnings of \$45.5m a year were expected from 3.5m lbs of cobalt pro-

cessed annually at the site off Mindanao Island. The cobalt price was calculated at \$13 a lb.

The \$480m nickel project is to be 20 per cent controlled by the Cabarrus family, an original owner before a strike and mounting debts closed Nonoc's operations, forcing the venture to a government bank.

The International Finance Corp will also take a 20 per cent stake, with the remainder of equity being raised through a private placement at or just before start-up and a public offering with shares being sold at a premium once production resumes.

The share placements and float are meant to fund half of the estimated \$155m project start-up cost, a price that has been inflated by a large inventory of spare parts and reserves of coal, naphtha and diesel because of the venture's remoteness.

"We didn't want to halt production just because we ran out of materials," said Ms Socorro Fragante, a financial

consultant to the project attached to Sun Hung Kai Securities. She said the dead cost of a two-to-three-month inventory could be absorbed because of low production costs by world standards.

Financing through commercial banks syndicated by the IFC is expected to account for the remaining \$77.5m, though no agreement has yet been reached. A \$325m purchase price from the APT will be paid in instalments over six years, the funds coming from mineral sales.

The Bureau of Investments, an offshoot of the Trade and Industry Department, has in principal given the venture "pioneer" status such as tax holidays. A production-sharing agreement with the Department of Natural Resources is also pending.

In 1992, a 25-year-old royalty agreement between Nonoc and the government will expire and the company wants to know its changed obligations well before.

## MINOR METALS PRICES

Prices from Metal Bulletin	
ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 12.75-13.35 (12.00-12.50).	
BISMUTH: European free market, min. 99.99 per cent, \$ per lb, in warehouse, 175-180 (175-200).	
MOLOYBDENUM: European free market, drummed molybdenic oxide, \$ per lb Mo, in warehouse, 2.50-2.70 (2.50-2.75).	
SKLENIUM: European free market, min. 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40 (same).	
TUNGSTEN ORE: European free market, standard min. 85 per cent, \$ per tonne unit (10 kg) WO, cif, 25-49 (same).	
VANADIUM: European free market, min. 98.5 per cent, \$ a lb VO, cif, 2.45-2.55 (2.50-2.60).	
URANIUM: Nucor exchange value, \$ per lb, UO, 11.45 (same).	

## Oil hearing rattles Nymex nerves

Barbara Durr hears defence against claims of excessive speculation

US FUTURES trading in oil has come under intense scrutiny in Washington amid charges that speculators have taken advantage of the Gulf crisis to drive up prices.

A few raw souls on Capitol Hill have suggested closing the New York Mercantile Exchange (Nymex), but calmer heads have prevailed. A Senate hearing is scheduled tomorrow to examine Nymex's trading since Iraq's August invasion of Kuwait, and, though not framed around legislation, it is stirring worries at Nymex about possible policies to come.

"We're certainly fearful that possibly unjustified and injurious actions might be taken because some believe that the oil price is being driven by speculation and panic," said Patrick Thompson, Nymex president.

There have been suggestions that tighter position limits on traders and higher margins could be imposed. Nymex says this would render the market less liquid and competitive and, consequently, more volatile.

An aide to Senator Joseph Lieberman, a Connecticut Democrat who called for the review of Nymex trading, said that the committee hearing is, for now, "educational".

To prepare himself against accusations of excessive speculation, Mr Thompson asked his research staff to produce a statistical picture of what has occurred at Nymex compared



Patrick Thompson: fears injurious actions

to other markets.

He found that during the last three months prices for Nymex's crude oil futures contract - against which there are 10 deliverable types of crude supplies - had followed in line with prices in the cash market for West Texas Intermediate, Brent and Light Louisiana Sweet. "The price does not just national, they are international," said Mr Thompson. "There are real economic forces that are driving this about."

He says no single player in the market has such control that he could dictate the price. This is supported by commercial oil hedgers. Mr Alan Kaufman, for example, president of Mount Lucas Associates, a company specialising in energy

asset insurance for users and producers, says Nymex is an efficient market "where no one is big enough to force prices one way or another".

An examination of the top 25 end-of-day cumulative positions for September showed that 97.1 per cent of the long positions and 94 per cent of the short positions were held by commercial users, that is, entities involved in the production, processing, refining, marketing or other activity involving the physical ownership of the commodity.

Commercial users are thus subject to price risk and can be said to use the market to hedge legitimately these risks.

The use of end-of-day positions more accurately reflects the price effect than market movements during the trading day, Mr Thompson said. The results of this research "give us comfort", he said.

Mr Thompson, who will testify this week before the Senate Government Affairs Committee, says he understands Washington's concern about oil prices given their effect on the national budget and their ability to accelerate the country's current downward economic spiral. But he says there is considerable misconception of the market.

The oil industry is often viewed as monopolistic in favour of rising prices. But while these generally benefit producers many others, including refiners, marketers and

even vertically integrated oil companies, face price risk and compete to keep them low.

Nymex says speculators, who are generally independent, regard a volatile market as dangerous.

Also testifying before the committee will be a representative of the Commodity Futures Trading Commission (CFTC), the futures industry regulator.

Nymex feels sure of support during the hearing from the CFTC, whose chief, Mr Wendy Gramly, has publicly praised the market for how it has handled the surge in oil futures trading since August. Mr Kaufman of Mount Lucas Associates, meanwhile, is having his best year yet in the energy asset insurance business.

While this is a new concept, since starting the company in 1988 with a notional value of the barrels of oil insured worth about \$30m, he says the amount has grown to \$30m.

Mount Lucas, which only competes against about three other companies offering this type of risk management, offers customised contracts that guarantee energy prices for whatever time frame needed by clients. It has had contracts with life spans of as much as seven years, though the average length for crude oil insurance contracts is three to five years.

The contracts are backed by financial guarantees from, among others, Germany's Metallgesellschaft.

## WORLD COMMODITIES PRICES

## MARKET REPORT

Zinc prices fell sharply yesterday on the LME, cash metal shedding \$42 to close at \$1,299 a tonne. Three-month metal broke below previous support around \$1,315/\$1,320 a tonne in morning trading.

Selling continued in the afternoon in anticipation of three-month metal shipping to its long-term target of \$1,250 in the near future. The market remains depressed by an ample supply of physical metal and worries about demand from some key sectors in the event of a further slowdown in the world economy. Copper prices continued to retreat, although closing off the day's lows. Short covering and profit taking

purchases supported a somewhat oversold market in the afternoon. But the bear trend remains intact, based on fundamentals, and most operators still appear inclined to sell into any rallies. Traders said a 1,500 tonnes decline in LME warehouse stocks was generally expected. London cocoa ended the day sharply lower as speculative and trade selling pushed the market down to recent lows, dealers said. In New York platinum futures were sharply up at midday after a flurry of buying pushed the January contract as high as \$432 a fine ounce.

Compiled from Reuters

## London Markets

SPOT RANKERS

Crude oil (per barrel FOB)

Dubai 320.75-320.75 +0.25

Brent Blend (cable) 320.75-320.75 +0.25

WTI (1st spec) 320.75-320.75 +0.25

Oil products

HEX prompt delivery (per tonne CIF) +0.25

Premium Gasoline 320.75-320.75 +0.25

Light Diesel 320.75-320.75 +0.25

Heavy Fuel Oil 320.75-320.75 +0.25

Refinery Argus Estimate 320.75-320.75 +0.25

Other

Gold (per ounce) 320.75-320.75 +0.25

Silver (per ounce) 417.50-417.50 +0.00

Platinum (per ounce) 849.75-849.75 +0.00

White US (per ounce) 320.75-320.75 +0.25

Aluminium (per tonne) 1185.00-1185.00 +0.00

Copper (per tonne) 124.00-124.00 +0.00

Lead (per tonne) 18.00-18.00 +0.00

Nickel (per tonne) 118.00-118.00 +0.00

Zinc (per tonne) 129.00-129.00 +0.00

Steel (per tonne) 70.00-70.00 +0.00

London daily sugar (raw) 320.75-320.75 +0.00

London daily sugar (refined) 320.75-320.75 +0.00

Tate and Lyle sugar (raw) 320.75-320.75 +0.00

Berley (English feed) 118.25-118.25 +0.00

Malta (US No 3 yellow) 118.25-118.25 +0.00

White US (dark northern) 118.25-118.25 +0.00

Rubber (per tonne) 320.75-320.75 +0.00

Rubber (per tonne) 320.75-320.75 +0.00

Turnover: 614 (200) lots of 10 tonnes

ICCO indicator prices (US cents per pound) for Oct 29: 28.00 (27.75), 15 day average for Oct 29: 28.00 (27.75)

COFFEE - London FOK

Dec 288.00 288.00 288.00

Nov 288.00 288.00 288.00

Oct 288.00 288.00 288.00

Sept 288.00 288.00 288.00

Aug 288.00 288.00 288.00

July 288.00 288.00 288.00

June 288.00 288.00 288.00

May 288.00 288.00 288.00

April 288.00 288.00 288.00

March 288.00 288.00 288.00

February 288.00 288.00 288.00

January 288.00 288.00 288.00

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February 288.00 288.00 288.00

January 288.00 288.00 288.00

December 288.00 288.00 288.00

November 288.00 288.00 288.00

October 288.00 288.00 288.00

Turnover: 485 (200) lots of 5 tonnes

ICCO indicator prices (US cents per pound) for Oct 29: 28.00 (27.75), 15 day average for Oct 29: 28.00 (27.75)

POTATOES - LME

Nov 70.00 70.00 70.00

Oct 70.00 70.00 70.00

Sept 70.00 70.00 70.00

Aug 70.00 70.00 70.00

July 70.00 70.00 70.00

June 70.00 70.00 70.00

May 70.00 70.00 70.00

April 70.00 70.00 70.00

March 70.00 70.00 70.00

February 70.00 70.00 70.00

January 70.00 70.00 70.00

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November 70.00 70.00 70.00

October 70.00 70.00 70.00

September 70.00 70.00 70.00

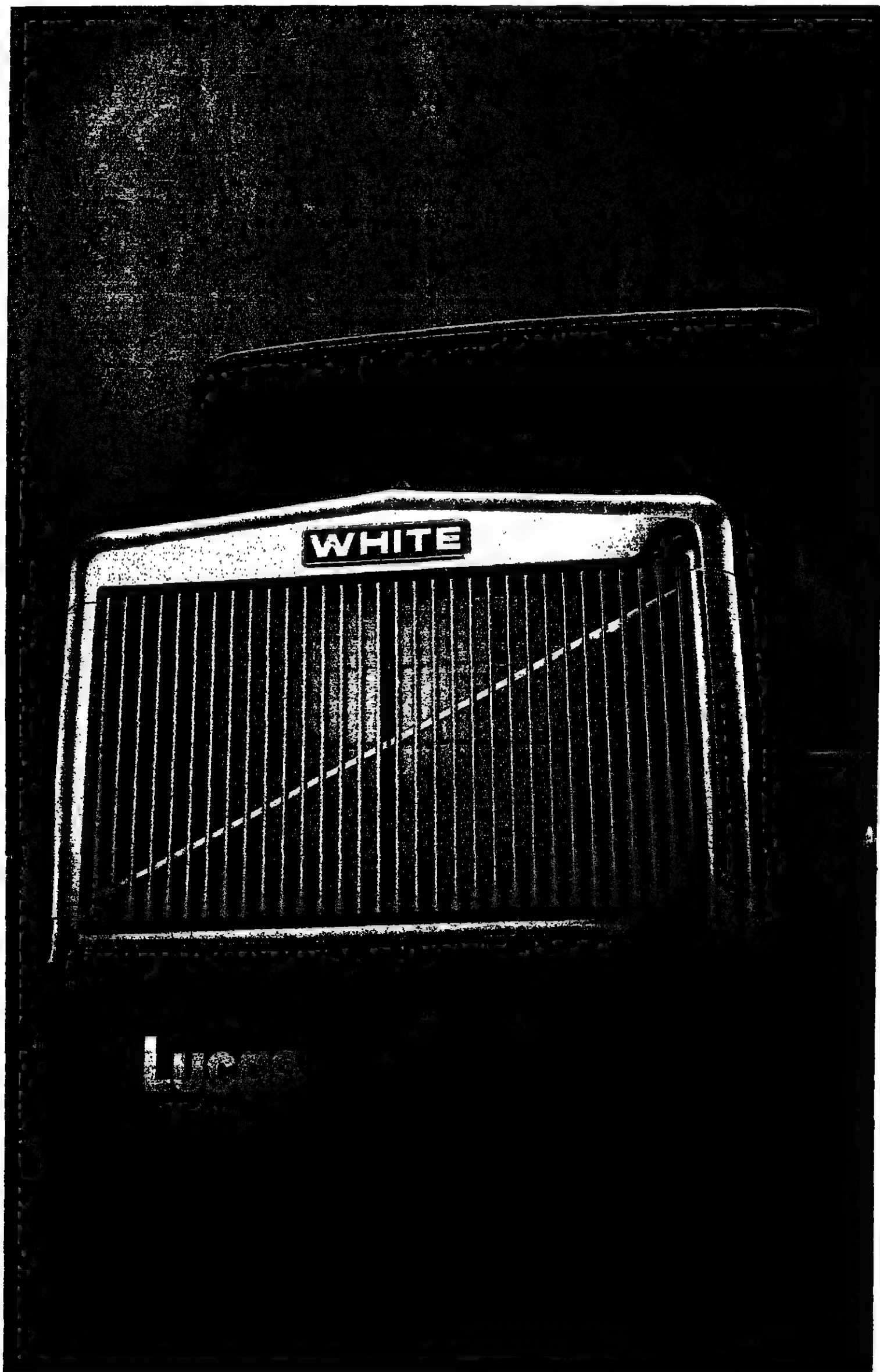
August 70.00 70.00 70.00

July 70.00 70.00 70.00

June 70.00 70.00 7



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1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	9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هكذا صنع القوم







## CURRENCIES, MONEY AND CAPITAL MARKETS

## REIGN EXCHANGES

## Profit-taking cuts dollar gains

THE DOLLAR finished slightly firmer in London, but well below the day's peaks. It rose above DM1.5200 and £1.0000 on stronger than expected US gross national product growth, but failed to hold above these technical resistance levels, falling back on profit-taking.

Third-quarter GNP growth of 1.8 per cent exceeded Wall Street forecasts of around 1.0 per cent, and was much higher than the second quarter's 0.4 per cent gain. This boosted the dollar to a peak of DM1.5285 and £1.0025. Also, a rise of 3.4 per cent in the implicit price deflator, a measure of US inflation, was lower than estimates of about 4.6 per cent, but the dollar soon receded.

Economists suggested that the data were not sustained and warned that consumer spending, which comprises about two-thirds of GNP, is likely to slow in the fourth quarter as higher energy prices sap consumer confidence.

At the London close the dollar had improved to DM1.5185 from DM1.5165, to £1.0010 from £1.0000, to SF1.2890 from SF1.2865, and to FF5.0825 from FF5.0775. On Bank of England figures the dollar's index rose to 91.0 from 90.8.

Sterling traded nervously, waiting to see whether signs of recession in UK manufacturing

leads to an early cut in bank base rates. The latest industrial trends survey from the Confederation of British Industry was not encouraging, but it did not come as a surprise after a similar survey from the British Chambers of Commerce earlier in the month.

Britain's isolation from its European partners on the question of economic and monetary union also tended to weigh on the pound, leading to a slight downward drift. Mrs Margaret Thatcher, the UK prime minister, reaffirmed her attitude when she told parliament that "we would not be prepared to have a single currency imposed upon us". She added that the Delors plan for an imposed single currency at the heart of parliamentary democracy was an ill-defined idea being pushed too far too soon.

Sterling fell 55 points to

\$1.9480. It also declined to DM2.9675 from DM2.9625; to FF9.9000 from FF9.9175; and to SF2.5100 from SF2.5125, but rose to ¥251.50 from ¥250.75. The pound's index gained 0.1 to 94.8. In New York, sterling rebounded to end 85 points stronger at \$1.9565.

Currencies held fairly steady within the exchange rate mechanism of the European Monetary System. European Commission figures showed sterling 0.59 per cent above its central rate against the weakest placed lira, compared with 0.41 per cent on Monday. The strongest positioned peseta was 3.82 per cent above its central rate in terms of the lire, against 3.88 previously.

The Australian dollar eased in London to 78.25 US cents from 78.40. Earlier in Sydney it climbed to 78.70 before Reserve Bank of Australia intervention.

## EUROPEAN CURRENCY UNIT RATES

	Unit	Central rate	Current rate	% change	% spread	Disparity
Spanish Peseta	166.638	166.638	166.638	0.00	0.00	0.00
French Franc	6.55957	6.55957	6.55957	0.00	0.00	0.00
German Mark	1.93627	1.93627	1.93627	0.00	0.00	0.00
Italian Lira	2036.268	2036.268	2036.268	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	200.482	0.00	0.00	0.00
Irish Punt	7.87564	7.87564	7.87564	0.00	0.00	0.00
Belgian Franc	36.36336	36.36336	36.36336	0.00	0.00	0.00
Dutch Guilder	3.76033	3.76033	3.76033	0.00	0.00	0.00
Swedish Krona	10.48560	10.48560	10.48560	0.00	0.00	0.00

Unit central rates set by the European Commission. Conversion rates are in descending relative strength. Percentage changes are for the 12 months ending 30 September 1990. Disparity from the central rate is shown in the last column. The percentage difference between the actual and the central rate is shown in the last column. The percentage difference between the actual and the central rate is shown in the last column.

Source: European Commission. Data as at 30 September 1990.

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG FUTURE OPTIONS

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## MONEY MARKET FUNDS

## Money Market

## Trust Funds

Estimated volume: 100,000 contracts

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WORLD STOCK MARKETS

Table with multiple columns listing stock prices for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. It includes stock names, prices, and percentage changes.

Table titled 'CANADA' showing stock prices for various Canadian companies. It includes columns for stock names, prices, and percentage changes.

Table titled 'INDICES' showing various stock indices and their values. It includes columns for index names, values, and percentage changes.

Table with multiple columns listing stock prices for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. It includes stock names, prices, and percentage changes.

Table titled 'TOKYO - Most Active Stocks' showing stock prices for various Japanese companies. It includes columns for stock names, prices, and percentage changes.

Advertisement for 'EAST MIDLANDS' and 'INTERNATIONAL OIL INDUSTRY'. It includes text about publishing surveys and contact information for Paul M. Jefferys or Anthony Hayes.



**4pm prices October 30**

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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**Continued on Page 41**

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# NYSE COMPOSITE PRICES

Continued from previous page

Stock	High	Low	Open	Close	Change
IBM	115.25	114.75	115.00	115.00	+0.25
Microsoft	68.75	68.25	68.50	68.50	+0.25
Apple	52.50	52.00	52.25	52.25	+0.25
Oracle	48.75	48.25	48.50	48.50	+0.25
Sun	45.00	44.50	44.75	44.75	+0.25
Novell	42.50	42.00	42.25	42.25	+0.25
Lotus	40.00	39.50	39.75	39.75	+0.25
Intuit	38.75	38.25	38.50	38.50	+0.25
Visa	37.50	37.00	37.25	37.25	+0.25
MasterCard	36.25	35.75	36.00	36.00	+0.25
Amex	35.00	34.50	34.75	34.75	+0.25
Discover	33.75	33.25	33.50	33.50	+0.25
Bank of America	32.50	32.00	32.25	32.25	+0.25
Wells Fargo	31.25	30.75	31.00	31.00	+0.25
Citigroup	30.00	29.50	29.75	29.75	+0.25
JPMorgan	28.75	28.25	28.50	28.50	+0.25
Goldman Sachs	27.50	27.00	27.25	27.25	+0.25
Morgan Stanley	26.25	25.75	26.00	26.00	+0.25
JP Morgan Chase	25.00	24.50	24.75	24.75	+0.25
Bank of New York	23.75	23.25	23.50	23.50	+0.25
Chemical Bank	22.50	22.00	22.25	22.25	+0.25
Bank One	21.25	20.75	21.00	21.00	+0.25
First Union	20.00	19.50	19.75	19.75	+0.25
Bank of Montreal	18.75	18.25	18.50	18.50	+0.25
Bank of Toronto	17.50	17.00	17.25	17.25	+0.25
Bank of the West	16.25	15.75	16.00	16.00	+0.25
Bank of California	15.00	14.50	14.75	14.75	+0.25
Bank of South America	13.75	13.25	13.50	13.50	+0.25
Bank of the Americas	12.50	12.00	12.25	12.25	+0.25
Bank of America NA	11.25	10.75	11.00	11.00	+0.25
Bank of America UK	10.00	9.50	9.75	9.75	+0.25
Bank of America Canada	8.75	8.25	8.50	8.50	+0.25
Bank of America Mexico	7.50	7.00	7.25	7.25	+0.25
Bank of America Asia	6.25	5.75	6.00	6.00	+0.25
Bank of America Europe	5.00	4.50	4.75	4.75	+0.25
Bank of America Africa	3.75	3.25	3.50	3.50	+0.25
Bank of America Oceania	2.50	2.00	2.25	2.25	+0.25
Bank of America Middle East	1.25	0.75	1.00	1.00	+0.25
Bank of America South America	0.00	-0.25	-0.25	-0.25	-0.25

# NASDAQ NATIONAL MARKET

3pm prices October 30

Stock	High	Low	Open	Close	Change
Alibaba	115.25	114.75	115.00	115.00	+0.25
Amazon	68.75	68.25	68.50	68.50	+0.25
Apple	52.50	52.00	52.25	52.25	+0.25
AT&T	48.75	48.25	48.50	48.50	+0.25
Bell	45.00	44.50	44.75	44.75	+0.25
Cable	42.50	42.00	42.25	42.25	+0.25
Comcast	40.00	39.50	39.75	39.75	+0.25
Earthlink	38.75	38.25	38.50	38.50	+0.25
Excite	37.50	37.00	37.25	37.25	+0.25
Hotmail	36.25	35.75	36.00	36.00	+0.25
MSN	35.00	34.50	34.75	34.75	+0.25
Northern	33.75	33.25	33.50	33.50	+0.25
Proxad	32.50	32.00	32.25	32.25	+0.25
Verizon	31.25	30.75	31.00	31.00	+0.25
Worldnet	30.00	29.50	29.75	29.75	+0.25
Yahoo	28.75	28.25	28.50	28.50	+0.25
Alcatel	27.50	27.00	27.25	27.25	+0.25
Alcatel USA	26.25	25.75	26.00	26.00	+0.25
Alcatel Canada	25.00	24.50	24.75	24.75	+0.25
Alcatel Europe	23.75	23.25	23.50	23.50	+0.25
Alcatel Asia	22.50	22.00	22.25	22.25	+0.25
Alcatel Africa	21.25	20.75	21.00	21.00	+0.25
Alcatel Oceania	20.00	19.50	19.75	19.75	+0.25
Alcatel Middle East	18.75	18.25	18.50	18.50	+0.25
Alcatel South America	17.50	17.00	17.25	17.25	+0.25
Alcatel Europe	16.25	15.75	16.00	16.00	+0.25
Alcatel Asia	15.00	14.50	14.75	14.75	+0.25
Alcatel Africa	13.75	13.25	13.50	13.50	+0.25
Alcatel Oceania	12.50	12.00	12.25	12.25	+0.25
Alcatel Middle East	11.25	10.75	11.00	11.00	+0.25
Alcatel South America	10.00	9.50	9.75	9.75	+0.25
Alcatel Europe	8.75	8.25	8.50	8.50	+0.25
Alcatel Asia	7.50	7.00	7.25	7.25	+0.25
Alcatel Africa	6.25	5.75	6.00	6.00	+0.25
Alcatel Oceania	5.00	4.50	4.75	4.75	+0.25
Alcatel Middle East	3.75	3.25	3.50	3.50	+0.25
Alcatel South America	2.50	2.00	2.25	2.25	+0.25
Alcatel Europe	1.25	0.75	1.00	1.00	+0.25
Alcatel Asia	0.00	-0.25	-0.25	-0.25	-0.25

# AMEX COMPOSITE PRICES

4pm prices October 30

Stock	High	Low	Open	Close	Change
IBM	115.25	114.75	115.00	115.00	+0.25
Microsoft	68.75	68.25	68.50	68.50	+0.25
Apple	52.50	52.00	52.25	52.25	+0.25
Oracle	48.75	48.25	48.50	48.50	+0.25
Sun	45.00	44.50	44.75	44.75	+0.25
Novell	42.50	42.00	42.25	42.25	+0.25
Lotus	40.00	39.50	39.75	39.75	+0.25
Intuit	38.75	38.25	38.50	38.50	+0.25
Visa	37.50	37.00	37.25	37.25	+0.25
MasterCard	36.25	35.75	36.00	36.00	+0.25
Amex	35.00	34.50	34.75	34.75	+0.25
Discover	33.75	33.25	33.50	33.50	+0.25
Bank of America	32.50	32.00	32.25	32.25	+0.25
Wells Fargo	31.25	30.75	31.00	31.00	+0.25
Citigroup	30.00	29.50	29.75	29.75	+0.25
JPMorgan	28.75	28.25	28.50	28.50	+0.25
Goldman Sachs	27.50	27.00	27.25	27.25	+0.25
Morgan Stanley	26.25	25.75	26.00	26.00	+0.25
JP Morgan Chase	25.00	24.50	24.75	24.75	+0.25
Bank of New York	23.75	23.25	23.50	23.50	+0.25
Chemical Bank	22.50	22.00	22.25	22.25	+0.25
Bank One	21.25	20.75	21.00	21.00	+0.25
First Union	20.00	19.50	19.75	19.75	+0.25
Bank of Montreal	18.75	18.25	18.50	18.50	+0.25
Bank of Toronto	17.50	17.00	17.25	17.25	+0.25
Bank of the West	16.25	15.75	16.00	16.00	+0.25
Bank of California	15.00	14.50	14.75	14.75	+0.25
Bank of South America	13.75	13.25	13.50	13.50	+0.25
Bank of the Americas	12.50	12.00	12.25	12.25	+0.25
Bank of America NA	11.25	10.75	11.00	11.00	+0.25
Bank of America UK	10.00	9.50	9.75	9.75	+0.25
Bank of America Canada	8.75	8.25	8.50	8.50	+0.25
Bank of America Mexico	7.50	7.00	7.25	7.25	+0.25
Bank of America Asia	6.25	5.75	6.00	6.00	+0.25
Bank of America Europe	5.00	4.50	4.75	4.75	+0.25
Bank of America Africa	3.75	3.25	3.50	3.50	+0.25
Bank of America Oceania	2.50	2.00	2.25	2.25	+0.25
Bank of America Middle East	1.25	0.75	1.00	1.00	+0.25
Bank of America South America	0.00	-0.25	-0.25	-0.25	-0.25

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